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## NEWS SUMMARY

### GENERAL

## Gandhi rivals concede defeat

Former Prime Minister Indira Gandhi made a spectacular political comeback when the party that ousted her from power in 1977 conceded defeat in India's general elections. The Janata Party conceded with just over a quarter of the results in and with only nine of the 544 Lok Sabha (Lower House) seats held. The ruling Lok Dal Party trailed behind Janata.

### Adamson killing: three questioned

Naturalist and author Joy Adamson was murdered and three of her former employees—all Kenyans—are being questioned. Kenyan police said.

### Hostages move

UN Secretary General Kurt Waldheim said Iranian Foreign Minister Sadeghotabadeh had assured him that the Tehran hostages would be freed after an international inquiry into the alleged execution of the hostages. The regime of the Islamic Republic of Iran would not be released before or during such an inquiry. Iran economy, Page 3.

### Stormont row

The Ulster constitutional conference at Stormont began a clash between Social Democratic and Labour Party leader John Hume and Democratic Unionist leader Ian Paisley. The row apparently centred on Mr. Paisley's attempt to have discussions of Irish unity delayed or abandoned. Page 6.

### Belgian crisis

Belgium is on the brink of a political crisis that could topple the coalition government and bring fresh elections 13 months after the last polls. Two political parties are considering leaving the coalition in a row over regionalisation plans. Page 2.

### Kagan charges

Court committed proceedings involving tax fraud charges against a British woman and her son kidnapped from their ranch. Colombia's Defence Ministry said. Page 7.

### Benn attack

The Government "Think Tank"—the Central Policy Review Staff—has been engaged in organised subversion against Ministers who stand up to the Civil Service, said leading Labour Left-winger Anthony Wedgwood Benn. Page 6.

### \$201,117 ransom

Left-wing guerrillas in Colombia have demanded a \$450,000 (\$201,117) ransom for the return of a British woman and her son kidnapped from their ranch. Colombia's Defence Ministry said. Page 7.

### Briefly...

Shopkeepers protesting against price controls caused an explosion which badly damaged the state Price Commission office in Paris and hurt five people. Dutch police said a 57-year-old cabinet-maker admitted throwing a cigarette end into a Rotterdam house, starting a blaze which killed 11.

### BUSINESS

## Equities firm; £ gains 2.45 cents

● EQUITIES rose reflecting hopes for an end to the steel strike, which more than outweighed the Middle East tension. The FT 30-share index gained 6.0 at 419.9.

● GILTS shrugged off the prospect of persistent high interest rates to regain most early losses, although Exchequer 15 per cent 1985 shed 1. The FT Government Securities Index eased 0.02 to 65.07.

● STERLING rose 2.45 cents to \$2.2620 (\$2.2375) against the dollar and its trade-weighted index rose to 70.8 (70.3). The pound rose to against all other major currencies.

● DOLLAR fell to DM 1.7080 (DM 1.7110) and SwFr 1.5695 (SwFr 1.5775) but finished above its worst levels. Its index fell to 84.0 (84.4).

● GOLD rose 3.40 an ounce to \$630 in active trading to equal its all-time closing high.

● WALL STREET was up 6.31 at 935.15 shortly before the close.

● INDUSTRIAL raw material costs are rising faster than wholesale output prices at a time when labour and interest charges are also increasing, so an intensification of the squeeze on profit margins is indicated. Back Page.

● BUILDING SOCIETIES do not expect an early fall in the 15 per cent mortgage rate, and think that when it does come it may not fully reflect the decline in interest rates. Page 6.

● ENERGY DEPARTMENT is expected to back the Coal Board's plan to sink three mines in the Vale of Belford when the public inquiry on the scheme resumes today. Page 7.

● NEW TECHNOLOGY must be introduced faster if Britain is to survive as a trading nation, according to a report by the Government Advisory Council for Applied Research and Development. Back and Page 19.

● VENEZUELA is cutting its oil supplies to the major international companies in 1980 under sales agreements to be formalised soon. Page 4.

### COMPANIES

● BROWN AND TAWSE, steel and tube stockholders made taxable profits in the half year to last September 30 of £2.07m (£2.03m) on sales of £28.51m (£24.59m). In the full year, pre-tax profits rose 15 per cent to £3.81m. Page 20.

● A. G. BARR & COMPANY reports pre-tax profits for the year ended last October 27 rose to £2.53m (£2.01m) on a 15.9 per cent increase in turnover. Page 20.

● J. BIBBY & SONS will acquire for about £4.4m the outstanding 60 per cent of shares in an associate company, Sterlin. Page 20.

● INTERNATIONAL Harvester Australia staged a recovery in the year to October 31, 1979, with a profit of A\$0.44m (£24.4m) after a previous loss of A\$3.5m (£1.76m). Page 24.

## Early end to steel strike seems remote as picketing widens

BY ALAN PIKE AND NICK GARNETT

Chances of an early end to the national steel strike appeared increasingly remote last night while picketing was strengthened and widened.

The day began with a meeting between union representatives led by Mr. Len Murray, TUC general secretary, and the full BSC Board. Mr. Murray remained at BSC's London headquarters while Mr. Bill Sirs, Iron and Steel Trades Confederation general secretary, and Mr. Hector Smith, National Union of Blastfurnacemen general secretary, reported to a joint meeting of their executives.

Mr. Sirs and Mr. Smith then returned to BSC to hear the corporation's reply to proposals put by the unions earlier in the day. As he entered the meeting Mr. Sirs said: "I do not think we will make the progress necessary to resume negotiations."

Strike committees in most regions decided yesterday that pickets should try and halt movement of all steel to and from stockholders whether or not it was manufactured by the corporation or private steel makers.

Some steel consumers, particularly engineering companies, were also picketed in Yorkshire and Wales and some private steel makers appear to be increasingly affected. Police intervened during clashes between pickets and employees still working at the corporation's Port Talbot plant in South Wales.

Yesterday's union executive meeting reaffirmed that private steel manufacturers, which are

not involved in the dispute, should be allowed to work normally. The joint executive will reconvene today to hear a final report on the talks. But at yesterday's executive meeting members made it clear they would not consider calling off the strike on the basis of BSC's offer of 8 per cent at national level plus local productivity deals.

Mr. Sirs said: "We had a very full discussion in the executive and as I feared, attitudes have hardened considerably." The meeting with BSC, said Mr. Sirs, had not produced the progress he was hoping for and the corporation continued to make an offer with all sorts of strings attached. He had originally hoped the strike would be a short, sharp encounter but it now appeared likely it would drag on little.

Executive members reported strong support for the action

around the country and told Mr. Sirs strikers were not in a mood to compromise in their demand for a settlement which would protect them against inflation. There is a danger that unless the present peace initiative succeeds against expectations it will leave the two sides further apart than ever.

### SHIPBUILDING PAY TALKS

British Shipbuilders is to start its pay talks with the shipbuilding unions tomorrow faced with the same kind of pay problems as the British Steel Corporation.

The shipbuilding unions have tabled a pay claim which they estimate to be worth about 20 per cent but which British Shipbuilders says is about 30 per cent. The union

negotiators expect to be offered a very low initial pay proposal although they have warned that their 80,000 members will not accept less than 17 per cent.

British Shipbuilders has been told by the Government it cannot lose more than £90m in the next financial year.

Public service pensions are technically non-contributory but in practice civil servants forgo an average of 7 per cent of their salaries following regular comparability studies of outside schemes.

Some Ministers are keen to increase this amount. The Civil Service Pay Research Unit is gathering evidence on comparability for the next pay settlement due April 1.

## Cabinet to review cost of public sector pensions

BY RICHARD EVANS, LOBBY EDITOR

THE CABINET is considering ways in which civil servants can be required to contribute more to the cost of their pensions in its wide-ranging attempt to cut public expenditure in the next financial year by a further £22m.

Ministers are determined to find a way of modifying the present system because of the increasing drain on the public purse at times of high inflation and the imbalance that has developed between privileged public employees and the private sector.

The Treasury and other

departments are developing a strategy under which public employees would be required to pay more for the benefits they received.

It is considered impossible to end inflation-proofing in the public service altogether, because of opposition from the considerable numbers of people involved and the Government's legal obligations to its employees.

About 1.3m people benefit from inflation-proofed pensions, including police, local government officers, teachers, members

## Bid values Bowring at £245m

BY JOHN MOORE

MARSH AND MCLENNAN of the U.S., the world's largest insurance broker, is preparing to mount a £245m bid for C. T. Bowring, the British insurance broker with banking, credit finance and large Lloyd's of London interests.

But if this bid is to go ahead Marsh has asked for Bowring's agreement that it will not seek to frustrate the offer. Bowring said last night that it is considering the offer "and a further announcement will be made in due course."

On the London Stock Exchange Bowring's shares rose 19p to 142p valuing the group's ordinary share capital at £155m. Allowing for the conversion of Bowring's loan stock capital, the group's market value rises to nearly £208m.

Marsh's bid places a value of about 169p per share on each share of Bowring, which, again allowing for the conversion of the loan stock capital, places a

value of £245m on the whole Bowring group.

Marsh and McLennan's bid comes just three weeks after its earlier announcement. The legal moves were designed to stop Marsh from using confidential information supplied during talks about a pooling arrangement in furtherance of a bid.

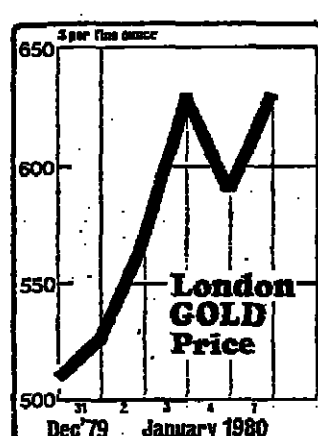
But this initial attempt suffered a setback last Friday when the judge refused to grant Bowring a temporary restraining order.

Marsh's proposed offer, which

is to be arranged as a mixture of Marsh's shares as well as cash, comes after an angry letter from Bowring's chairman, Mr. Peter Bowring, in his letter to Mr. John Regan, the U.S. group's chairman, Mr. Bowring had said that any offer made to the shareholders of C. T. Bowring "by whatever means and on whatever terms" would be considered "an unfriendly act."

He said: "We are unanimous in our determination to resist any such offer by every means available to us and this cannot exclude obtaining support in the City of London and elsewhere from whatever institutional bodies are sympathetic to our very strongly held views."

One way in which the Marsh bid might be blocked is through the application of the contract law. Continued Back Page Lex Back Page



## Gold up again to \$630

By Peter Riddell, Economics Correspondent

THE PRICE of gold jumped \$40 to \$630 an ounce in active two-way trading in London yesterday. This exactly offset the decline on Friday and left the price equal to its record closing high.

Earlier in Hong Kong, the price touched \$680 before quickly falling to \$645 at the European opening.

The latest surge in the gold price started at the weekend when the Hong Kong price was \$630. It was triggered by President Carter's announcement of a reduction in grain sales to the Soviet Union.

There were the familiar side-effects in the silver markets and the spot price in London was fixed \$6.25 up at \$39.

### Strong

The dollar slipped to DM 1.7080 from DM 1.7110 on Friday. Its trade-weighted index, as calculated by the Bank of England, fell 0.4 points to 84.0.

Sterling and the yen were very strong. The pound rose 2.45 cents against the dollar to \$2.2620, its highest level for five months. It also rose against the main Continental currencies. Its trade-weighted index rose 0.5 points to 70.8.

The yen was boosted by the settlement of new oil contracts with Iran. As a result the dollar slipped ¥3 to ¥231.5.

David Marsh writes from Basel: Central bankers meeting at the Bank for International Settlements yesterday ruled out concerted gold sales efforts by industrialised countries trying to break the rapid rise of the bullion price.

Money Markets Page 25

### £ in New York

	Jan. 4	Previous
Spot	\$2.2620-\$2.2620	\$2.2400
1 month	\$2.2620-\$2.2620	\$2.2400
3 months	\$2.2620-\$2.2620	\$2.2400
6 months	\$2.2620-\$2.2620	\$2.2400
12 months	\$2.2620-\$2.2620	\$2.2400

## U.S. to buy in embargoed Soviet grain

BY OUR U.S. STAFF

VICE-PRESIDENT Walter Mondale yesterday announced that the U.S. Government would offer to buy some 14m tonnes of grain previously contracted for sale to the Soviet Union.

The move followed President Carter's decision on Friday to suspend all grain shipments to the Soviet Union in the current year in excess of the 8m tonne annual level set in the five-year U.S.-Soviet grain agreement that runs out next year.

Mr. Bob Bergland, the Agriculture Secretary, said the Government would, for the time being, hold the 14m tonnes of wheat, maize and soybeans in storage and release it on to the market in an orderly manner at some later date.

Earlier, grain dealers had expected a slump in prices and heavy losses for some participants in the grain trade—including farmers and exporters.

The President's move—and his decision to order that major U.S. grain futures markets close for two days—had come under heavy attack. Doubts were expressed about the ability of the Government to mitigate some of the losses.

John Wyles writes from Brussels: The EEC is expected to give firm assurances to President Carter that it will not help to plug the gap in Russian grain supplies caused by partial U.S. embargo.

But whether words will be immediately backed by concrete actions may depend on whether the European Commission is prepared to use its substantial

discretionary authority over agricultural exports without a precise mandate from member governments.

Both the UK and West Germany seemed ready yesterday to support measures to back the U.S. retaliation for Russia's invasion of Afghanistan but France's position appeared far more equivocal.

The 13-nation commission will try to determine its policy at its weekly meeting in Brussels tomorrow. Its thinking will then be taken to the meeting President Carter has called in Washington on Saturday by M. Claude Villain, the Director General in charge of agriculture.

Robert Mauthner in Paris writes: The French Government has made it clear that, though it condemned the Soviet military intervention in Afghanistan, it would not join the U.S. in taking any economic or other reprisals against Moscow.

M. Jean Francois-Poncet, the French Foreign Minister said the Soviet action had seriously undermined the prospects for East-West détente. But it was in nobody's interest to provoke a further deterioration in the situation by resuming the cold war.

Asked whether France would step up its grain exports to the Soviet Union to make up for the loss of U.S. supplies, he said no cereals were available for such a purpose.

The invasion of Afghanistan Pages 4 and 18 Farming and raw materials Page 29

## Troops in Afghanistan 'may be permanent force'

BY DAVID BUCHAN IN WASHINGTON

THE SOVIET force of 50,000-60,000 already in Afghanistan is "probably the core of a larger, permanent force to be deployed there," the U.S. Government said yesterday.

Moscow's continued build-up in Afghanistan at the weekend amounted to "a contemptuous rejection both by word and deed" of protest by the U.S. and many other countries, Mr. Hoddging Carter, the State Department spokesman, said.

Since last Friday, when President Carter announced a ban on further sales of U.S. grain and high technology to the Soviet Union and barred Soviet fishermen from American waters, the Soviet Union had mobilised one and maybe two motorised divisions more. These

might have crossed into Afghanistan already, Mr. Hoddging Carter said. They would increase the Russian force in the country by 20,000-25,000 to possibly 85,000 men.

Suggesting the Soviet presence in Afghanistan now amounted to a full scale army of occupation, he said there was "nothing expeditionary" about the numbers of men the Soviet Union was fielding in Afghanistan and the types of military equipment, including MiG 17 and 23 aircraft, there.

Russian troops were replacing units of the Afghan army which had deserted to aid anti-Marxist insurgent tribesmen.

Our foreign staff says: Heavy Continued on Back Page

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## CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	FALLS
Assed. Newspapers 260 + 9	Vickers 1114 + 5
Blue Circle 252 + 12	Arco Energy 280 + 32
Booker McConnell 266 + 10	Williamson Tea 190 + 8
Bowring (C. T.) 142 + 19	Anglo-Amer. Coal 5111 + 1
Coral Leisure 66 + 3	Anglo-Amer. Crpn. 665 + 25
Cropper (J.) 107 + 7	Cons. Gold Fields 425 + 11
Decca A 293 + 24	Dornfontein 494 + 54
Ferranti 420 + 13	Impala 353 + 8
Finlay (James) 74 + 5	Leonard Oil 90 + 30
Grimsnave 130 + 8	Libanon 788 + 41
Hanson Trust 127 + 8	Lorraine 200 + 29
Hay's Wharf 127 + 8	Pacific Copper 124 + 13
Home Charm 153 + 8	Poseidon 126 + 10
ICI 303 + 5	Silvermines 100 + 10
Kennedy Smale 59 + 6	Spargos Exploration 39 + 4
KwikSave 108 + 6	Venterspost 488 + 43
Metal Box 238 + 6	
Racal Elec. 158 + 8	Appleyard 58 - 4
Samuel (H.) 135 + 10	Reardon Smith 93 - 8
Sanger (J. E.) 18 + 3	Silkolene 132 - 16

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## EUROPEAN NEWS

## East Europe feels the lack of Iranian oil

BY LESLIE COLTIT IN BERLIN

EAST EUROPEAN countries are complaining bitterly about a virtual cut-off in oil supplies from Iran and are looking back nostalgically to the days under the Shah when they could obtain Iranian oil in exchange for East European products.

Officials from several East European countries say they are no longer able to get Iranian oil because the Tehran government is not interested in barter deals for oil.

Poland imported 800,000 tonnes of Iranian oil in 1978 and East Germany was to have started receiving shipments last

year in exchange for 1,000 rail-way cars. But the deal was cancelled by the new Iranian leadership and none of the East Europeans is able to pay the prices now being quoted for Iranian oil.

The shortfall could not have come at a worse time for the Comecon countries as Moscow had told them they can expect only small increases of relatively low-priced Soviet oil over the next five years. East Germany, which last year obtained 18.5m tonnes, or about 90 per cent, of its oil imports from the Soviet Union, will receive only 18m

tonnes annually until 1985. East German demand, however, is expected to rise to 24m tonnes by that time.

The East Europeans can buy more than this fixed amount of Soviet oil but only by paying the same price in hard currency which Moscow charges its customers in the West.

Poland has been told it will be allotted 13.1m tonnes of Soviet crude this year compared with 12.7m tonnes in 1979. The small increase, in addition to Soviet petrol and other oil products, will force the Poles to buy more oil from OPEC countries.

Poland is expected to meet only 70 per cent of its requirements with Soviet oil, compared with some 76 per cent last year.

Britain supplied 1.3m tonnes of crude to Poland in 1978 and Iraq another 1.1m tonnes. East Germany imported just over 1m tonnes of oil from Iraq and 350,000 tonnes from Syria in exchange for East German products.

The main reason for the Soviet Union's reluctance to raise oil exports to other Comecon countries is that Soviet oil shipments to the West are a leading source of hard currency, bringing in

nearly 50 per cent of its convertible currency earnings.

The high price of petrol in Eastern Europe already means that Hungarians, Czechoslovaks, Poles and Romanians have to pay a third of their average weekly income in order to buy 100 litres of super petrol. Bulgarians, if they bought this much, would use up two thirds of their income. East Germans pay 17 per cent of their income for the same amount of petrol and Soviet citizens 13 per cent. West Germans, by contrast, spend only 5 per cent.

## Marchais draws closer to Moscow

By Robert Marchais in Paris

THE FRENCH Communist leader, M. Georges Marchais, left for a one-week visit to Moscow, the first he has paid to the Soviet Union since 1974, amid growing signs that his party is progressively abandoning its recent independent "Eurocommunist" line.

The visit was prepared more than two months ago and, therefore, is not directly linked to the latest events in Afghanistan. But it is clear that the Soviet military intervention in that country has given an added dimension to the talks which M. Marchais will have with Mr. Leonid Brezhnev, the Soviet leader.

The fact that M. Marchais did not cancel his visit, coupled with a statement last weekend by the political bureau of the French Communist Party, giving qualified support to the Soviet action in Afghanistan, is undoubtedly significant. Once again, France's Communist Party is lagging behind its sister parties in Italy and Spain in condemning the Soviet Union for violating principles which the French Communists loudly proclaimed at their last two party congresses.

The policy disagreements between the French and Italian parties were underlined last Saturday by the absence of any mention of Afghanistan in the joint communiqué issued in Rome after M. Marchais's talks with his Italian opposite number, Sig. Enrico Berlinguer.

While the Italian Communist party has stated that nothing could justify the intervention by a country in the internal affairs of another state and that the Soviet action in Afghanistan threatened world peace, the French party has gone out of its way to justify Moscow's policy.

Though it reaffirmed its adherence to the principle of national sovereignty and the right of all people to decide on their own destiny without outside interference, the French Communists stressed that every country also had the right to ask its allies for help.

The party had "taken into account" the explanation by the Soviet Government that it had answered an appeal for aid from Kabul against a "foreign supported" rebellion, the political bureau's communiqué said.



Wind power generation in the U.S. ... now West Germany takes an interest.

## Bonn revising views on using wind power

BY KEVIN DONE IN FRANKFURT

THE West German Government is revising its attitude towards wind power, and is hopeful that this energy source could eventually provide as much as 8 per cent of Germany's electricity equivalent to the contribution now made by hydro-electricity.

Bonn has come in for criticism that it has not paid enough attention to wind power, but rising energy costs have persuaded the Federal Ministry for Research and Technology that wind power could well compete commercially with other power sources in the late 1980s and the 1990s.

Construction begins this month on the first full-scale wind-power plant in Germany, at Brunsbüttel, on the North Sea coast near Hamburg.

The costs of the 3 MW windmill are largely being borne by the Federal Government, but three electricity utilities in northern Germany are also taking part. The plant, called "Growian 1," is expected to cost about DM 43m (£11.2m). Of this, the Research and Technology Ministry will probably provide about 95 per cent, with the remaining 5 per cent coming from the utility companies in Hamburg, Schleswig-Holstein and North-Rhineland-Westphalia.

The plant will take about three years to build, and the Ministry is then planning a three-year test programme.

In all, more than 40 wind-power projects are being pursued in West Germany, entailing a total research investment of some DM 100m. Herr Volker Hauff, the Federal Research Minister, said the Ministry's new-found optimism for wind power was based on the latest research into the system's technical and commercial viability.

He indicated that wind power could eventually provide up to 8 per cent of West Germany's electricity. Such a target would call for as many as 2,000 3-MW wind power plants. Conventional power stations are normally built to a capacity of about 600 MW.

## New threat to Belgian Government

By Giles Merritt in Brussels

BELGIUM WAS last night on the verge of a political crisis that could topple the coalition Government led by M. Wilfried Martens and precipitate a fresh General Election only 13 months after the country last went to the polls.

Following indications that the Front Démocratique des Francophones (FDF)—the small but militant party representing Brussels' predominantly French-speaking population—is to pull out of the coalition, the Parti Socialiste was last night considering its own membership of the Government. Although M. Martens could survive the departure of the Front, a Socialist walk-out would mean the collapse of the nine months old "last chance" Government he formed last spring after protracted negotiations.

The issue is once again that of regionalisation proposals under which not only Dutch-speaking Flanders and Fracophone Wallonia would receive self-government powers, but also Brussels itself. The exact status of the Belgian capital, which is largely French-speaking but occupies an enclave of Flanders, is a problem which has brought down successive governments.

The likely defection of the Front from the coalition's rank results from a compromise plan hammered out during week-end talks between Government Ministers and political advisers that would, in effect, shelve the granting of self-government to Brussels while pressing ahead with devolving power to Flanders and Wallonia.

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## Strike threatens Irish alumina project

BY STEWART DALEY IN DUBLIN

THE IRISH Government is becoming concerned about the future of the £300m Aughinish Alumina plant in Co. Limerick because of protracted industrial unrest.

Construction work on the plant, which is the largest foreign investment in Ireland in terms of cash, if not in numbers employed, has ground to a halt because of unofficial stoppage last Friday by 20 welders and 28 riggers.

A further 1,000 workers have refused to cross picket lines, meaning that all work had stopped.

The stoppage is the sixteenth in 18 months. At least 2,000 men are normally working on the site.

While attempts were being made yesterday through the agency of an official of the Irish Congress of Trade Unions to sort out the welders' grievance, Mr. Desmond O'Malley, the Minister for Industry, has said he fears there could be another Ferenka.

Two years ago, Ferenka, which was an offshoot of the Dutch company Akzo, closed its factory in the same area because

of union disputes. This caused a loss of 1,200 jobs—a large number by Irish standards. It represented 8 per cent of the industrial work force of the area at the time.

Ireland depends heavily on foreign investment for its industrialisation programme.

If completed, the Aughinish plant could employ more than 700 people, add £30m to Irish exports, and, with a prospective output of 800,000 tonnes, give a great boost to the Shannon estuary's plans to become a major port.

The three participating com-

panies financing the building of the plant are Alcan Ireland, which is a subsidiary of Alcan Aluminum of Canada, which has 40 per cent, a subsidiary of Billiton BV of the Netherlands, together with Royal Dutch Shell and a subsidiary of the Alcan-Alcan Aluminum Company of the U.S.

So far, £250m has been spent on the project. Ireland's Industrial Development Authority (IDA) has committed £16.5m to the scheme, one of the agency's largest grant/loan packages, although so far only £2m of this has been spent.

## Gaullists make another bid for party unity

BY DAVID WHITE IN PARIS

AS THE FRENCH government prepared to bulldoze a delayed 1980 budget through Parliament, its recalcitrant Gaullist partners moved yesterday to reinforce their own political camp.

M. Jacques Chirac, leader of the Gaullist R/PR party, announced the key appointment of a former minister to woo Gaullist splinter groups which have stayed clear of the governing coalition.

The nomination of M. Jean Charbonnel, who is leader of the Federation of Progressive Republicans, the principal group of left-wing Gaullists, was carefully timed just before the start of a special parliamentary session on the budget yesterday afternoon.

M. Chirac clearly hopes that the climate for a reconciliation between his own mainstream Gaullists and the rest will be

improved by the show of independence on the part of the RPR in its prolonged budget wrangle with the Government.

M. Charbonnel, a minister of industrial and scientific development under President Pompidou, becomes the RPR's man in charge of worker participation, a theme close to the heart of General de Gaulle and an article of faith for his Left-wing supporters.

He will be responsible for making contacts with Gaullist splinter groups other than his own, which have so far refused to have any truck with M. Chirac's movement because of the latter's involvement in the majority supporting President Giscard d'Estaing.

The RPR earlier made clear it would continue to oppose the 1980 finance bill, which returned to Parliament after the Constitutional Council decided on Christmas Eve that it was null and void.

The EPR's continued campaign for savings in the administration's running costs was expected to lead the Government to "engage" its responsibility on the bill once again to push it through without a vote.

It may have to do this three separate times, on the revenue side of the bill, on the expenses chapter, and on the legislation as a whole. It was because the revenue side was not passed first that the Constitutional Council over-ruled the initial adoption of the bill on December 17.

## Spanish union pact may set wage norm

BY ROBERT GRAHAM IN MADRID

SPAIN'S SECOND largest trade union, the Socialist General Workers Union (UGT), has signed a wide ranging two-year wage and work conditions agreement with the National Employers Federation (CEOE). The pact endorses a wage increase of between 13 and 16 per cent for 1980 but the principle of lower rises is accepted for those employed in companies in financial difficulties.

The biggest trades union, the

Communist-controlled Confederation of Workers Commissions (CCOO) after a lengthy internal debate refused to join the pact which was signed over the weekend. Its leaders said their objection was to the content of the agreement. But there was a strong element of politics in their action. The confederation has taken the calculated risk of hoping to gain more political capital by not openly "collaborating" with the

employers in the pact.

The Confederation controls approximately 45 per cent of total union membership and the General Workers Union around 30 per cent. In spite of this imbalance employers will now begin negotiating individual wage agreements using the pact as a guideline. In practical terms the Communist Party is unlikely to have the muscle to alter this very much.

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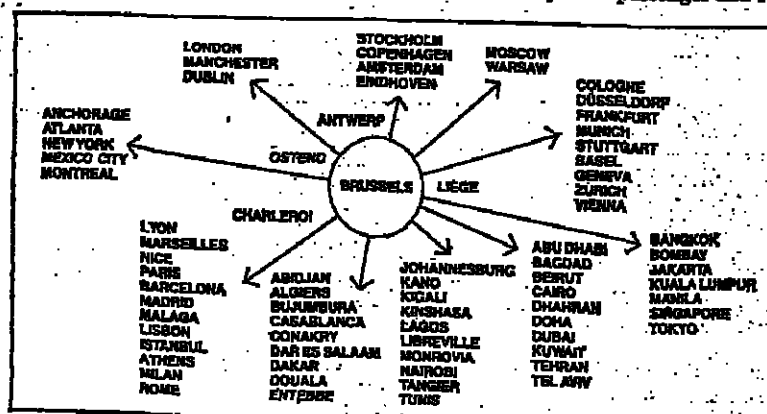
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David Housego, in New Delhi, reviews the problems facing India's new leader

# Hopes and fears of Gandhi's big stick

STUMPING THE length and breadth of India for the past four months, often giving over 20 speeches a day, Mrs. Indira Gandhi has had no time to consider the policies she would follow if returned to power.

Before the results were known, she was telling friends that she would prefer to sit out the next few months in opposition rather than enter a coalition government that would inevitably become unpopular in tackling the difficult problems of the months ahead of high inflation and deepening recession.

The size of her majority reflects the appeal to a fearful and uncertain nation of a woman widely regarded as "Mataji" (Mother), whom they hope will quell their apprehensions by using authoritarian measures, if necessary. In the long run, the expectations aroused by her victory are likely to be as difficult to fulfil as the populist slogan of "Garibi hatao" (Remove poverty) with which she swept back to power in 1971.

Those with their doubts about Mrs. Gandhi would seem to have stayed away from the poll, thus producing the lowest turnout in more than 20 years.

But for the immediate future, the size of her victory—in every sense a personal triumph—will help solve the problem of restoring law and order, which, she says, is her priority.

The withdrawal of the "Emergency" after her defeat in 1977 brought an immediate release of tensions that resulted in an outbreak of strikes and caste and communal violence.

With the Government increasingly ineffective over the past two years, freedom has turned to disorder, reflected in the rising trend of robberies and murders in the towns and countryside, and shortages of sugar, diesel, kerosene and raw materials for industry as a thriving black market has developed to exploit bottlenecks in supply.

## Law and order

Power blackouts, particularly in northern India and Calcutta, where power stations are working at 45 per cent of capacity, increasing labour agitation and communal riots are further symptoms of disorder.

The situation has been exacerbated in recent months as gangs of Congress party thugs have deliberately provoked disturbances to improve Mrs. Gandhi's chances. But now the very fear of what Mrs. Gandhi could do is likely to curtail violence and bring a sharp improvement in law and order that will redound to her immediate credit. That

the lady is there will be discipline in itself.

The police, however, come under the authority of the various state governments, and not of the federal authority in Delhi. Before the election, the only state government controlled by Mrs. Gandhi's Congress Party was Orissa. For this reason alone Mrs. Gandhi will be anxious to follow up her victory by re-establishing her dominance in the states as well as over the federal Government.

Besides, her vision of a united centralised India does not encompass the devolution of power to the states encouraged by the Janata party. She will want them on a tighter rein. Mrs. Gandhi's real difficulties are likely to begin in the spring, when the shock of her return will be wearing off and the impact of the drought in northern India will be reflected in a dismal harvest, pushing food prices higher.

Faced in 1974-75 with similar economic problems of high inflation, Mrs. Gandhi imposed a tough stabilisation programme that included cutbacks in public sector expenditure, a halt to bonuses and cost of living increments and a highly restrictive monetary policy.

With inflation now at 20 per cent, many government officials would favour such a package again. Mrs. Gandhi's instincts may be in the same direction—even though the cost could be a repetition of the labour troubles that paved the way for the emergency—because prices did fall in 1975-76, and she has been elected to bring prices down. But they fell less because of the stabilisation programme than because of a sharp rise in food production after a good monsoon.

## Budget deficit

The rate of price increases now is likely to level off as speculators shy away from further risks and there is less disruption to the flow of goods. But those in favour of stabilisation measures put much of the blame for the present inflation rate on the size of the budget deficit and a rate of monetary expansion that in India has reached the unprecedented level of 18 per cent above last year.

In fact, both reasons are likely to be marginal besides the externally generated inflation affecting industry through higher import prices (above all oil) and the impact of a bad harvest. The decisive influence on prices this year will be whether or not there is a good monsoon.

The risk of cutting back on public sector outlays and imposing tighter monetary and fiscal controls is that such measures would hold back a much needed expansion of infrastructure investment and halt in its tracks the momentum of private investment that has been building up in response to the higher level of demand in the economy generated from recent higher levels of food output.

Such measures would inevitably deepen the recession further. But with food stocks and foreign exchange reserves still high, Mrs. Gandhi inherits a healthy economy. It is an economy, however, with serious problems of bottlenecks in the transport, coal and power sectors that require efficient management. It is also one that has hanging over it the threat of another bad monsoon, in which case, no stabilisation programme will arrest the rise in prices.

In India the focus of interest in the coming days will be on her choice of advisers and of Cabinet ministers. The new batch of Congress deputies entering Parliament were chosen mainly on the basis of their loyalty and subservience to Mrs. Gandhi or her son Sanjay. There are few promising candidates for senior posts among them.



Supporters engulf Mrs. Gandhi as news of her election victory comes in.

Without much doubt, Sanjay will be her most influential adviser. Still only 33, it was he who pressed his mother into declaring an Emergency in 1975 and then, without any official position in the Government, took the lead in pushing forward the simplistic programmes of forced sterilisation and slum clearance that helped Mrs. Gandhi the 1977 election.

She stood by him resolutely since, linking her own defence against judicial charges with protecting him against far

more serious criminal allegations.

While advancing his political career and pushing forward pet social projects, he and his associates encouraged links with the business community that, during the Emergency, gave Mrs. Gandhi's government a corrupt image. The concentration of power during the Emergency, coming on top of the enhanced status that Mrs. Gandhi had earlier given the Prime Minister's secretariat, encouraged impressions of her administration as a court in which Sanjay played the role

of Dauphin and which had dubious links to the underworld of Delhi and Calcutta.

Mrs. Gandhi is said to be considering a more open system of administration through committees. But one area she will want to keep under firm control will be foreign affairs. Her anti-Americanism and her belief that the CIA are against her is deep-rooted. It remains to be seen how far this will carry her towards Moscow at a time when her commitment to non-alignment has been challenged by the Soviet invasion of Afghanistan.

# Rhodesia: impartiality of British exercise called increasingly into doubt

BY QUENTIN PEEL

AGAINST ALL the odds, the Lancaster House agreement on Rhodesia appears to be on course. In spite of dire warnings that the guerrillas would not respond to the ceasefire call within the seven days allowed, if at all, some 18,500 members of the Patriotic Front alliance had reported to assembly points within hours of last Friday's deadline.

Two major questions now face Lord Soames, the British Governor installed in the former rebel colony: will the ceasefire hold, and can he promote elections which are seen to be free and fair in the wake of a bitter seven-year war?

The ceasefire is already under pressure. The Rhodesian security forces claim that thousands of guerrillas have stayed away from the assembly places, using their "unofficial" sympathisers to take their places. They also maintain that there is a wave of lawlessness caused by guerrilla bands still roaming the country. The Patriotic Front, for its part, accuses the security forces of breaching the ceasefire, by deploying the notorious security force auxiliaries throughout the areas vacated by the guerrillas. These are rudimentarily trained men, originally recruited by Bishop Abel Muzorewa, the outgoing Prime Minister, as his "private army". Front officials say the auxiliaries are respon-

sible for much of the lawlessness and intimidation.

Lord Soames has laid himself open to accusations of partiality by responding more readily to the claims of the security forces than those of the guerrillas. His decision, taken in secret "recently" and only announced on Sunday night, to deploy Rhodesian security forces in support of the police, has raised a major storm.

It has been interpreted here as giving back to the security forces virtually all the freedom of movement they were forced to abdicate at the start of the ceasefire, while the guerrillas are supposed to remain in their assembly places.

Indeed, the whole British exercise is meeting growing criticism here that it is deliberately favouring the out-going Government of Bishop Muzorewa and his security forces at the expense of the political wings of the Patriotic Front: Mr. Robert Mugabe's Zimbabwe African National Union (ZANU), and Mr. Joshua Nkomo's Zimbabwe African People's Union (ZAPU).

The biggest danger to the visible impartiality of the British exercise lies in its adoption of the entire machinery of the Rhodesian Government, with only a skeleton staff under Lord Soames to monitor it. That machinery, both civil service and police, is deeply committed to the retention of the status

quo and therefore to the promotion of Bishop Muzorewa's United African National Council (UANC).

Both the police and the Ministry of Home Affairs responsible for the administration of all the black areas, have effectively been part of the security forces in fighting the guerrilla war.

Now they are expected to be impartial servants of Lord Soames in promoting free and fair elections. The District Commissioners will play an important role running polling stations, while the police maintain law and order.

The actual mechanics of the election will be the most closely supervised area, although again it is the Rhodesian authorities and not the governor's staff who will organise it.

As for the delicate question of monitoring the armed forces' activities, the Commonwealth monitoring force seems to be watching the Rhodesian forces much less closely than the guerrillas. Whereas the guerrillas are in 16 well defined security areas, each assigned a 17-man team of Commonwealth troops, the Rhodesian side of the operation is much more thinly stretched.

It is not at all clear that the auxiliaries are being systematically monitored. And for the Rhodesian army there are 45 two-man teams to monitor what

is believed to be over 100 company bases. It is up to the monitoring force colonel based in each of the five commands of Rhodesian Joint Operations to decide how to allocate his teams. Otherwise, the monitoring force relies on being kept informed of operations by the Rhodesian command.

Even in more specific areas affecting the elections, Lord Soames' rule is accused of being less than free and fair. He has forced the Patriotic Front parties to delay the start of their election campaigning, first by refusing to lift the ban on them until they had signed the Lancaster House agreement and

then by asking Mr. Nkomo and Mr. Mugabe to put off their return. Bishop Muzorewa and the other internal party leaders have already launched their campaigns.

The Governor has declined to set any limit to party political financing for the election, arguing that it is impossible for his skeleton staff to control it if they wanted to. But again, this decision almost certainly benefits the UANC the most, and probably Mr. Nkomo's ZAPU as well, at the expense of the other parties, who are less likely to attract heavy foreign financing.

Both the Rhodesian Press,

and the government broadcasting service, are heavily biased in favour of the bishop. Although the Zimbabwe Rhodesian broadcasting service has been told to stop using the word "terrorist", its news selection remains highly selective. On the day of the ceasefire deadline, the only man interviewed was Bishop Muzorewa, who accused the Patriotic Front of breaking the ceasefire, but there was no response by the Front.

The other area where there is an imbalance between the parties, caused in part by the late organisation of ZANU and ZAPU, is in transportation. This is likely to be crucial in an

election campaign held during the wettest month of Rhodesia's rainy season. The UANC has managed to hire a very large proportion of the private buses available—some 800 according to party organisers—which has even hindered the Commonwealth monitoring force moving guerrillas from their rendezvous points to assembly areas.

British officials have stressed that the elections must be seen to be free and fair. However, the Governor appears oblivious to much of the criticism, relying heavily instead on the advice of the existing Rhodesian administration.

Nevertheless, he does have

important forces working in his favour, whatever the impartiality of the exercise. Most important is the continuing commitment to the settlement of the front-line African states. Now that most of Rhodesia's borders are being re-opened, the neighbouring states of Zambia and Mozambique in particular will be extremely loth to support the Front in backing out.

On the other side, South Africa, in spite of belligerent talk, is equally unwilling to intervene in what could be an unwinnable guerrilla war. All sides have a very real interest in a solution.

# Iranians admit industry hurt by shortages and investment lack

BY SIMON HENDERSON IN TEHRAN

A FRANK admission of the poor state of Iranian industry following last year's revolution has emerged in two lengthy newspaper articles in Persian-language newspapers.

Official spokesmen usually answer criticism of the economy with assertions that conditions are improving rapidly, and that Iran can manage without foreign experts or investment. But the newspaper articles give a different picture.

One article in the daily Islamic Republic, the organ of the hardline, pro-Khomeini clergy, reports on the findings of a government mission to Savah, a development town about 50 miles south-west of Tehran.

It says industries there have suffered since the revolution from strikes, go-slows, financial problems, shortages of raw materials, and interference in management by revolutionary councils. The most important problem, it says, is unemployment, which has resulted in investment drying up.

The other article, in the daily Ettelaat, a more independent paper, reports that a crisis has gripped Iran's light and heavy industries. Production has declined considerably in many industries, and in some cases, has stopped completely.

Interviews with three managers of car-manufacturing companies and two managers of steel mills show the seriousness of the problem. The newspaper warns that the more widespread effects of this on industry a probable reference to the

political consequences of unemployment will certainly appear, thus threatening the revolution.

The head of the company selling Japanese Mazda cars says production is running at 30 per cent of pre-revolution capacity, after ceasing completely. However, this is less than half the theoretical full production.

The decline in production was due to the shortage of imported parts, but an arrangement has now been made for supplies.

The cost price of each car is higher than its selling price and the manager says the company is unable to meet its banking commitments.

The manager of the SAIPA car company, which produces the French Citroen Dyane and Renault, says 40 per cent of his 2,500 workers have been laid off. The cars are being sold at 1978 prices, but there will be a price increase soon to meet the higher cost of materials and wages.

He told the newspaper that some workers in the plant ("associates of the former regime") wanted to hinder assembly. The manager has obviously been assigned to his post since the revolution, for he says the factories had been set up by the Shah's regime merely for the benefit of imperialists. What Iran wants is a car industry independent of foreign countries.

Mazda's problem with imported parts is also a problem for SAIPA and Iran National, which assemble Hillman Hunter cars from Talbot of Britain and Mercedes buses and

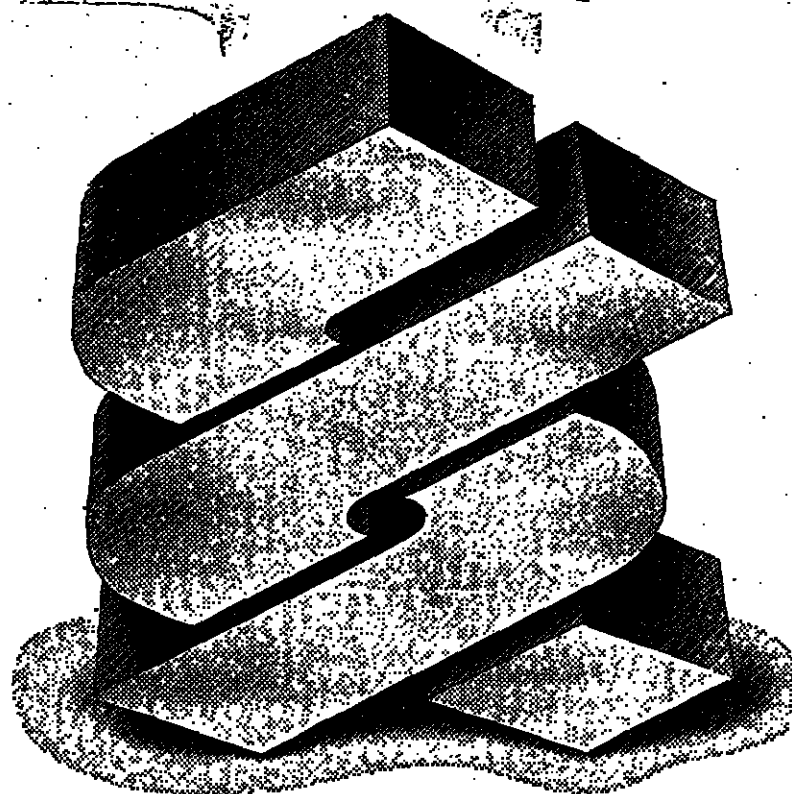
trucks. Recent deliveries of Hunter kits, after the three-month strike in Talbot's West Essex factory, should lead to production rising from the present 220 cars a day towards the previous levels of 500 a day.

Several companies in Savah are intended to produce car parts, but supplies of these are also disrupted. The Savah spring-manufacturing factory, intended to produce suspensions, is idle, with only six employees instead of 300.

The Imperial Paint Company, producing car paint, had all its machinery destroyed in a fire. The Pars Tyre Company, whose shareholders include Dunlop and Pirelli, has been idle for months. The management having disappeared. The Iran Tyre Remoulding Company is also at a standstill because of lack of investment.

A common problem, which also explains the shortages of component parts and raw materials, is the unsettled labour force. Unemployment is admitted by Government officials to be running at about 30 per cent, or 3m people. But there are also lay-offs, with factories having to pay wages to all their workers.

Eloquent testimony on labour problems was given by the managing director of Iran Steel Industries. Contract workers in Ahwaz, the south-western oil-field town which is also an industrial centre, have been demanding more wages, but when it is raining or cold they do not go to work. "We are helpless in dealing with a workforce of 4,000 workers," he said.



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# Soviet invasion poses a threat to the Islamic world

BY ALAIN CASS IN ISLAMABAD

WHEN THE Soviet Union flew its troops into Afghanistan at Christmas, blatantly violating the spirit of détente as the United States understood it, the intervention provoked two separate sets of chain reactions.

The first resulted in a crisis between the United States and the Soviet Union. The effects have been immediate, tangible and quantifiable. The second set of events may be less visible but, ultimately, could prove devastating. They flow from the mere presence of a Soviet occupying force in the heart of an area which is both volatile and of vital strategic importance to the industrialised world.

The Soviet takeover of Afghanistan — thinly populated country roughly the size of France — appears to threaten the oil-bearing regions of the Gulf and the sub-continent inasmuch as Iran and Pakistan lie in the path of a putative Russian advance.

The Islamic world is convinced that Afghanistan is the first of many dominoes to fall in a Soviet drive for direct access to the warm waters of the Indian Ocean (for its southern hemisphere fleets) and for control of the Gulf oilfields (in anticipation of the time when its own wells run dry).

This remains to be seen. In an era of ballistic missiles a warm water port seems of less strategic value than in times past. Moreover, the U.S. has made it clear that it will intervene militarily to defend the oil vital to the economies of the West and Japan.

The consequences of such a clash — as the Russians have presumably assessed — are incalculable and therefore unthinkable. The threat of covert subversion, however, is more difficult to guard against.

The key to instability in the region is the vast, nomadic tribes which straddle existing political boundaries. Without exception they are, in varying degrees, nationalistic, xenophobic and resentful of central authority. But whether they be Kurds in the Turkey-Iraq-Iran nexus, Turkish-speaking Azerbaijanis in western Iran and the southern USSR, Baluchis in Pakistan, Afghans in Iran or Pushtuns on the Pakistan-Afghanistan border, they are all vulnerable to outside influences.

Iran is already threatened by armed secessionist groups, some of which are backed by outside powers. If it chose to, the Soviet Union could foment trouble in the tribal belt which runs along the border with Afghanistan, exploiting the political vacuum which now exists.

The conventional wisdom has been that the Russians had an interest in a stable, if hostile, Iran on their southern flank. Now the gains to the Soviet Union from an uprising against Ayatollah Khomeini seem undeniable.

The problem for the West, and for the U.S. in particular, is that the Khomeini regime is as hostile to Western interests as it is to the Kremlin. Any scope for bolstering Iran against the Soviet threat is therefore severely curtailed, especially while the U.S. hostages are held in Tehran. Even if they were released, the prospect of wiping the slate clean and forging an alliance between the West and the radical Moslem world is improbable in the present climate of Islamic revivalism.

For precisely the same reason the U.S. may find it difficult to entice Pakistan back into the fold, however frightened and isolated that country now feels with Russian tanks less than 50 miles from its borders. If anything the tribal threat to Pakistan is greater than that to Iran. The so-called Durand line defining the border between Pakistan and Afghanistan has long been disputed by Afghanistan, which still lays claim to vast areas of Pakistan, as far as the Indus river. Mr. Babrak Karmal, the new Afghan leader, revived these claims in his first speech referring to the "legitimate aspirations" of the Pushtun and Baluchi peoples.



Mr. Babrak Karmal: revived Afghan claims to vast areas of Pakistan in his first speech.

Pakistan and Afghanistan has long been disputed by Afghanistan, which still lays claim to vast areas of Pakistan, as far as the Indus river. Mr. Babrak Karmal, the new Afghan leader, revived these claims in his first speech referring to the "legitimate aspirations" of the Pushtun and Baluchi peoples.

The tribal areas which stretch along the border up to 30 miles into Pakistan are separately administered and defended by the Pakistan Government. These and the Pushtun-dominated North-West Frontier province and the strategic southern province of Baluchistan, are all alive with

issues wide open to exploitation by the Russians.

There are even fears that the Soviet Union may claim the right of "hot pursuit" into these areas, which are being used by the Afghan rebels as training areas and sanctuaries. Given the boundary dispute, assurances that the U.S. would stand by its bilateral defence treaty with Pakistan — an executive agreement not ratified by Congress — in the event of outside attack sound hollow in Islamabad.

President Zia-ul-Haq, Pakistan's military ruler, has other problems to contend with. His country is facing severe economic difficulties, and the burden of feeding and housing swelling numbers of Afghan refugees could prove intolerable. The cost of keeping the present total of 400,000 is \$160,000; if the total rises to 1m, as some say could occur by the spring, the meagre handout of four rupees a day would cost Pakistan a crippling \$2.8m a week unless extra international assistance became available.

Pakistan's debt burden of \$7.5bn and high debt service ratio is relieved by a recent agreement with the IMF for \$150m of credits and by some \$200m in loans from the Saudis. But on the domestic front the budget

deficit this year is likely to top \$600m and the government will inevitably have to print money to cover the shortfall. With inflation now running at between 18 and 25 per cent, a further rise will add to the regime's intense unpopularity.

The Pakistanis see themselves sandwiched in between a Russian satellite to the west and India to the east. They point to the deepening military commitment of the Russians to India despite a more even-handed political approach in Delhi, and will see still more reason to worry in Mrs. Gandhi's election performance. India has a vast arsenal of weapons made or about to be made under license from the USSR, including MIG 21, 23 and 25 aircraft, booster rockets, reconnaissance satellites, ships, tanks and an entire military support programme.

The Pakistanis are bitterly critical of the Americans, whom they regard as fair-weather friends. Relations between Washington and Islamabad have been going steadily downhill since the first Indo-Pakistan war, but hit a new low when Congress imposed an arms and aid embargo in an effort to pressure Pakistan into suspending its nuclear programme.

President Carter has said he will authorise the resumption of arms deliveries to Pakistan, presumably after Congressional consultation. In normal circumstances President Zia-ul-Haq might leap at the opportunity, and may still do so after a suitable period of public haggling if the package is big enough and the terms are right — Pakistan might face problems over purchases for cash.

Politically, too, there are difficulties. American credibility in the region is seriously questioned, and President Zia, like many of his Islamic colleagues, have to weigh up carefully the advantages of what is bound to be a limited military package against the high risks of being seen to fall in line with the U.S. The possibility that he may adopt a neutral stand and formally ally himself with the Moslems and the Third World cannot be excluded.

President Carter, on the other hand, will have to decide just how far he can go in giving Pakistan the sort of qualitative military boost it is seeking since India would undoubtedly regard this as a threat to its own security and this, in turn, might set off a chain of events which could be hard to contain.

## Pressure on Spain to join NATO

By Robert Graham in Madrid

THE SOVIET invasion of Afghanistan has increased the pressure on the Spanish government to decide on NATO membership. Events in Afghanistan have also clouded the prospect for the European security conference, whose follow-up is due to be held in Madrid in November.

NATO membership is linked with the next phase of the security conference in Spain. Over the past year, NATO members have been urging Spain to join the alliance. The Government has refused to commit itself even though adherence to the alliance is part of the policy of the ruling Union de Centro Democracia.

The strongest hint came last month when Sr. Adolfo Suarez, the Prime Minister, visited Brussels and praised the NATO decision on missile armaments.

The main argument against an early decision has been that it would be an unhelpful gesture to the security conference while Spain was the host in other words nothing could be done until the conference was over.

During the present East-West tension, this argument carries less weight. At one stage this year, regardless of the conference, the Government will have to decide on its external defence arrangements. The defence treaty with the U.S. expires in 1981, and the Americans have made no secret of their belief that NATO membership is the logical solution.

## Grain market may be closed to the Russians

BY JOHN EDWARDS, COMMODITIES EDITOR

SOVIET CLAIMS that it will be able to obtain grain from other sources, apart from the U.S., do not seem justified by the facts.

In the wheat market, five major exporting areas — the U.S., Argentina, Australia, Canada and the U.S.S.R. — accounted for 64.2m tonnes out of total world trade of 71.2m tonnes. The Soviet Union itself, with 2.5m tonnes, and other countries — Sweden, Turkey, Hungary, Romania and Bulgaria — accounted for the remaining 7m tonnes.

In 1978-79, the other countries, apart from the big five, are expected to export only 5m tonnes (including 1m tonnes by the Soviet Union), out of a record world trade of 77m tonnes.

In the coarse grains (maize and other feedgrains), the market in 1978-79 world trade totalled 89.7m tonnes. Of this, the U.S. accounted for 57.1m tonnes. The remaining 32.6m

tonnes was shared between Argentina 11.5m, West Europe 6.5m, Canada 3.9m (mainly barley), South Africa 3m, Australia 2.6m, Thailand 2.2m, other countries 2.2m, and the Soviet Union 1m tonnes.

This season (1979-80) the U.S. share of world coarse grain export is expected to rise to 71m, out of a total trade of 101.0m tonnes. Argentina's sales are forecast to fall to 9.6m tonnes, helping reduce the non-U.S. exports to 29.8m tonnes.

The five leading wheat exporting countries are due to attend an emergency meeting called by the U.S. on Saturday to seek support for its suspension of sales to the Soviet Union. So far, only Argentina, which has a reduced crop this season, has indicated that it will fulfil its wheat sale commitment of 1m tonnes to the Soviet Union.

Unless the Soviet Union can persuade Australia, Canada or

the EEC to ignore the embargo, there are no other major sources of supply. All it could hope to do is pick up small quantities from other areas, like Thailand, South Africa and possibly via its Eastern European allies — most of whom have suffered poor harvests, causing them to step up imports. However, once again, the U.S. will be the main supplier to these countries, and it will no doubt urge other suppliers to restrict exports to these countries to normal levels.

The U.S. has emphasised that the present suspension of grain sales is different from previous embargoes during the Ford and Nixon Administrations, which were heavily criticised by customers in the Western world. The cutback in soyabean exports in 1975, because of a shortfall in the U.S. crop, caused such resentment that the U.S. Administration at the time said it would never cut sales again in this way.

## WORLD COARSE GRAINS EXPORTS

Source	1978/79	1979/80 (est.)
Argentina	11.5	9.6
West Europe	6.5	5.6
Canada	3.9	4.3
South Africa	3.0	2.3
Thailand	2.2	2.3
USSR	1.0	0.0
Others	2.2	2.3
U.S.	57.1	71.2
World total	89.7	101.0

## WORLD WHEAT EXPORTS

Source	1978/79	1979/80 (est.)
Argentina	3.3	3.5
Australia	7.2	11.5
Canada	13.5	14.0
EEC	7.8	7.0
U.S.	32.4	36.0
Total	64.2	72.0
USSR	2.5	1.8
Others	4.5	4.0
World total	71.2	77.0

## Japan's response muted by economic ties

BY RICHARD C. HANSON IN TOKYO

THE SOVIET invasion of Afghanistan will mean a further setback for efforts to normalise Moscow's diplomatic relations with Japan. Japan feels, however, economic ties with the USSR are too vital to justify other "concrete" actions which could damage those relations.

The Japanese response to the Soviet moves has been much

stronger than the reaction to the Iranian situation, where the U.S. felt compelled to criticise Japan for being "insensitive". However, as in the case in Iran, Japanese diplomats now consider their options limited.

Japan is already committed to co-operate with the Soviets in three major resource development projects in Siberia with talks on four others presently at a standstill. Over \$150m in

financing has been extended by Japan, so far, and the Soviets reportedly would like over \$1bn in Japanese aid. Japan will benefit from the availability of Soviet resources, such as timber and natural gas. The Soviet military action could complicate future negotiations, but it is unlikely that Japan will pull out of deals already agreed just to teach the Soviets a diplomatic lesson.

Reuters adds from Peking: Mr. Harold Brown, the U.S. Defence Secretary, has told Chinese Defence Officials that any country threatening the shared interests of the U.S. and China could face complementary military and diplomatic action. The U.S. had begun to realise the benefits of contacts between the defence establishments of the two countries, he said.

## AMERICAN NEWS

## Venezuela reduces supplies to major oil companies

BY KIM FUAD IN CARACAS

VENEZUELA IS cutting its supplies to major international oil companies in 1980 under sales agreements to be formalised in the near future. This reflects, in part, the smaller total exports available, down from an average of over 2m barrels a day in 1979 to 1.8m b/d this year. The majors will receive less than half of the volume projected for 1980 and have also been forced to accept tougher terms, quite apart from higher basic prices.

Hardest hit by the cutback is Exxon which reportedly saw its 600,000 b/d level last year reduced to a little over 400,000 b/d in 1980. Shell's level is believed to have been reduced from some 350,000 b/d to less than 300,000 b/d.

Exxon, Shell and other companies which operated in Venezuela until the 1976 nationalisation of their properties have since purchased the bulk of the South American producer's oil exports under renewable two-year contracts. This year, Venezuela took advantage of the expiration of virtually all its sales contracts at the end of 1979 to make major changes in volumes, prices and other terms.

In tough negotiations concluded before Christmas, most of the companies signed letters of intent accepting Venezuelan demands, including substantial reduction in fees of about \$150m per year paid to the com-

panies by the state oil industry for technical assistance. In the new one-year sales agreements, the companies are allowed much less flexibility in lifting volumes of oil and absorbing price changes. They must pay in 30 days and their purchases of Venezuela's scarce light and medium crudes — about a third of total exports — are linked to lifting larger volumes of less valuable and harder-to-sell heavy crudes.

Venezuela had also demanded that the companies certify the final destination of the crude they buy from Venezuela in order to avoid having the oil purchased at an average \$28 per barrel, resold on the spot market.

This demand was hotly contested by the companies which insist that they sell oil on spot markets. As a result, a modified version of the original demand was finally agreed. The new terms for crude sales to major international companies reflect Venezuelan policy goals of selling directly to end-users rather than going through company channels. Additionally, Venezuela has committed itself to Government-to-Government negotiated supply agreements.

This year it will provide Central American and Caribbean nations with over 140,000 b/d under preferential terms. It has also agreed to supply Italy with 70,000 b/d.

## Wall Street Journal to expand

By Stewart Fleming in New York  
The Wall Street Journal, the leading daily U.S. business newspaper, is planning a major expansion of several of its operations in the current year, according to Mr. Warren H. Phillips, the chairman and chief executive of Dow Jones and Co. which publishes the Journal.

In a letter to readers in yesterday's issue, Mr. Phillips disclosed that the Journal will shortly increase by around 10 per cent the space in the paper devoted to news.

At the same time it will increase its foreign news coverage to reflect the increasing impact of events overseas on American business and American life. Towards the end of the year or in early 1981 there will also be an expansion of editorial opinion coverage.

The Journal, which lays claim now to being the nation's largest newspaper in circulation, is also planning to open new printing plants near Chicago and Sharon, Pennsylvania. In the 1970s the paper became the first to use space satellites to transmit news to overseas editions.

**Iran boycott plan**  
AMERICAN labour leaders yesterday launched an attempt to organise a world-wide boycott against co-operating in trade with Iran. Ian Hargreaves writes from New York. Five officials from transport unions in the U.S. and Canada sent a cable to the London-based International Transport Workers Federation calling for an emergency meeting of the federation's executive to plan anti-Iranian action.

## 'Deliberate policy' pushes Brazil's inflation to 77%

BY DIANA SMITH IN BRASILIA

BRAZIL'S inflation soared to 77.2 per cent in 1979 — the highest rate in the past 25 years excluding 1964, when the figure was 91.9 per cent.

The wholesale price index rose 80.1 per cent during the year, with an 8.4 increase in December. Overall inflation in December was 7.6 per cent.

According to the Getulio Vargas foundation, which published the final 1979 figures yesterday, the upsurge of inflation last year was largely due to "a deliberate Government policy of realigning prices that

were out of step. 1979 was the year of the paradox of corrective inflation — that is, greater increases in the present for the sake of more moderate increases in future."

Sr. Delmo Netto, the planning Minister, told the Brasilia press that the major corrections were in prices of oil derivatives, in grain and meat, electricity and in foreign exchange rates. Although these corrections must continue in 1980, Sr. Netto said, they would be less frequent and less intense. This week the authorities refused requests for immediate

increases in the price of flour, meat, milk and hotel accommodation. Furthermore, after "wildcat" markups of as much as 45 per cent in goods and services following the 30 per cent devaluation of the cruzeiro on December 7, tax inspectors are examining the books of traders and providers of services. Four hundred inspectors have been detailed for this operation, checking prices charged on December 5 and December 14, then auditing the books of culprits.

Sr. Netto hoped that inflation could be reduced in 1980, through "less frequent price increases" and lower public spending. The budgets of large state concerns have been placed under tight scrutiny by his department, and all ministries have been requested to cut and sharply higher oil prices looms large over whatever official efforts may be made.

The sudden death of Sr. Antonio Portella, 54, on Sunday could impact Brazil's progress towards political liberalisation. Most of the political parties

While East German and other East bloc journalists are reporting from Kabul, the special correspondent of the Belgrade Politika was turned back from Kabul airport, along with Western newsmen.

Yugoslavia's leaders have not publicly condemned the Soviets, but a joint statement issued yesterday by the Yugoslav and Iraqi Foreign Ministers called for a withdrawal of foreign troops from Afghanistan and Cambodia without mentioning the Soviet Union or Vietnam by name.

## U.S. BUDGET

## Carter to boost housing

BY DAVID SUCHAN IN WASHINGTON

PRESIDENT Jimmy Carter has decided to curb benefits for the long-term unemployed in the coming year, a move that is likely to anger trade unions, and to put the money into subsidising more housing for low-income families, a boost for the sagging construction sector.

The shift is part of the Administration's budget act, preparatory to the unveiling at the end of this month of the 1980-81 federal budget. The White House evidently wants to offend as few interest groups as possible in this election year, despite the obvious difficulty of reconciling its twin goals of increased defence spending and a smaller budget deficit.

As things stand at present, the new budget, to be introduced on January 28, will propose spending of \$61.5bn with a deficit of around \$15bn, half the shortfall in the current fiscal year. But trade union leaders, whose relations with the White House have improved markedly



President Carter cuts in unemployment benefit in recent months may well take against the new restrictions in

jobless benefits, particularly those under the Administration's new unemployment insurance law, will be cut to 7.5 per cent, compared with the 5.8 per cent of last year's law.

The AFL-CIO trade union federation explicitly based its co-operation with the Carter Administration, enshrined in the loosely worded "social contract" agreement of last October, on adequate measures to deal with rising unemployment. As mild economic recession has been widely forecast, the Administration's move to tighten the formulae under which those without jobs can receive an extra 13 weeks' benefit — subsidies to the normal 26 weeks — Mr. Carter's budget planners believe this could save the Government between \$400m and \$800m in the 1980-81 fiscal year. This, the planners reckon, will allow the Administration to subsidise an extra 300,000

## El Salvador party elects candidates for junta

SAN SALVADOR — The Christian Democratic party agreed on Sunday to form a new government with the military if its conditions were met. The party is demanding a transformation of the security forces, a dialogue with leftist groups and the exclusion of private enterprise representatives from the Government.

The Christian Democrats elected two candidates for a national convention held at the weekend. One of the candidates was Sr. Hector Dada Hiron, who was Foreign Minister in the previous Government which collapsed last week.

There was no indication if a military would accept the Christian Democrat demands. Two military junta members met on Sunday with the President's Council of Ministers to discuss the formation of a new Government. Most of the political parties

AP



## Demand for Volkswagens up by 22% in U.S.

BY GUY HAWTIN IN FRANKFURT

VOLKSWAGEN, THE U.S.'s newest car manufacturer, has seen demand expand there by 22 per cent in volume during 1979. Sales appear to have been aided only by the group's ability to deliver, and VW has brought forward its DM 1.5bn (282.2m) scheme to expand its U.S. works.

According to the company, which is West Germany's biggest car manufacturer, volume sales in 1979 totalled 292,017 units. This compares with 239,300 units in 1978.

The group, which produces an America version of the Golf—sold as the Rabbit—in the Chrysler plant at New

Stanton, Pennsylvania, has had particular success with the U.S.-made model. Despite teething troubles in the early stages of production, the U.S. experiment appears to have been a major success.

Deliveries from New Stanton have risen from 23,017 units in 1978 to 166,339 units last year. Total Golf sales were considerably higher—up from 149,170 units to 214,335 units—as for much of the year diesel-powered Golfs were supplied to the U.S. from VW's West German works.

The Golf model's advance, however, has been at the expense of other models of the group which have been sold in

the U.S.—a not unexpected development. Sales of other VW models, including the Passat, fell from 1978's 59,830 units to 77,182 units.

This year, the group expects sales to rise by a further 11.3 per cent to 335,000 units. Of this, the Pennsylvania works will account for deliveries of 225,000 units.

Volkswagen's expansion in the U.S. market is expected to continue for some time, as it is at present the only domestic manufacturer of small vehicles. Direct competition from the Detroit manufacturers is not foreseen for another couple of years.

## A-300 order for Tunis Air

By Terry Dodsworth in Paris

AIRBUS INDUSTRIE has won another new client with its firm order for the A-300 Airbus plane by Tunis Air. The Tunisian company has also placed an option on another aircraft. It is planning to use both on its European and Middle Eastern network.

This deal brings the number of Airbus orders and options to 398, including the A-300 and the shorter A-310 versions. Airbus is hoping this latest agreement will help it to make further inroads into the North African market, where it has had difficulty in dislodging Boeing from its dominant position.

## Swedish car sales up 7%

BY JOHN WALKER IN STOCKHOLM

NEW CAR sales in Sweden for the whole of 1979 amounted to 215,000 units, an increase of 7 per cent over the previous year's 200,574 units. The rise in sales was generally confined to the first half of the year with the weakness of the second half expected to show signs of improvement early this year. Even so, sales will have to be pushed to their limit if they are going to reach a level like that of 1976, when sales topped 321,000 units.

Volvo and Saab—both Swedish manufacturers—have jointly 40 per cent of the Swedish market, leaving the balance of 60 per cent to imported cars. Volvo has in-

creased its market penetration from 49,831 units in 1978 to 55,751 last year, equivalent to a market share of 25.9 per cent. Saab has increased its sales from 28,600 units in 1978 to 30,805 last year, a market share of 14.3 per cent.

Of imported cars, Volkswagen leads with sales at 24,475 units, equal to a market share of 11.4 per cent, marginally up on the previous year. Ford has slightly increased its sales to 22,738 units, with a share of 10.6 per cent. General Motors has increased its share from 9.2 per cent in 1978 to 10.5 per cent last year—equivalent to 22,690 units.

## Danish ship earnings to rise

COPENHAGEN—Denmark's total foreign exchange earnings from shipping are expected to rise in 1979 to about Kr 10bn (584.7m) from Kr 8.8bn in 1978. Mr. J. D. Lauritzen, chairman of the Danish Shipowners Association, has announced.

This will enable shipping to retain its place as Denmark's third largest export industry.

Last year was favourable in many respects for Danish shipping, since freight rates showed

considerable gains on 1978 because of improved demand, especially for larger vessels and specialised tonnage.

The firm freight market had enabled all laid-up tankers to resume sailing, so that Denmark's only lay-ups at present are some car ferries and older dry cargo vessels, Mr. Lauritzen added.

But the merchant marine would show a slight decline for the first time in many years,

and the number of ships would fall, because of the high cost of sailing under a Danish flag. The owner's new building programme was the smallest for many years and could not keep the fleet at its present level.

The weak freight market from 1976 to 1978 had cut into owners' reserves, so that many smaller owners would have to sell out unless rising market demand affected their vessels. Reuter

## U.S. TRADE DEFICIT WITH JAPAN

### Putting the blame on industry

BY IAN HARGREAVES IN NEW YORK

THE SHORTCOMINGS of the U.S. manufacturing industry are more to blame than Japanese trading restrictions for the U.S.'s estimated \$9bn trade deficit with Japan.

This is the general conclusion of an internal U.S. Government report by the office of the Comptroller General.

Prepared as background material for congressional discussions on U.S. trade policy with Japan, it has been completed at a time when there is growing pressure in Washington for political action to stem the flow of several key Japanese exports, including cars and steel to the U.S.

But the report offers little ammunition for political groups which seek to portray Japanese trading practices as unfair.

Only in the case of the telecommunications industry does the study conclude that significant tariff or non-tariff barriers exist as a block against the progress of U.S. exports to Japan.

Among the shortcomings of the U.S. approach listed are:

- Superior Japanese industrial investment. Between 1970 and 1978 Japan's ratio of gross fixed investment (excluding housing) was double that of the U.S.
- Japan has used industrial planning to promote strong industries, whereas U.S. Government policy has concentrated on protecting weak industries.
- Japan's selective aid for key sectors through fiscal benefits is helping the Japanese computer industry to emerge as a world force.

These weaknesses, the report points out, have led to a decline in U.S. export performance generally in the last 10 years, during which the country's

share of free world exports has fallen from 13 per cent to 14.2 per cent.

This loss has been spread across all areas of manufacturing and is related to declining U.S. productivity. In the period 1970 to 1977 output per hour grew by only 2.3 per cent in the U.S., compared with 4.2 per cent in Japan and 5.7 per cent in West Germany. On the UK side, which the U.S. with a 2.2 per cent growth figure.

Turning to case studies of

The U.S. is planning to send Mr. Robert Hormats, Deputy International Trade Negotiator, to Tokyo soon to work with Japanese Government officials in an attempt to head off friction in bilateral trade relations, the Japanese Foreign Ministry said yesterday. Mr. Hormats is to counter with Japanese officials on problems arising from the increase in Japan's exports of cars and steel products to the U.S., the Ministry added. Agencies

particular industries, the report finds that, only in the telecommunications business is Japan still pursuing a clearly obstructive course in dealing with would-be importers.

Most of the blame for this situation is attached to Nippon Telephone and Telegraph, the public corporation which regulates access to the Japanese telecommunications market and which, in practice, the report says, ensures that virtually all contracts go to a select family of domestic companies. Imports have been restricted

to only 2.7 per cent of the Japanese telecommunications market in 1977 and the report sees little immediate prospect of an improvement in spite of a U.S.-Japanese agreement to negotiate a new understanding on telecommunications trade by the end of this year.

By contrast, the report gives only limited support to one of the most vigorously fought cases of a U.S. manufacturer seeking to counter Japanese competition, that of the television manufacturer, Zenith.

Zenith has argued strongly that its efforts to penetrate the Japanese market at a time when Japanese exporters were saving the U.S. Colour television market were blocked by systematic official and unofficial barriers co-ordinated by Government officials.

These factors, the report acknowledges, have made the export of televisions to Japan more difficult. But it says that virtually all the tariff and non-tariff import approval problems significant in the 1960s have been dismantled. It also notes the slowness of the U.S. response to Japanese competition in this field.

In the motor industry the report suggests more could be done to remove petty product specification requirements for imports into Japan, but the relaxation of Japanese foreign investment rules has also permitted the major U.S. motor companies to take direct stakes in Japanese motor companies.

United States Japan Trade Issues and Problems, U.S. General Accounting Office Distribution Section, Room 1518, 441 G Street NW, Washington, D.C. 20549.

## Singapore and China sign new trade pact

SINGAPORE—Singapore and China will undertake more industrial co-operation following a new trade agreement signed between the two countries, Reuter reports.

Mr. Hon Sui Sen, the Singapore Trade Minister, said on his return from China that details of "industrial complementation" would have to be worked out as it would involve both the private and public sectors. Signing the agreement with him in Peking was Mr. Li Qiang, the Chinese Foreign Trade Minister.

Industrial complementation among the Association of Southeast Asian Nations (ASEAN) usually involves the investors getting part of the produce as payment for funding and services. In the long term, Singapore could export industrial products and in turn purchase raw materials from China and its industrial plants, he said.

Katharyn Davies adds: The new trade agreement will facilitate credit arrangements for the sale of capital goods to China. Mr. Hon said that up to now China has paid for its purchases of industrial products on a cash basis. However, as part of its modernisation programme, China is likely to require credit and the formalisation of a trade pact will make this easier to arrange.

Under the agreement, the two countries will grant each other most favoured-nation status on customs duties and other taxes and duties in respect to trade.

They will also provide the maximum facilities possible to increase bilateral trade and narrow the existing trade gap, and all payments between them will be made in freely convertible currencies.

In the first 10 months of 1979 total trade between Singapore and China had already reached \$31bn (\$210m) according to official figures.

In 1978 China's imports from Singapore totalled \$8130.7m, while exports amounted to \$8775.5m.

A difficulty for the Singaporeans is that they have declined to normalise diplomatic relations with Peking until their ASEAN partner, Indonesia, does so. Meanwhile, Singapore Airlines is planning weekly flights to Peking and Guangzhou from April.

Passenger ship service between Shanghai and Hong Kong resumed yesterday for the first time in 28 years, AP reports from Tokyo. The Xinhua news agency said the 19,000-ton passenger cargo vessel Shanghai left Shanghai in the afternoon with a capacity load of 400. The 850-mile voyage to Hong Kong takes 56 hours.

## Bid for Zambia, Rhodesia links

LUSAKA—The Lusaka Chamber of Commerce and Industry plans to establish relations with its Rhodesian counterparts, with a view to promoting trade between the two countries, AP reports.

Mr. James Watson, chairman, said yesterday he would go to Salisbury for a series of meetings on financial arrangements regarding exports and imports.

Kenya Airways is to begin a service from Nairobi to Salisbury, John Worrall reports from Nairobi. It will be the first direct commercial contact between Kenya and Rhodesia since 1965. Kenya is one of the four Commonwealth countries which have sent peacekeeping troops to Rhodesia.

## Iran copper mine exports at risk

BY SIMON HENDERSON IN TEHRAN

THE HEAD of National Iranian Copper Industries, Mr. Mostafa Maddah, has predicted that work on production facilities for the Sarhadan copper mines—one of the world's biggest deposits—may be completed in six to 12 months.

But it does not appear that any of the copper from the mines will be available for export. Mr. Maddah said that annual production will be kept at an initial level of 145,000 tons, all for the domestic market.

Some problems had arisen with the final operation of the project owing to the sudden departure of contractors and U.S. consultants, he said in a

newspaper interview. A group of Iranian consulting engineers have been brought in to assist. Under the original development plan, two American companies, Anaconda and Parsons Jorden, were to handle the mining and processing, and two European companies, one from West Germany and the other from Belgium, were to deal with the end processes. The whole cost was estimated at \$1.6bn (\$714m) and annual production was to reach 500,000 tonnes.

After the Iranian Revolution, the project had been suspended and the contract with Anaconda was cancelled. At the time, the mine and the initial process plant were 90 per cent complete.

The contract with Parsons Jorden was revised so that NICI would introduce Iranian engineers to the company to finish off the work. According to Mr. Maddah, Iran is studying how to set up the refining of blister copper—above 98 per cent purity—independent of foreign expertise.

Decision-making was now being handled by Iranian personnel and domestic Iranian industries were being invited to manufacture spare parts for the complex. A number of non-aligned European states had been approached on questions of technical knowledge, but Mr. Maddah did not specify which these were.

South Korea's Energy Minister, Mr. Yon Sae Yang, met yesterday with Sheikh Ali Khalifa al-Sabah, Kuwait's Oil Minister on prospects of supplying South Korea with additional amounts of crude oil, AP-DJ reports from Kuwait.

Mr. Yang arrived in Kuwait on the first leg of a gulf tour, that also will take him to Saudi Arabia and Oman. He will be asking Kuwait to buy Gulf Oil's share in the South Korean Petroleum Company. The American company is due to sever ties with the South Korean company later this year. Most of South Korea's annual oil requirement of 225m barrels is being imported from Saudi Arabia and Kuwait.

## Swiss machine sales increase

BY JOHN WICKS IN ZURICH

SWISS manufacturers of weaving machinery have been able to consolidate their position on world markets again, with a share of nearly 50 per cent of total world exports.

This is reported in a study published by Union Bank of Switzerland.

The improvement recorded for the sector in 1979, due partly to what is described as "extremely successful" participation at the International

Textile Machinery exhibition (ITMA) in Hannover last October, followed a period in which Swiss market share had been lost to foreign competitors.

Major markets for Swiss weaving machines remained the industrialised countries of Europe, though manufacturers were able to retain their strong market position in the U.S.

Demand from developing countries, with the exception of Egypt, remained "modest." Due to the stable Swiss franc

exchange rate and the rise in demand, there was no further deterioration in profits in 1979.

Price pressure eased somewhat, and new products with a good cost-performance ratio were able to be sold at higher prices.

Orders on hand at the end of 1979 are said by the bank to promise full capacity use this year. However, since prices will be able to be raised only gradually, no marked improvement in profitability is expected.

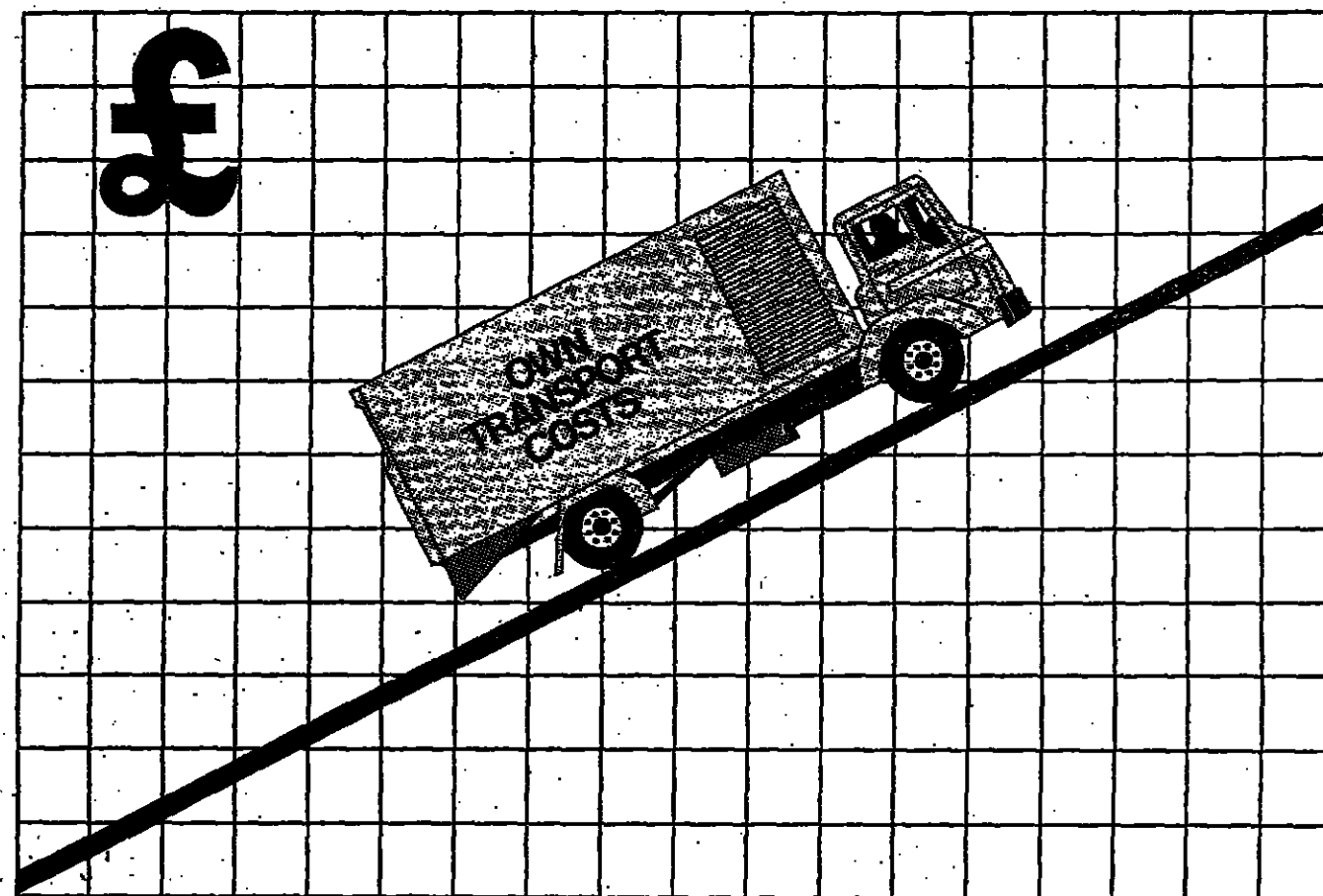
## \$100m cement plant for UAE

By Our World Trade Staff

THE INTERNATIONAL Resources and Finance Bank has completed arrangements for the financing, construction and management of a \$100m (\$45m) cement plant for the Emirate of Fujairah.

The plant, which will be capable of producing 520,000 tonnes a year, will be built by Voest Alpine of Austria, with Kaiser Engineers of the U.S. as project managers.

Construction is to begin in three months and is scheduled to be completed in spring, 1983.



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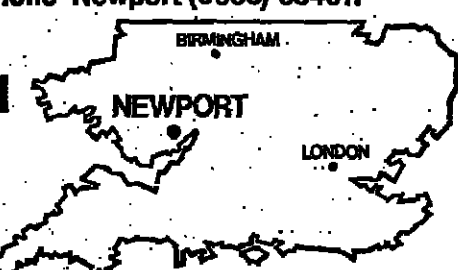
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# Oil companies attack N. Sea licence plans

BY RAY DAFTER, ENERGY EDITOR

OIL companies have attacked two of the fundamental proposals in the Government's plans for the next round of North Sea oil exploration licences.

They have told Energy Department officials that there are too few blocks on offer to maintain oil self-sufficiency into the 1990s. They have also criticised a plan which would allow companies bidding cash for some of the exploration licences.

On the other hand the industry has welcomed Government proposals which would enable companies to apply for blocks of their own choice. This could be an innovative feature of the seventh round of offshore licences which are to be awarded later this year.

The industry's views have been put to the Energy Department by the UK Offshore Operators Association (UKOOA), an organisation representing 33 designated operators of UK oil licences.

A more detailed response to the Government's seventh round plans, announced a month ago, is to be submitted by the association later this week.

## Uneasy

Although UKOOA has made no public statement about its views, it is known that companies are particularly concerned about the size of the round, about 70 blocks which

makes it one of the smallest since licences were first allocated in 1964.

The industry argues that there should be sufficient licences to support between 60 and 85 exploration wells a year. It claims this is the level needed to maintain oil self-sufficiency through the 1990s. In recent years the industry has fallen short of this drilling target; last year only 62 exploration and appraisal wells were drilled.

Companies are also uneasy about the Government's idea of inviting cash bids for some of the most keenly sought-after blocks. These blocks would still be allocated at the discretion of Ministers, as they are at present.

The industry maintains it would be unfair and unduly complicated to mix cash premiums with a discretionary system. For instance, how would the Government balance low cash bids from a British oil consortium against a high bid from an overseas group?

In its detailed submission UKOOA will probably argue that the Government should either adopt a strict auction system—as tried experimentally in the early 1970s—or keep the purely discretionary method whereby applications are viewed on the basis of expertise, past record, financial standing, drilling proposals, national status and so forth.

While the idea of choose-your-

own-blocks has been welcomed by the industry in general, some companies want the area of these blocks to be extended. At present the Government is proposing that these blocks will be in the more mature oil-producing region of the northern North Sea.

UKOOA is expected to call for this area to be extended to the southern part of the North Sea—the location of Britain's main natural gas fields. It is expected that the Government will encourage British Gas Corporation to pay full oil-related prices for newly discovered natural gas (as opposed to the low prices now being paid for Southern Basin gas). As a result, companies feel there will be sound commercial reasons for exploring further in the gas-producing region.

However, the industry is worried about the rules on surrender of licensed areas. At present companies must return to the Government a substantial proportion of their licensed area—half to two-thirds—after a period of six or seven years.

Companies argue that in frontier areas the period is not long enough for them to appraise drilling concessions fully. They are also concerned that the trend towards the allocation of smaller licences—often just a single block, or even part block—will force them to surrender areas containing proven oil reserves.

# Early fall in home loan rate unlikely

BY MICHAEL CASSELL

AN EARLY fall in the new 15 per cent mortgage rate seems unlikely and any reduction, when it comes, might not fully reflect the decline in the general level of interest rates, according to Mr. Leonard Williams, chairman of the Building Societies Association.

Writing in *The Building Societies Gazette*, Mr. Williams holds out little hope of any short-term fall in general interest rates and warns that once they do begin to drop the societies "will need to ensure they adopt interest rate structures which will enable them more effectively to meet the growing demand for mortgage finance than they did throughout most of 1979."

His comments represent another warning that societies might use the next period of falling interest rates to establish a fresh approach to their interest rate policies. The plan centres on the principle of injecting greater stability into the mortgage rate while allowing investors' rates to move closely in line with competitive interest rates.

If interest rates drop significantly, building society investors' rates will eventually follow, although with a higher competitive edge over other deposit taking institutions. Such a move would, it is hoped, increase the supply of funds for lending.

The scope for reducing the mortgage rate would consequently be limited and could be less marked than on the investors' side. Societies would eventually hope to maintain a higher home loan rate in return for a less volatile outlook for borrowers. It could mean that interest rates generally next year, borrowers would not face higher repayments.

Mr. Williams' comments come ten days before the Building Societies Association announces the results of a study to establish what alternative sources of funds for mortgages will be required if needed. The general conclusion appears to be that the retail savings market will continue as the societies' principal source of money and that more competitive interest rates and a wider range of savings options can help tap extra funds from other sources.

The raising of limited volumes of finance from the wholesale money markets has not, however, been ruled out, although it seems clear that any significant move in this direction would require acceptance of the "more expensive mortgage money" policy now being discussed.

# Milford Docks shareholders meet to debate 'ginger group' bid

BY WILLIAM HALL AND CHRISTINE MOIR

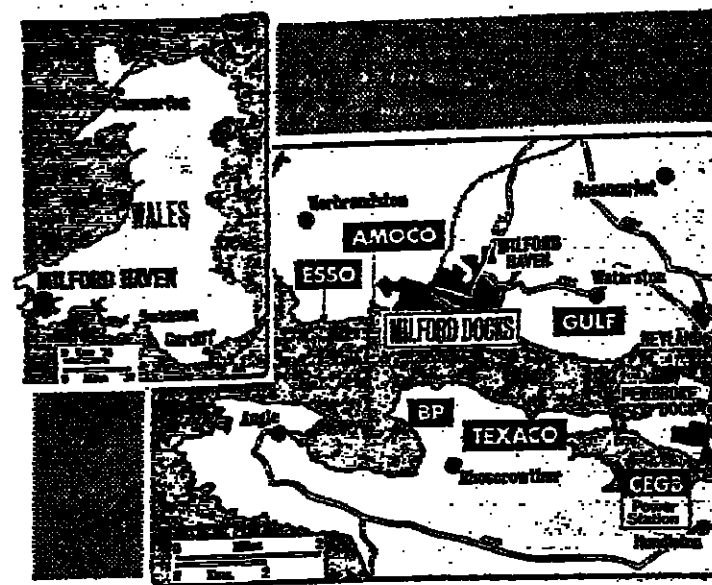
LORD NELSON once described Milford Haven as the finest deepwater harbour in Europe. Milford Docks Company shareholders will, approximately, be debating their company's future next Friday morning in the Lord Nelson Hotel in the harbour.

Despite its undoubted natural advantage, Milford Haven has never lived up to the great future predicted for it. Friday's meeting will see yet another band of dissident shareholders, led by Scannell, attempt to put back on the map one of the country's smallest and doziest ports.

In the last century, with the growth of transatlantic passenger traffic, Milford was seen as an ideal European terminus for the great ocean liners. The Milford Docks Company was established by special Act of Parliament in 1874 to capture passenger traffic from places such as Liverpool and Southampton, a dream which continued into the 1950s.

However, like so many later schemes, this came to nothing. Instead, Milford Docks has been a boardroom battleground for as long as anyone can care to remember. In 1954, the controversial World War II hero Commander Bobby Bristowe won control of the company. He announced a series of ambitious plans to expand Milford, only to be scuppered at the last moment by the big oil companies who moved in and set up their own deepwater oil terminals on the other side of the harbour.

By the late 1950s shareholders were restless again, and Sir Julian Hodge was pressing for answers as to why the company had stopped paying dividends. Chairman came and went.



but Milford Docks only slid deeper into the red. In 1962 Mr. Charles Smith, the present chairman, called a special meeting to dislodge the board on the grounds that "valuable assets were not being used to their best advantage." He succeeded in reforming the board, and plans were made to turn the dock into an iron ore terminal. Unfortunately, the Government vetoed that plan and the then chairman asked for a receiver to be called in.

That was too much for Mr. Smith. Yet another board was appointed in 1966, four members of which are still with the company.

Under Mr. Smith's leadership Milford Docks has moved back into the black (1978 pre-tax profits £241,050), paid off the arrears of interest on the debenture stock and started paying a dividend again in 1976 for the first time for 22 years. Its pre-interest return on total capital

employed in 1978 amounted to 14.3 per cent.

Milford Docks shares have risen from a low of 11p in 1971 to 17p, a 50p rise from the year's low but have now fallen back from the peak of 214p.

But now another ginger group has sprung up disappointed, like Mr. Smith's, with the return on assets and seeking a boardroom reconstruction.

It consists of 24 shareholders who between them own 27 per cent of the company. The leader is Scannell, a private company controlled by Mr. Richard Eldridge, a financier formerly with Slater Walker, the collapsed Eldridge Stableford Group and Mr. Dennis Barkway's Energy Finance and General Investments.

## Hasty moves

The connection with EFG is close. Several of its nominee companies feature in the ginger

group. Other members include Mr. Stephen Maltz, who ran Tower Assets before Trenkelt's unhappy took it over, and Mr. Cecil Benecy, a former director of Jessel Securities.

If the group gets its three nominees on the Board it will still be outvoted 4:3, but only because of some hasty manoeuvring by Mr. Smith. He has recently appointed as a non-executive director Mr. David Blich, who runs a small fringe finance enterprise which forms part of the U.S.-owned Greyhound Guaranty group.

The ginger group is persistently vague about its intentions. Mr. Eldridge says that, as a major shareholder, he simply wants to be able to exert some influence over any future developments.

And that is where the excitement comes in. Milford Docks owns two blocks of land behind the port. One, of 15 acres, once had planning permission for light industrial use, although that has now expired. The other, of 24 acres, is farmland. Both are probably undervalued.

Now Mr. Smith has some far from concrete hopes that part could be used to build, say, ships. But exploiting the property potential would be obstacle-ridden.

Once the boardroom position is sorted out Mr. Smith wants to ask shareholders for a cash injection to build wider lock gates, new warehouses and better access roads. Whether that goes ahead will depend on Friday's meeting.

The alternative is to let a trio of two accountants and an engineer—who can lay claim to experience in the shipping and energy fields—acquire substantial control over the company's future without making a formal bid.

# Paisley blames Britain for 'poor security' in Ulster

BY STEWART DALBY IN BELFAST

THE GOVERNMENT'S constitutional conference on Northern Ireland, aimed at restoring more power to local political representatives, got off to a slow start yesterday amid protests by Unionist politicians about the security situation.

The conference attended by three of the four main Ulster political parties and chaired by Mr. Humphrey Atkins, the Secretary of State, began by discussing procedural matters including setting up the diary for when delegates could attend.

Some participants are European Parliament Members, or Westminster MPs—and in one case both. It seems the conference will meet for two or three days each week, and could last for months.

Before it is the Government White Paper which sets out theoretical models for political progress ranging from the old fully devolved parliament at Stormont to a system of councils with little legislative power but executive authority.

The first three-hour formal session of talks was preceded by a fierce statement from the main Unionist politician attending, the Rev. Ian Paisley, leader of the Democratic Unionist Party. He said last

week had shown there was undisputable evidence that the British Government was not dealing effectively enough with the security problem.

"We will further intensify the pressure on those responsible for security to bring in effective and penetrating methods against the butchering thugs of the IRA."

Mr. Paisley's statement came five months after it was learned that three Ulster Defence Regiment men were killed while on patrol in the border district near Newry. Their killings brought the total death toll in Ulster over 10 years of trouble to 2,001.

There is no firm evidence to suggest that the killings were timed by the Provisional IRA to coincide with the start of the conference. Mr. Paisley, however, as the self-proclaimed leader of Northern Ireland's Protestants, was bound to use the occasion to make a strong protest.

The UDR, which has both full-time and part-time soldiers, is almost completely composed of Northern Ireland Protestants.

Mr. Paisley has requested meetings with the Secretary of State, the general officer commanding, and the chief

constable.

He would not be making a great issue of security at the conference, he said, since that was not what the conference was concerned with. But he would table a proposal about security. He expected it to be ruled out of order, just as he expected proposals on Irish unity by the main Catholic party, the Social Democratic Labour Party, to be ruled out of order.

On the aims of the conference, Mr. Paisley said that it was not reasonable to expect any kind of power-sharing or any discussion of Irish unity. His brightest scenario was that by the autumn there could be a locally elected devolved government.

He did not envisage participation by the Catholic minority in this government that is power-sharing. But the White Paper contained several proposals for the views of the minority to be accommodated.

It was not clear at the start of the conference how Mr. John Hume, the SDLP leader, will be able to reconcile his party's desire both for power sharing and discussion of the Irish dimension with Mr. Paisley's statements.

## Equities 'cheap'

By Barry Riley

BRITISH EQUITIES are commonly priced at between a third and two-thirds of their theoretical values, according to a new study produced by a leading stockbroking firm, de Zoete and Bevan. The brokers have introduced a new share valuation system based upon current cost accounting.

"In the short term, it is possible that the uncertainties of the economic situation will prevent share prices rising to a more realistic level," says de Zoete, "but it is probable that the truth underlying the valuation principles in this model will become more fully appreciated in the next bull market (probably in the early 1980s)."

# CBI wants liability law on U.S. lines

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

PROPOSED EEC legislation on increasing manufacturers' liability for faulty products should follow the new laws being considered in the U.S., the Confederation of British Industry said yesterday.

In a letter to Mrs. Sally Oppenheim, Consumer Affairs Minister, the CBI says it is concerned that "the EEC is still proposing to hold manufacturers responsible for defects in their products which nobody could possibly foresee."

Under the proposed EEC directive manufacturers would be strictly liable for any injury caused by faulty products. The CBI says this is wrong in principle and likely to be

damaging in practice to the interests of both consumers and producers, particularly small producers. "To make a producer liable for something over which he has no control is to import social policy on compensation into the law of liability in a very dangerous way," it says.

The CBI believes the EEC should follow the new "model" U.S. legislation which holds manufacturers liable for product injuries only if they can be proved to be at fault.

"This 'as-you-were' move has been designed by the Americans to escape from the trap they have fallen into through earlier legislation providing for liability irrespective of fault," says the CBI.

## Ministers urge schools to use basic curricula

THE GOVERNMENT yesterday called on schools to ensure that all children spent at least 10 per cent of their time studying mathematics until they reach the minimum leaving age of 16. A similar amount of time throughout compulsory school

ing should also be devoted to English, said the Government's suggestions for a "national framework" for the school curriculum.

Education Ministers are starting discussions with local authorities and other interested groups with a view to gaining early agreement on the teaching of a core of basic subjects throughout the State education system.

The suggestions, published as the preliminary agenda for these talks, also stated that every normal pupil should study science and at least one foreign language.

Science should begin with a broad course in primary school, and develop into specialised or integrated studies at the secondary stage, where scientific studies should occupy between 10 and 20 per cent of the school time of pupils aged from 11-plus to 16.

"In general pupils should have a minimum of two, and preferably three years of foreign language teaching, amounting to about 10 per cent of school time during these years."

In addition, the suggestions call for greater emphasis on teaching children about the economy and on preparing them for working life. Careers teaching should begin not later than the third year at secondary school, and have a specific place in the timetable.

## Call for more NHS aid

BY ROBIN PAULEY

THE GOVERNMENT supports the idea that the National Health Service should receive more financial help in the form of voluntary contributions from the public, Mr. Patrick Jenkin, Secretary of State for Social Security, said yesterday.

The present voluntary contribution to the NHS was modest—perhaps about £25m in all, including income from trust funds held by health

authorities. Money for much-needed services was short, which meant that necessary improvements could not be paid for. There was therefore a case for giving health authorities the power to participate in fund raising. Enabling them to appeal for funds would be an extension of their existing rights to accept gifts and administer trusts.

## £6.23m loan for oil port

BY MARTIN DICKSON

THE EUROPEAN Investment Bank has lent £6.23m to the Shetland Islands Council for continued development of the oil port at Sullom Voe to handle supplies from North Sea fields.

The loan, for 10 years at 11.55 per cent, will go towards the construction of a fourth crude oil jetty for tankers of up to 300,000 tonnes DWT, a cargo jetty, a tug harbour and various associated facilities.

## Loan interest rates cut

LOAN INTEREST RATES UP—The interest rates for loans under section 7 of the Industry Act 1972 were reduced with effect from yesterday. The concessional rate of interest on loans for employment creating projects (Category A) is reduced from 14 per cent to 13½ per cent. The "broadly commercial" rate of interest on loans for modernisation projects not providing additional employment (Category B) is reduced from 17 per cent to 16½ per

## Motorists 'still have a choice'

By Kenneth Gooding, Motor Industry Correspondent

SIR MICHAEL EDWARDS' suggestion that it was "unpatriotic" for British businessmen to buy foreign cars was yesterday dismissed as a "public relations stunt" by Mr. John Wagner, managing director of the company which imports BMW cars to the UK.

"Sir Michael knows the public only buys cars they want to buy. The public still enjoys freedom of choice and the public reacts to skilled marketing," said Mr. Wagner.

He pointed out that the eventual recovery of B.L. was essential to Britain. "If B.L. fails, it would damage the UK economy and hit the prospects of all importers."

Mr. Wagner is chief executive of BMW (GB), a company set up by Bayerische Motoren Werke of West Germany to take over the import of its vehicles to the UK. Previously the concession was held by the international trading group Tozer Kemsley and Milbourn (Holdings).

In 1979 some 14,000 new BMW cars were registered in the UK compared with 10,506 the previous year. Mr. Wagner said the total UK market was expected to drop steeply in 1980, but BMW still expected to sell just as many cars.

This would push up its market share from 0.8 to around 1 per cent.

At the same time the relatively high level of the more profitable large cars, the seven-series, was expected to continue. In the UK last year the seven-series accounted for 24 per cent of overall BMW car sales compared with 19 per cent in the West German market.

And, despite pessimistic forecasts for 1980, "there will still be a market in the UK for expensive cars. We know that people who are successful are reluctant to lower their standards."

## Bad year for British tourist industry

BY ARTHUR SANDLES

THE BRITISH tourist industry had a bad year in 1979. An English Tourist Board report confirms that most hotels did badly, in traffic terms if not in profitability, and in the peak summer months, London's cheaper hotels had a near disastrous time, with business down by nearly a quarter.

The English Tourist Board blamed the "fuel" crisis, bad weather and strikes for the problems.

An ETB report on hotel occupancies in the first eight months of last year, based on figures prepared by A.C. Nielsen, shows that there was an average drop of 3 per cent in hotel occupancy in the period when compared with the same months a year earlier (from 48 per cent to 45 per cent).

However, this overall figure disguises some alarmingly sharp drops in business in certain sectors of the hotel business.

Seaside hotels in June and

July saw business fall off by 5 and 6 percentage points respectively to 54 per cent and 68 per cent occupancy. Fortunately for hoteliers, things improved in August when business was back to 1978 levels.

Country hotels had a bad July and August, for in both months they were 6 percentage points down on the levels of the previous summer. In rural areas it was the expensive hotels which suffered, quite the reverse of the position in London and the seaside resorts. The rural hotels ended the eight-month period with business down from a normal 43 per cent occupancy to 40 per cent.

But the real problem area seems to have been London. The average London hotel was only 54 per cent full between January and August compared with 64 per cent in the same period of 1978. Cheaper hotels in London, which were 87 per cent full in August 1978, were only 65 per cent full last August.

## Meacher seeks probe

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

DEMANDS FOR an inquiry into the circumstances surrounding the recent deaths of people in police custody are likely to grow when MPs return to Westminster next week after the Christmas recess.

Mr. Michael Meacher, Labour MP for Oldham West, a leading figure in the campaign, has written to Mr. William Whitelaw, the Home Secretary, saying 2,230 allegations of assault were submitted to the police complaints board in 1978. But in not one case did the board recommend disciplinary charges.

Mr. Meacher is concerned about the case of James Kelly, who died in a police cell on Merseyside in June. This case has been taken up by Sir Harold Wilson, the former Prime Minister, whose con-

stituency covers the area. The Director of Public Prosecutions has said there will be no prosecution in the Kelly case.

Next week Mr. Meacher will try to get a statement about the working practices of the DPP which led to this decision. He will also press for a Select Committee to be set up to review cases where a decision by the DPP not to prosecute leads to widespread public concern. This would be similar to the present "watchdog" committee of the Ombudsman.

Liberal MPs support the demands for an inquiry and some Conservatives are sympathetic. The matter is likely to be taken up by the Home Affairs and Civil Liberties Groups of the Parliamentary Labour Party.

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## UK NEWS

## Electric power worst, say users

By David Charlton, Consumer Affairs Correspondent

ELECTRICITY IS considered the most expensive and least satisfactory form of power according to a new survey of electricity consumers published today.

The survey, carried out by the Electricity Consumers' Council, also found that almost four out of every 10 households had done nothing towards energy conservation in the home.

Some 37 per cent of the 2,000 consumers in the sample survey considered that electricity was an expensive fuel, and they rated it the most costly of all fuels. Gas was considered the most economical of all the major fuels. Just over three-quarters of consumers said that their electricity bills were what they expected, but only 68 per cent thought the bills were reasonable.

The survey suggests that those consumers who rely heavily on electricity for domestic heating are the least happy with electricity as a form of fuel. They tend to use their heating for a shorter time than those with other fuels.

The finding is of particular concern because many elderly people are in accommodation with electric heating, and for them keeping warm is the first priority, said Mr. Michael Barnes, chairman of the council, yesterday.

## Coal work worth £400m a year to contractors

By Michael Cassell

THE CIVIL engineering industry can look forward to about £400m worth of work a year from the coal industry up until the end of this century, says a report from the Civil Engineering Economic Development Committee.

In its first market brief, the CEDC says deep mining could offer up to £150m of work a year, with the balance involving open-cast operations. The only factor which might jeopardise the outlook would be a major shift in competitiveness away from coal.

The biggest catalyst for contractors in the coal industry is the National Coal Board's plan to buy very large items and lease them to contractors.

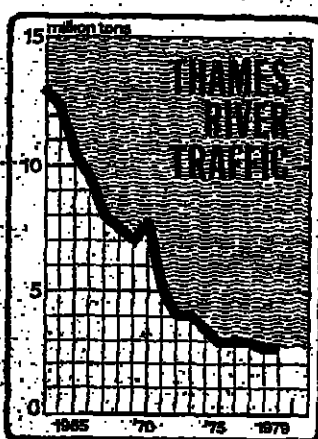
## Lighterage takeover will cost 100 jobs

By William Hall

AROUND 100 lighterage men and associated staff on the River Thames are being dismissed following the acquisition of Thames and General Lighterage by Ocean Transport and Trading. The takeover will result in Ocean Transport's two lighterage companies, Mercantile and Cory, becoming the biggest operators on the Thames and they will handle more than half of all the traffic.

Ocean Transport is paying around £500,000 for Thames and General which is roughly the same size as Mercantile Lighterage and operates 286 craft. Talks on the takeover began last year following Thames and General's decision to withdraw from general cargo and refuse lighterage operations. The company had been losing money.

Ocean Transport's lighterage companies are taking on 155 lighterage men and a dozen staff. It is understood that 70 lighterage men are being returned to the National Dock Labour Board and 29 staff and employees of Brentford Barge Works have been made redundant.



The takeover of Thames and General is the latest in a series of mergers and closures of lighterage companies that have taken place as river traffic on the Thames has declined.

In the early 1960s more than 13m tons of traffic was carried by Thames lighters and there were more than 100 members of The Association of Master Lighter Owners and Bargemen. The number of companies has

now shrunk to a dozen and the tonnage carried has fallen to 2.8m where it seems to have stabilised.

In the 1960s between 3,000 and 4,000 men were employed in the Thames lighterage business and there were about 4,500 barges. The number of registered lighterage men has now fallen to 687 at the beginning of 1980 (against 199 a year ago) and the number of barges is down to 1,777.

Just over a year ago Clements Trough closed down, and last summer Darling Brothers wound up the lighterage side of its business. Thames and General carried about 550,000 tons of cargo a year and this will now be carried by Cory and Mercantile which together handle around 700,000 tons a year. The combined group will now operate 900 lighters and 30 tugs.

This is other big lighterage company now operating on the Thames is Humphrey and Grey, part of the Hays Wharf group. The latter carries around 400,000 tons a year, employs 100 staff and 120 barges.

## Decline in output soon

By OUR ECONOMICS CORRESPONDENT

ALL MAJOR industrial sectors apart from energy are likely to experience a fall in output this year, with particularly sharp declines in motor vehicles, engineering and shipbuilding. This is suggested by Cambridge Econometrics in its latest medium-term economic analysis.

Cambridge Econometrics is the commercial side of the Cambridge Growth Project, a university research study. This has developed one of the largest forecasting models of the economy now available, looking in detail at 40 industrial sectors. It is completely separate from the New Cambridge group of economists led by Mr. Wynne Godley.

The latest forecasts suggest that 31 out of the 40 sectors will contract again in 1981, although in most cases by a much smaller percentage than this year.

By 1982, actual falls in output are expected to be recorded by only half the industries covered, while the recovery should become fairly widespread in 1983.

Thereafter, the economy is expected to divide into two with a hard-core of problem industries declining throughout the period while the rest of the economy experiences moderate expansion.

Total output, as measured by real Gross Domestic Product, is

projected to decline by 1.2 per cent this year and to grow by 0.2 and 0.6 per cent respectively in 1981 and 1982.

Cambridge Econometrics believes that the 1980s as a whole will show poor, but not catastrophic, growth performance with GDP growing by 1.6 per cent a year. If the more stringent monetary policy now being pursued successfully moderates wage settlements, the growth of consumer prices would average 9.2 per cent between 1980 and 1990.

Unemployment, however, will be a major problem since it will exceed 3m for most of the decade.

## Lady Kagan hearing starts

COURT COMMITTEE proceedings involving tax fraud charges began in Leeds yesterday against Lady Kagan, the wife of life peer Lord Kagan, and four others.

Lord Kagan was not in court and is believed to be in Spain. Reporting restrictions were lifted.

The defendants are Lady Margaret Kagan, Mr. Michael Kagan, her son, Mr. Raymond Kennedy, Mr. Waldemar Kagan, and his wife Mrs. Dholia Ginsburg.

The two firms charged are Celloform (Yorkshire) of

Raislack near Halifax and Kagan Textiles of Elland.

With Lord Kagan, they are accused of conspiring to defraud the Inland Revenue.

Lady Kagan, Mr. Kagan, Mr. and Mrs. Ginsburg, and Mr. Kennedy are charged with conspiring in the prohibited export of denim cloth.

Lady Kagan, Mr. and Mrs. Ginsburg, Celloform, and Mr. Kennedy are accused with Lord Kagan of prohibited exporting.

Mrs. Ginsburg faces seven charges of falsifying accounts. Mr. Kennedy five charges of falsifying accounts, and Mrs.

Ginsburg three charges of falsifying accounts. Celloform, Lady Kagan and Kagan Textiles face two charges each of falsifying accounts and Mr. Kagan one charge of falsifying accounts.

There are 20 charges which allege that offences were committed between June, 1974 and December, 1978. Six charges are being brought against Lord Kagan, eight against Lady Kagan, four against Mr. Kagan, 11 against Mr. Kennedy, 13 against Mrs. Ginsburg, nine against Mrs. Ginsburg, 17 against Celloform, and five against Kagan Textiles.

## LABOUR

## Inquiry to hear plea for more coal

By Martin Dickson, Energy Correspondent

THE DEPARTMENT of Energy is expected to provide strong support for the National Coal Board's controversial plan to mine in Leicestershire's Vale of Belvoir when the public inquiry into the scheme resumes today after a three-week Christmas break.

The Department believes failure to develop Britain's coal reserves efficiently will add substantially to future balance of payments burdens and will substantially reduce the country's security of energy supplies.

The Energy Department will be the second party to give evidence before the long-running inquiry. All 28 sessions held before Christmas were devoted to the NCB's presentation of its case, involving cross-examination of more than 30 Coal Board witnesses.

The NCB wants to sink three pits in the Vale of Belvoir area and extract 7.2m tonnes of coal a year between 1990 and 2060. It argues that exploitation of the Belvoir deposits—one of Western Europe's largest untapped coal reserves—is vital.

But all or parts of the NCB's application are being opposed by a wide variety of interest groups, including residents of the attractive Vale and Leicestershire and Nottinghamshire County Councils. With more than 70 parties listed to give evidence, the inquiry seems likely to last at least until Easter.

The Energy Department is scheduled to be followed by the Agriculture Ministry which has objected to parts of the NCB application which propose to use agricultural land for on-site tipping.

But it will be hard to gauge the full strength of the case against the NCB for several weeks, since the most uncompromising opponents of the whole plan are still some way down the scheduled list of witnesses.

The Department of Energy, which has already submitted documents to the inquiry on Britain's future energy demands, believes UK demand for coal during the 1990s is likely to be at least 15m tonnes a year, and the chances are that the need to use coal will be rapidly rising at the end of the century.

Like the NCB, it argues that major new development of productive capacity is needed just to maintain output at present levels.

## Steel shipments halted as picketing intensifies

By OUR LABOUR AND INDUSTRIAL STAFF

PICKETING by steelworkers was tightened and extended yesterday as unions attempted to reinforce the effects of the strike.

Divisional and local strike committees in most areas decided pickets should try and halt movement of all steel to and from stockholders, regardless of whether it originated at the British Steel Corporation or the private sector.

These decisions, which follow a similar tactic employed in South Yorkshire last week, would intensify the effects of the dispute on customers, although many stockholders still appear to be unaffected.

There was also trouble on the picket lines when police intervened at the BSC Port Talbot works in South Wales after clashes between strikers and corporation employees wanting to go into work. Staff still working were escorted into the plant.

Steel-using customers, particularly engineering companies, were picketed for the first time yesterday, principally in York-

shire and South Wales where strikers have been taking a particularly tough line.

Supplies of industrial gases to some Sheffield engineering companies were blocked and picketing was reported in parts of Wales.

In South Yorkshire organisers for the Iron and Steel Trades Confederation, the biggest steel union, said road hauliers who persistently cross picket lines have been told steelworkers will refuse to load their lorries when the strike ends.

Co-operation

Solicitors acting for the Robert Frazier group, the largest independent steel stockholder in the north-east, have written to the union's regional office in Middlesbrough requesting that pickets be removed from its Hebburn premises.

ISTC regional offices said they were receiving almost total co-operation from lorry drivers and dockers although in some areas there were problems in

preventing the movement of privately manufactured steel.

The width of picketing varies from region to region because of differing attitudes and variations in the numbers of men the union can muster.

This is particularly noticeable on the picketing of private steel makers. In South Yorkshire, strike committees are picketing those, including Hadfield's and Arthur Lee with the intention of stopping all steel movements. In most other areas private manufacturers are operating normally.

There is still considerable picketing of ports, particularly on the east coast and including Kings Lynn, Boston and Whitby. There is only minor picketing at many major ports, however, because of dock workers' assurances that although steel will be unloaded it will not be moved from the port area.

In Scotland, where picketing is still patchy, the 120,000-tonne Norwegian ore carrier the Skubbe is trapped at the Hunterston ore terminal.

## Shipbuilders 'faced with same problems as British Steel'

By GARETH GRIFFITHS, LABOUR STAFF

BRITISH SHIPBUILDERS, which starts its pay talks with the shipbuilding unions tomorrow, will find itself in similar trouble as the British Steel Corporation over pay.

Mr. John Chalmers, moderate general secretary of the Boatbuilders' Society, said yesterday that the position of the company was in some respects worse than that of BSC.

While there was "some room for manoeuvre" in the unions' claim, it was doubtful that the 80,000 shipyard workers would accept less than the inflation rate of 17½ per cent. The unions had been aware that BSC's financial position had been extremely tight since the middle of August and the industry had to fight for every order it got.

National union officials expect a low offer tomorrow which will fall well short of the 17½ per cent demand Mr. Chalmers said some money could be made available on local self-financing productivity deals but it could

be only a partial solution. The mood in the yards was also likely to change after the Christmas holiday festivities, he said.

British Shipbuilders announced 6,000 redundancies last summer and there has been considerable resentment, particularly in some of the Scottish yards. The order book in September stood at 76 ships, with 684,973 compensated gross registered tonnes.

The corporation is also operating under very tight financial restraints. The Government has told it that it will be allowed to lose £100m in this financial year and £90m in the year ending March, 1981.

Although there has been a slight upturn in orders during the last couple of months, BSC officials are worried orders will now be adversely affected by the wheat sanctions against the USSR which will hit bulk carrier demand.

BSC officials are not optimistic about local productivity deals

providing an escape route from their pay problem. The scheme agreed last March have already come into operation in some yards but are providing a maximum of £8 per week.

The Confederation of Shipbuilding and Engineering Workers Union has tabled a claim worth, it says, just over 20 per cent but which BSC estimates at 30 per cent. In a letter to the CSEU last month, BSC said it would be unable to make the kind of response the unions want. The claim would mean minimum earnings going up from £80 to £110 a week with proportionate increases for other grades.

SCOTLAND'S main west coast container terminal at Greenock will be at a standstill at least until Thursday because of a pay dispute involving 29 maintenance engineers and electricians. The Clyde Port Authority said five ships had so far been turned back from the terminal since the dispute began at the weekend.

## Action over pay likely in Civil Service union

By PHILIP BASSETT, LABOUR STAFF

INDUSTRIAL ACTION over pay in the Civil Service this year looks more likely since yesterday, when the executive of the Institution of Professional Civil Servants considered the results of an arbitration award to 50,000 technicians' pay, and will be a bitter personal blow to Mr. McCall. It gives an average of only 3 per cent above the department's original offer of 15.5-24.1 per cent.

Under the award, the pay of Principal Professional and Technology (P and T) Officer rises from £7,448-£8,724 to £9,528-£11,021; P and T Grade I from £5,739-£7,094 to £7,313-£8,601; Grade II from £4,869-£5,739 to £6,001-£6,901; Grade III from £4,328-£5,199 to £5,176-£5,920; and Grade IV from £3,878-£4,328 to £4,835-£5,253.

The executive of the union yesterday discussed whether to stay in the service's pay research system, which determines the level of pay increases for all 800,000 white-collar civil servants by means of job-for-job comparisons with outside work, given the arbitration tribunal's findings.

Union officials are convinced that because the award falls so far below the 36-47 per cent claim for the 40,000 technicians and 10,000 related staff, the chance of the Government avoiding industrial action in the Civil Service over its April settlement this year is slim.

Industrial action by the technicians last summer was agreed to go to arbitration over the third stage of a pay increase due last April.

Although it was agreed at the time that the tribunal's report would not be binding, the traditionally moderate IPCS might feel reluctant to resume industrial action over last year's claim immediately, with this year's settlement date only a few months away.

The union is particularly concerned that the tribunal gave no

reasons for rejecting its claim. The award made on the casting vote of Mr. David Calcutt, QC, tribunal chairman, is closely in line with the Civil Service Department's arguments on technicians' pay, and will be a bitter personal blow to Mr. McCall. It gives an average of only 3 per cent above the department's original offer of 15.5-24.1 per cent.

Under the award, the pay of Principal Professional and Technology (P and T) Officer rises from £7,448-£8,724 to £9,528-£11,021; P and T Grade I from £5,739-£7,094 to £7,313-£8,601; Grade II from £4,869-£5,739 to £6,001-£6,901; Grade III from £4,328-£5,199 to £5,176-£5,920; and Grade IV from £3,878-£4,328 to £4,835-£5,253.

The executive of the union yesterday discussed whether to stay in the service's pay research system, which determines the level of pay increases for all 800,000 white-collar civil servants by means of job-for-job comparisons with outside work, given the arbitration tribunal's findings.

Union officials are convinced that because the award falls so far below the 36-47 per cent claim for the 40,000 technicians and 10,000 related staff, the chance of the Government avoiding industrial action in the Civil Service over its April settlement this year is slim.

Industrial action by the technicians last summer was agreed to go to arbitration over the third stage of a pay increase due last April.

Although it was agreed at the time that the tribunal's report would not be binding, the traditionally moderate IPCS might feel reluctant to resume industrial action over last year's claim immediately, with this year's settlement date only a few months away.

The union is particularly concerned that the tribunal gave no

## Meccano sit-in at London office of Airfix

A HANDFUL of workers from the doomed Meccano factory at Liverpool staged a sit-in at the London office of Airfix, the parent company, yesterday in protest at the Edge Lane plant's closure.

Mr. Bernard Riley, engineering workers' union convenor, said: "We felt it was time to escalate our action in an effort to get something done. Other action is planned for the rest of the week, but I can't say what at this stage."

New talks between union leaders and Airfix bosses are due to take place on Thursday.

Airfix closed the Meccano plant — at first giving 900 workers just 30 minutes notice — at the end of November, blaming losses of £4m, and union troubles, for the decision.

## Safety plan for home workers

PEOPLE employed at home may soon be forbidden to use dangerous materials like asbestos and radioactive substances if proposals by the Health and Safety Commission are agreed.

The Commission envisages that firms putting jobs out to home workers would send information on materials or equipment used, to the local factory inspector. Dangerous substances would be banned or require special permission.

The ban would not include self-employed craftsmen or people marketing their own products.

## Irish pound prompts dispute

THE IRISH Bank Officials Association last night instructed its 5,000 members in Ulster not to handle transactions between sterling and the Irish pound.

Staff are seeking a lump sum single payment — equal to 12 per cent of salary for the extra work involved by the break in parity between the currencies after Ireland's entry into the European monetary system. Bank staff in the Irish Republic have already received a 12 per cent payment.

The four main Ulster banks said they had made a 5 per cent single payment and an independent inquiry had recommended a further 4 per cent. But the offer was rejected and instructions for industrial action were issued.

## Airline's engineers ban overtime

By GARETH GRIFFITHS, LABOUR STAFF

MAINTENANCE engineers at British Airways are to start an overtime ban Thursday which is likely to cause disruption to flights at Heathrow.

The eight shifts at the airport will in turn refuse to turn up for work in what union officials described as a "roll-on overtime ban." The action will support a claim for a 25 per cent increase in basic wage rates by the 11,000 engineering and maintenance staff employed by BA at Heathrow.

BA says the effect of the dispute would be minimal at first but if the ban went ahead contingency plans to reduce the inconvenience to passengers would be brought into operation.

The corporation's offer involves an increase in basic rates of 14½ per cent, an increase in shift pay in line with the Retail Price Index, and larger London weighting allowances and leave entitlements.

BA have told staff it wants higher productivity and there are strong indications the 14½ per cent offer would be improved in return for guarantees

on greater working flexibility. Mr. Stanley Havill, secretary of the joint unions executive committee at the airport, said the maintenance engineers felt they should have an offer without strings. There would be an indefinite overtime ban.

The settlement date for this year's pay agreement was January 1. BA officials say some progress has been made with the maintenance engineers and other sections of its 33,000 ground staff.

## NCB's high-earning mines lose production

By MARTIN DICKSON, ENERGY CORRESPONDENT

A SERIES of one day strikes has cast a spotlight on one of the least publicised, yet most profitable, branches of the British mining industry — the open-cast sector.

During November and early December, members of the Transport and General Workers' Union employed on open-cast sites staged four one-day stoppages after rejecting a pay offer from the civil engineering companies which operate the mines. Each of the stoppages is estimated to have cost more than 40,000 tonnes in lost production.

Just before Christmas, however, union negotiators and employers reached an agreement on a new offer which seems likely to be accepted.

If so, no one will breathe a deeper sigh of relief than the National Coal Board, for the open-cast sector plays a vital role in improving the NCB's financial performance, even though open-cast mining provides just

9 per cent of the UK's total coal output. In the last financial year, for example, the NCB made a £97.5m profit on open-cast sales, compared to a loss of £91.9m on deep-mined coal.

Yet the NCB itself does not run the open-cast sector on a day to day basis. Although the Board owns the coal and decides what should be mined where, it contracts the mining out to 24 civil engineering companies that include Wimpey, Taylor Woodrow and Murphy Brothers.

The companies undertake to produce the coal for a specified price per tonne — with escalation clauses written into the contract to cover inflation — and to restore the site when mining is finished. The coal is delivered to the NCB and is added to the pool of deep-mined coal for marketing.

Open-cast mining has much lower production costs than

deep mining because it is essentially a question of digging out the coal with mechanical shovels.

This is why it is so profitable to the Coal Board. Last year the NCB reported a cost per tonne of £18.12 for open-cast, compared to £24.87 for deep mined coal, and a profit per tonne of £7.07 for open-cast (which is generally high quality coal), compared to a loss of 85p a tonne for deep mined coal.

The open-cast business may be less profitable for the engineering companies which work the 56 sites currently in production, but there is nonetheless said to be strong competition to get contracts, especially with the downturn in the road construction market.

Some 60 per cent of open-cast production is used in power stations, often blended with lower quality coals from deep mines. A number of North

England power stations, including Wakefield, get more than 50 per cent of their needs from open-cast sites.

The remaining open-cast production is divided fairly evenly between the coking, general industry and domestic markets. Open-cast sites, notably in South Wales, produce about half Britain's anthracite needs.

Production from sites is currently running at around 18m tonnes a year, compared to 105m tonnes deep mined. The aim is to boost production to 15m tonnes a year as part of the industry's general expansion. The NCB estimates this target will be reached in 1983 — two years ahead of schedule.

The main brake on expansion is the long time it takes for the Board to obtain permission to work sites. Responsibility for approving or rejecting its mining applications lies with the Energy Secretary, who has to set up a public inquiry if

there are any statutory objections to the plans from local authorities or landowners.

The environmental impact of open-cast mining is the most controversial aspect of the industry. Critics argue that not only does it create rural eyesores during production and takes land out of farming, it also reduces the fertility of soil.

Scientific evidence suggests that productivity on restored land is lower — particularly in the first few years — but that reasonable levels can gradually be restored if the land is properly managed.

The NCB, which gets the Ministry of Agriculture to manage the land for five years after restoration, also points out that open-cast mining often takes place on the site of derelict deep mines. And the Board claims that when restoration work is completed the landscape is improved.

## APPOINTMENTS

## Confectionery chief at Cadbury Schweppes

Mr. N. D. (Dom) Cadbury has been appointed managing director of the UK confectionery division of CADBURY SCHWEPES. He succeeds Mr. W. H. (Howard) Jones who is retiring. For the past two years, Mr. Cadbury has been deputy chairman of the company's American region. He has been a member of the main board since 1974. He joined Cadbury Brothers in 1964 and two years later became marketing, sales and distribution director of Cadbury Fry Pty in South Africa. Mr. Cadbury returned to the UK in 1970 as sales and distribution director of the confectionery division and subsequently became its marketing director.

Mr. Bernard Norman, group managing director designate has

been appointed to the board of the THOMAS COOK GROUP. Mr. Kevin Gavanagh, director of the Thomas Cook holiday division, has been appointed to the board.

Mr. David J. Willis has been appointed a director of CHARTERHOUSE DEVELOPMENT, the development capital subsidiary of the Charterhouse Group.

Mr. David Probert, who is group chief executive of W. Gannan, has been appointed chairman of Water Management Chemicals. Mr. Fred Essex, in addition to his present responsibilities with the materials subsidiary, is appointed chairman of Pollution Control and Water Management Engineering. Mr. Malcolm Day, previously director

and general manager, is appointed managing director of John Betts Reimans. Mr. Nicholas Ford, previously director and general manager, is appointed managing director, and Mr. Roy Hurford and Mr. Alan Bevin, directors of Copal Foundries. Mr. John Davis is appointed managing director of Electron Distribution, a new company formed to distribute electronic components. Mr. David Protheroe is appointed managing director of Holyhead Engineering Co. All are companies in the CANNING GROUP.

Professor Christopher Blake, who holds the Bonar Chair of Applied Economics at the University of Dundee, has been appointed a non-executive director of WM. LOW &amp; COM-



Mr. Dom Cadbury

## Chairman at ICI Paints

Mr. R. C. Hampel, ICI's general manager, commercial, has been appointed chairman of ICI Paints Division from March 1. He succeeds Mr. D. H. Henderson whose appointment as an ICI director, from the same date, was announced recently. Mr. Hampel joined ICI in 1955 and held senior appointments in the UK and America before becoming general manager, commercial in 1977.

Sir John Munt, former Secretary to the Cabinet, will be joining the board of PRUDENTIAL CORPORATION and that of The Prudential Assurance Company, the Corporation's principal operating subsidiary, from February 7.

Mr. Charles A. S. Crawley has been appointed a director of STENOHOUSE REED SHAW (UNDERWRITING AGENCIES).

PANY, the Dundee-based super-market group. Professor Blake is also a director of the Alliance Trust group of investment companies.



# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## TRANSPORT

### Repair labour cost cut by half

BODY-REPAIR and refinish trades in Britain are using a spray putty that can halve the labour costs between primer and top coating. Its speed of use means jobs can be turned round in substantially shorter time in the paint shop.

Bondspeed is a nitrocellulose spray putty simply sprayed on top of primer using a low-pressure gun. It produces a coating three times thicker than with conventional fillers. Additional coatings can be applied after two or three minutes and the refinished surface is ready for sanding and painting in under the hour.

For Britain the formula takes account of the UK's greater humidity. Corrosion-resistant yellow oxide is added and this serves the extra function of providing a neutral surface colour so that even a white top coat can be sprayed on as a single operation.

Unlike spray fillers that require hardeners to be added, Bondspeed is ready mixed. So

there is no wastage through mixing too large a quantity, no lost time through carrying out the mixing and no problems of cleaning clogged spray equipment since the coating only begins to harden when it is fully exposed to the air.

No thinners are used and there is no shrinkage. Bondspeed's pre-mixed resins and hardeners set evenly and provide a smooth, shiny finish on which paint can be sprayed directly and will dry without flaking. Rapid hardening means it can be sanded sooner after application with considerable saving in the time taken to complete jobs. Labour costs on filler applications can be reduced by up to 50 per cent.

Application is by a low pressure spray gun such as the JGA gun manufactured by De Vilbiss and which will be standard equipment in most repair shops.

Leylin, Quadrant House, 21-5 Highfield Road, Doncaster, S. Yorks DN1 2LA. 0302 25982.

### Ten per cent fuel saved

KYSOR radiator shutters fitted to tractor units, used by National Freight Corporation for liquid and powder transport, have proved highly successful.

Fuel trials carried out on ERF, Leyland and Seddon Atkinson vehicles covering up to 10,000 miles indicate that Tankfreight (NFC) will save as much as 10 per cent on fuel bills.

As a direct result of the trials, shutters have been specified as original equipment on all new vehicles and are to be retrofitted to all vehicles young enough to benefit from their use.

The fitting programme is going ahead at the rate of three a day and it is estimated that the shutters will have paid for themselves and the cost of fitting within four to five months.

The decision to try shutters was taken after it was noticed that engines were running at well under their recommended temperatures. Shutters achieve their fuel savings by maintaining the engine at its proper operating temperature, irrespective of engine load, ensuring

that it is working at its most efficient level. By keeping the temperature up, Kysor claims, acid and sludge formation is reduced.

Thermal shock, a major source of engine distortion and hence premature gasket failure and engine wear, has been shown in independent trials to be cut to a minimum. Without shutters, the temperature difference between the top and bottom hoses can be as great as 80C, whereas with the shutters, this is reduced to between 4 and 6C.

Operation of the shutters is fully automatic. They are controlled by a Shutterstat temperature sensor or, where a thermostat fan is fitted, by a Multistat device, which synchronises the operation of the shutters and fan. By opening and closing like a Venetian blind, the shutters control the amount of ram air reaching the radiator and keep engine temperatures within 1.5C of the manufacturer's specification.

Kysor Industrial (G.B.), Bridge Works, North Street, Whitworth, Lancashire. (070 685) 2373.

## FINISHING



### Stick-on abrasives for DIY

DECLARING an intention to make a more vigorous approach to the DIY market in the 80s, 3M has kicked off by making available its recently introduced sticky-backed abrasive papers to the retail trade.

Supplied in 60, 100 and 150 grades, the paper has a peel-off protective backing that exposes an impact adhesive layer which, although it holds the paper in place firmly during sanding, nevertheless allows it to be peeled off when worn out.

Papers will be supplied for application to a plain-faced five inch rubber sanding disc made by 3M, for orbital sanders, and for a 5 1/2 x 24 inch hand sanding block the company will be offering.

The rotary disc obviously needs no centre fixing screw and washer of the kind normally used on rubber discs to hold the paper in place. Work is less likely to be marked and application of the abrasive is much simpler. For the orbital sanders, once an initial, permanent vinyl pad is fixed using the sander's clips, subsequent applications of paper are a simple "peel off and stick on" operation. Many people say 3M have difficulty with these clips.

Furthermore, the paper, which uses aluminium oxide in the two coarser grades and silicon carbide in the finer, is described as "open coated" and

likely to become clogged less quickly than normal types.

The company claims that all these papers are less likely to tear in use and they are in addition damp proofed and should not become soft and weak in damp storage.

In the shops, where they are due to appear in March, the papers will be sold at prices only a few pence more than what is currently available. Already signed up by 3M are Woolworth, Marley and Esso garages, and point of sale display and dispensing units have been designed.

The company is at 3M House, P.O. Box 1, Bracknell, Berks. RG12 1JU (0944 26726).

## ELECTRONICS

### Accolade for a UK micro

THOUGH RELATIVELY little is heard of the Ferranti F100L, first micro to be designed, built and sold in Europe, it has become the first microprocessor to be granted BS9000 approval for itself and for its associated LSI support devices.

Apart from reinforcing the reputation of the unit in military and other extreme reliability requirements, the move adds a very valuable component to the BS9000 repertoire.

F100-L and its family of LSI devices are manufactured by Ferranti Electronics using fast, low power dissipation, high reliability bipolar technology.

This enables all the devices in the family to operate across the full military temperature range (-55 degrees C to +125 degrees C).

The technology offers high resistance to radiation. Independent tests have established that F100-L is relatively immune to the effects of both neutron and ionising radiation, there being no experience of permanent malfunction even after high radiation doses.

F100-L is thus becoming the leading microprocessor for hard environments. This includes land, sea and air applications in weapon, machinery and radar

control, communications, signal processing and navigational computing.

BS9000 approves the specification and quality assessment of electrical components, with independent certification from the Electrical Quality Assurance Directorate of the Ministry of Defence, on behalf of the British Standards Institute. The scheme establishes common terminology, test methods and specifications for electronic components, thus removing the need for multiple assessment. The scheme also creates a comprehensive data base of qualified products to the advantage of designers and engineers.

The comprehensive BS9000 approved specification for F100-L is now available from Ferranti Computer Systems, Western Road, Bracknell, Berkshire. Telephone: Bracknell (0344) 3232.

### Simplifies the input problem

MANY OF the communications, control and instrumentation systems now being designed to incorporate microprocessor intelligence, initially have to accept analogue signals—transducer outputs, speech and varying voltage levels in general.

They need to be conveniently digitised for manipulation by the processor's logical circuits and to date it has not always been possible to use ideally suited devices. Now, National Semiconductor says it is making available the industry's first family of "truly microprocessor-compatible analogue to digital converters."

Known as the ADC 0804 family, these devices are complementary metal oxide silicon types working at eight bits and using successive approximation for the conversion process.

Operation is possible with the standard control bus of the 8080 processor derivatives and the devices have the electrical appearance of memory locations or output ports to the micro, so that no interfacing logic is needed.

More from 301 Harpur Centre, Horne Lane, Bedford (0234 47147).

### Power on a single board

SIXTEEN bit micro already used in-house by Systems Reliability of Luton is to be made available as a single board stand alone computer called Monnex. The design is that used in the company's Tel-Tag telephone management and information system.

It is based on the Texas Instruments 16 bit 9900 device. Also on the board are eight or 32 kilobytes of random access memory, up to 24k bytes of electrically programmable read only memory, 25 programmable TTL buffered input/output lines and a pair of serial communications ports, synchronous and/or asynchronous.

The company says the machine has advanced memory-to-memory architecture giving rapid context changes, 16 interrupt levels, word and byte addressing and hardware multiply and divide.

More from 24 Rothessay Road, Luton, Beds (0582 38381).

## CONSTRUCTION

### Curves in cladding

NOVEL methods of curving the insulation lining for profiled steel and aluminium sheet cladding without interrupting the material's continuity, have been worked out by Teal Claddings, of Telford, Shropshire. 0952 583580.

By enabling the insulation lining to follow the curve of the material, there is no sacrifice of insulating properties, and the architect or designer has the opportunity to specify curves, sweeps and attractive contours.

Hitherto, this freedom of design has only been possible with indirectly insulated cladding material, i.e. where the insulation material is not integral, but this has often meant that the consistency of the insulation is inadequate.

Teal's new technique ensures that the polyurethane, polystyrene or isocyanurate insulation materials bond efficiently into the curve of the steel clad-

ding to produce a continuous, unbroken lining which fully complies with the insulation requirements of the current Building Regulations.

The technique is being used initially in conjunction with steel fluted facing panels to a 1 metre radius, but can be used for all types, say Teal.

In the case of Flolad, manufactured by Ash and Lacy Steel Products, it has ensured optimum use of this particular cladding's inherent span characteristics.

By employing the Teal process, fully insulated 88 mm thick Flolad claddings can be custom-shaped to form curves down to a minimum of 380 mm radius. Flolad with integral insulation lining is manufactured in two panel widths—900 mm and 1,050 mm—with profile depths of 26 mm and 37 mm. Panel lengths range from 1.2 m minimum to 9 m maximum and the thickness of the insulation lining is 50 mm.

## INSTRUMENTS

### Fast check on diameters

KWIK CHEK orifice gauge is for the fast and accurate checking of small plain and counter-sunk hole diameters. It works on a very simple principle, directly transferring diameter measurements from a sliding tapered needle to a linear scale readout graduated in millimetres or thousands of an inch.

This simple-to-use, pocket-sized instrument, can be operated by any unskilled person. Magnified, direct-reading scales permit the easy reading

of hole diameters to the nearest mm or thou. It is made of hardened steel, and is chrome-plated for maximum wear-resistance and long working life. All parts are replaceable in the event of damage.

Cavac Systems, Unit 15, Suttons Industrial Park, London Road, Epsom, Surrey, RG6 1AZ. 0734 688663.

## MATERIALS

### Keeps pools at right heat level

LOOKING LIKE a series of plastic strips on a plastic background, a solar pool blanket by Sealed Air International Corporation of Kettering, Northamptonshire, consists of air bubbles sealed between two layers of tough plastics film containing ultra-violet inhibitors.

Translucent and able to transmit solar energy into the water at all depths, the blanket gives a 10 F gain over an uncovered pool. It retains the absorbed heat through the day and reduces overnight heat loss to no more than 1 F. On heated pools, the blanket conserves fuel and can cut heating costs by 70 per cent or more.

Other benefits of installing a solar pool blanket include ability to reduce the loss of water and expensive pool chemicals through evaporation.

There are obvious industrial applications to be developed.

Sealed Air International Corporation, Telford Way, Kettering, Northamptonshire. Kettering (0536) 522347.

### Belts given high fire resistance

ALTHOUGH no BSI specifications yet relate to flame-retardant vee-belts, Optibelt has been developing new flame-resistant rubber compounds for them.

These compounds will be used for the manufacture of the company's first fire-resistant belts which will now be available in many sizes.

Obvious applications are in underground mining situations or high risk areas within chemical, gas and oil refinery plants where a spark could result in disaster. Safety is the key factor and the new range of vee-belts also has antistatic properties.

The new belts will have a service life which is not inferior to standard belts. They meet the stringent NCB specifications.

Visurgis (Great Britain), Towerfield Close, Shepperton, Essex SS8 8QP. 05708 5955.

**LAING**  
make ideas take shape

### PROCESSING

#### Pure water package offered

WATER treatment company Elga Products reports that it is now able to offer a comprehensive planning service for the provision of the high quality water needed in the electronics industry, particularly for companies involved in semiconductor manufacture.

Evaluation of a project, and detailed proposals would be followed by the provision of a "plant" package, able to produce water with very low conductance (in the microsiemens range). Installation would be fast and simple.

Alternatively, individual tailor-made schemes to include the economic Elga recirculator system linked to an in-plant distribution network will be designed, manufactured and installed.

The company is at Lane End, Bucks HP14 3JH (0494 881883).

## COMPUTER AND OFFICE EQUIPMENT SURVEYS 1980

The Financial Times is planning to publish a number of Surveys in 1980 on Computers and Office Equipment. The titles and proposed publication dates of those planned are listed below:

Computer Industry	March 3
Reprographics	March 19
Calculators	April 18
Word Processing	May 12
Computing Services	September 17
Office Equipment	October 6
Computer Peripherals	October 31

For editorial synopses and rate sheets please contact:

Robert Murrell

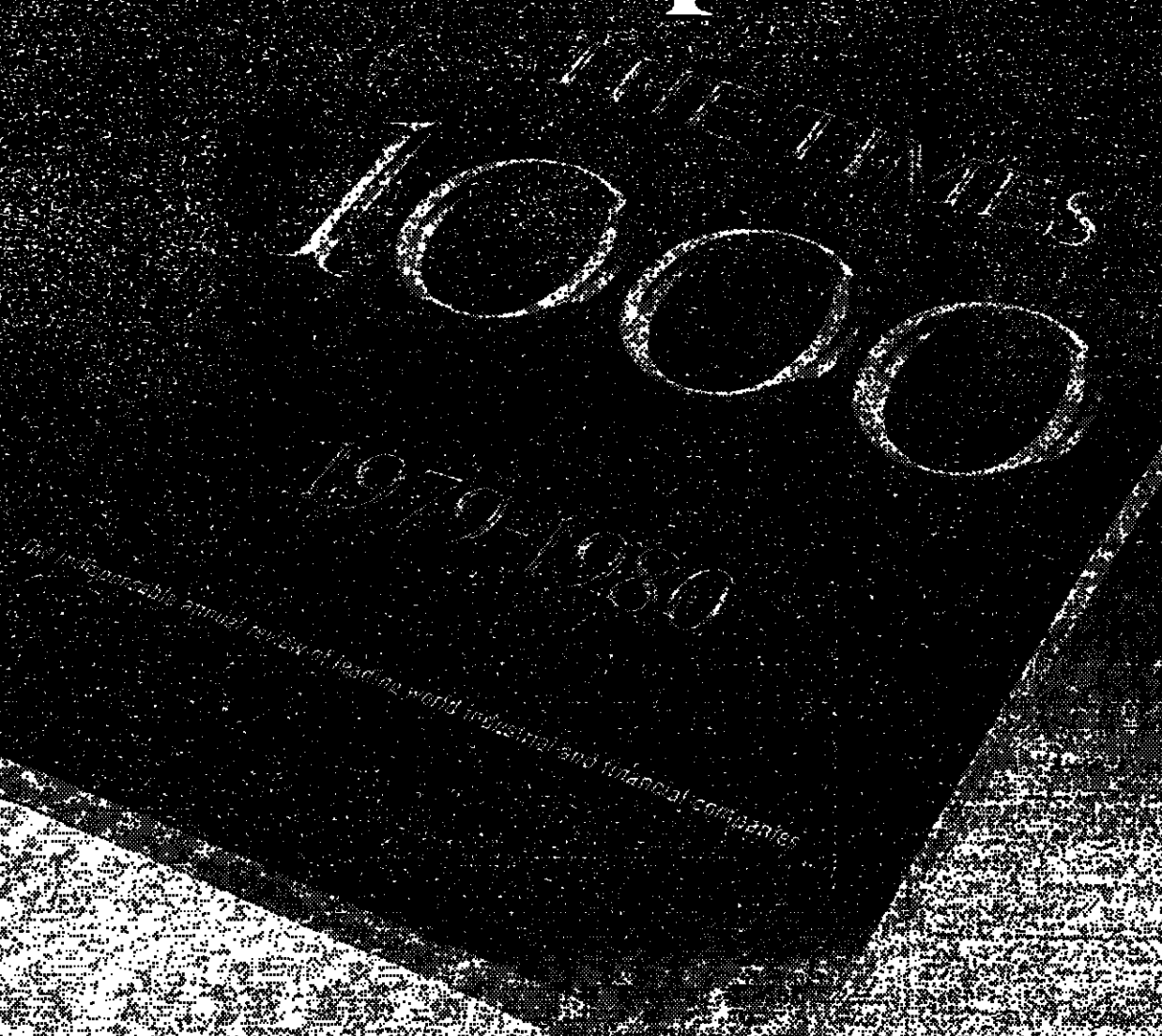
Financial Times, Bracken House  
10 Cannon Street, London EC4A 3DF

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The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

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- \* Less than a hydraulic lift.
- \* 1000cm supply, economically and safely.
- \* Outlets - no drive line, 1200cm pressure box.

Air supply on site, with no separate compressor. The AirVan is a unique combination of a fully-equipped standard vehicle, specially fitted-out to suit your operational needs—with an under-floor air compressor for twin road breakers.

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Originalators of the AirVan  
Air Drive Limited,  
London Road, High Wycombe, Bucks.  
Tel: High Wycombe 0494 30021



## FINANCIAL TIMES SURVEY

Tuesday January 8 1980

## COMPRESSED AIR INDUSTRY

Despite the growth of rival technologies, compressed air continues to play a vital role as a source of power in factories, on construction sites and in a host of other applications. This survey, which coincides with the 50th anniversary of the British Compressed Air Society, examines the structure of the industry and its prospects.

## Huge variety of uses

By Geoffrey Owen

IN CONTRAST to the glamour of electronics, mechanical engineering is sometimes regarded as conservative and old-fashioned, condemned to sluggish growth and declining economic importance.

Based on technologies which are mostly at least a hundred years old, it clearly cannot aspire to the revolutionary impact on society associated with micro-processors and micro-chips. But mechanical engineering remains the bedrock of industrial activity in the developed countries. Its technologies, of which compressed air is one example, are basic and well-proven; they perform functions which cannot easily be taken over by other technologies; and they are capable of refinement and improvement.

So the companies which have a heavy commitment to compressed air, an important sector of mechanical engineering, do not have to console themselves with thoughts of past glory. Their products and expertise are still needed. If they are astute enough in their product

development and their marketing they can achieve growth rates and profit levels which are respectable by any standards.

It was the second half of the last century which saw the establishment of compressed air as a means of transmitting power to operate rock drills, cutting tools and other equipment. One of the first major applications was in the construction of the Mt. Cenis railway tunnel in the Swiss Alps, which began in 1857. Compressors were installed at the two ends of the tunnel to supply air to the rock drills; when the two teams met in the middle there were 7,000 metres of air line in use.

The success of the Mt. Cenis project gave a fillip to the development of compressed air for other applications. There was talk of building a distribution network or grid which would connect factories and offices to a common source of compressed air. One such network was built in Paris in 1888 and for some years enjoyed considerable success and publicity.

It was based on a 1,500 kilowatt compressor plant serving seven kilometres of main and 50 kilometres of subsidiary feeder lines; the air was used to power clocks, passenger lifts, dispatch systems, generators and other equipment.

Although it soon became clear that for distributing this sort of power electricity was more efficient than compressed air, the other technology did not fade away. Compressed air was able to establish itself as a "fourth utility" for manufacturing industry. It began to be seen as an important supplement to electricity, water and gas, but with the crucial difference that most factories have their own in-house com-

pressor to supply compressed air whereas the other services are bought out from municipal or national utility companies.

Hand-held pneumatic tools were able to enhance the performance of the human hand without removing its flexibility and sensitivity. Compressed air also began to be used for monitoring and control purposes.

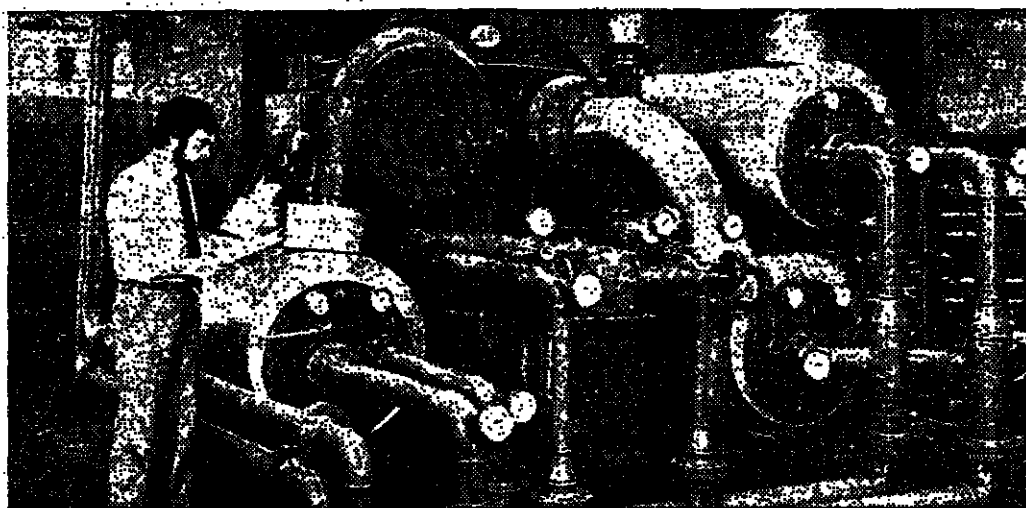
Outside the factory portable compressors established themselves as an essential utility on the construction site and in mining operations, supplying power to paving breakers, rock drills and a variety of other equipment.

Thus compressed air has become a major source of industrial power possessing many advantages over alternative technologies. It is safe, economical, easily transmitted and adaptable.

There is an enormous variety of applications for compressed air. Construction and mining machinery represent large markets. Within the factory compressed air is used to power a wide range of assembly tools; the motor manufacturers and the producers of domestic appliances are important customers.

## Attractive

Pneumatic controls have been developed to take the place of manual labour in the operation of machine tools and in a host of industrial processes; despite the growth of electronic devices low-cost automation through pneumatic controls remains an attractive and economical approach for many applications. In construction and mining equipment, hydraulics have made some inroads and will continue to do so, but here again the characteristics of com-



A Joy TA60 turbo compressor is checked before its delivery recently to a British motor manufacturing plant, where it will provide power in the foundry

pressed air—safe, reliable, and relatively simple to operate—will ensure that it retains a very substantial share of the business. A number of the leading compressed air companies have developed or acquired expertise in hydraulics, so that they are represented in both branches of what is sometimes called the fluid power industry.

To serve the many markets for compressed air a substantial industry has grown up and one that, because of the diversity of applications, is not easy for the outsider to identify or define. The British Compressed Air Society, the UK trade association which celebrates its 50th anniversary today, divides its members' activities into five categories: industrial and process compressors; portable compressors and contractors' tools; industrial tools; pneumatic control equipment; and air treat-

ment and transmission equipment.

Many of the BCAS members operate in two or more of these five categories and the dividing lines between them are not precise. Moreover, some of the companies which manufacture air compressors (whether to supply compressed air within a plant or for process applications) are also involved in gas compressors, perhaps supplying machines for use in natural gas production or distribution or in chemical and petrochemical plants.

In a sense air compressors are part of a wider "compressor industry," but there is little in common between a large centrifugal compressor used as part of the production process in an ethylene or ammonia plant and a small reciprocating compressor installed in a garage or workshop. Product categories and market

segments overlap with each other, but most companies have narrowed down the markets which they intend to serve and hence the products which they manufacture.

## Competition

Ingersoll-Rand of the U.S. probably makes a wider range of air and gas compressors than any other company in the world; but its interests range far beyond compressors into pumps, gas turbines, needle bearings and other products. Its most important European competitor in the compressed air field, Atlas Copco, is more heavily committed to air compressors and related equipment. The same is true of the biggest British-owned company, Comp-Air.

But these three companies have to compete not only against other large, broadly-based con-

cerns, such as Joy Manufacturing in the U.S. and Demag in Germany, but against smaller companies which have specialised in particular sectors of the business. In the UK two examples of such specialisation are Desoutter Brothers, in pneumatic tools, and Martonair International, in pneumatic control equipment.

Moreover, the technology is not static. As will be explained in later articles in this survey, there is continuing competition between the three main compressor types—reciprocating, screw and centrifugal. Each of the three has its own advantages and the manufacturers are seeking to extend these advantages more widely into other sectors of the market.

The most dramatic illustration of the competitive impact which a new product can cause has been the growth of the screw compressor during the post-war period. Originally developed by a Swedish research company, the screw compressor has been exploited by a number of companies around the world. One of the most aggressive of these has been Sullair of the U.S., which in the past 15 years has come from nowhere to a strong position in the American domestic market, challenging for third place after Ingersoll-Rand and Joy Manufacturing.

The development of new and improved products is a necessary condition for success in the compressed air business. Research and engineering work is under way to overcome the disadvantages of compressed air, particularly noise, and to improve the efficiency with which it converts energy into industrial power.

At the same time companies are investing in related technologies, particularly electronics, which can enhance the

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performance of compressed air equipment. This applies particularly to industrial tools and pneumatic control devices.

Improvements in performance, reliability and cost are all the more important at a time of sluggish economic growth. In the UK several of the industries which are important customers for compressed air equipment, such as construction, are running at a low level and competition among the suppliers is fierce; in many cases a company can achieve growth in volume only by taking market share away from someone else.

Yet there is no lack of confidence about the long-term future of the compressed air industry—and even in the short-term some companies have every intention of achieving rates of growth well in excess of GNP. They are providing a product and a service which manufacturers and contractors cannot do without; the technology may be mature, but the business opportunities are still there.

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It has been proved that no matter how efficient you make your industrial equipment, you will ultimately lose out in human terms if it is noisy.

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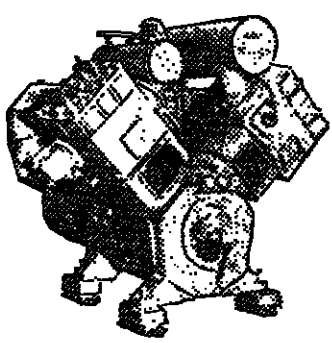


# Layman's guide to gas uses



## MAKING COMPRESSORS, AND WE'RE WALKING TALLER THAN EVER.

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Now a member of Amalgamated Power Engineering Ltd., A.P.E.-Belliss started making air compressors 30 years before the British Compressed Air Society was founded. Consistent faith in the superior efficiency of reciprocating compressors is now paying unprecedented dividends. Energy conservation makes the reciprocating compressor the most viable service air source in a harsher economic climate.

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#### WHAT ARE compressors for?

The purpose of gas compression is to deliver gas at a pressure higher than already existing. This may be done for a variety of reasons, such as:

- to transmit power, as in a compressed air system for operating pneumatic tools;
- to provide air for combustion, as in a jet engine;
- to transport and distribute gas, as in natural gas pipelines and city gas distribution systems;
- to circulate a gas through a process or system;
- to produce conditions more conducive to a chemical reaction.

#### Air compressors versus gas compressors

Some companies describe themselves as manufacturers of air and gas compressors. Most air compressors are used to produce compressed air for power purposes, either within a factory or on construction and mining sites. Gas compressors normally handle process gases — in oil refineries, petrochemical plants, natural gas pipelines, etc. The distinction is not a rigid one, since air compressors may be used in the process industries to provide air for instrumentation (instrument air compressors) or for process applications, as in the pneumatic transport of cement and other bulk materials.

The same types of machine — reciprocating, rotary screw and centrifugal (see below) — may be used in both air and gas compressors, but the latter normally handle much bigger volumes and hence tend to be larger units.

Process gas compressors are produced by a variety of companies such as GHH and Demag in Germany; Nuovo Pignone in Italy; Sulzer in Switzerland; and in the U.S. Clark (subsidiary of Dresser Industries), Elliott (subsidiary of Carrier Corporation) and Ingersoll-

Rand. In the UK Bryan Donkin (subsidiary of Hopkinson Holdings) and Peter Brotherhood compete in certain areas of the market.

Several of these companies also compete in air compressors. Demag, for example, offers a wide range of standard plant air machines and is one of the market leaders in West Germany in portable compressors. Elliott, though primarily in the process field, also offers centrifugal compressors for the plant air market.

#### Volume, pressure and power

The volume of air or gas which a compressor can handle is expressed in cubic feet per minute (cfm). Most plant air compressors have a capacity of less than 2,000 cfm, whereas the biggest centrifugal compressors in process gas applications can handle capacities of up to 700,000 cfm. The pressure of the air or gas is measured in pounds per square inch (psi). The usual plant air compressor operates at 120-125 psi. The power to drive the compressor is obtained from an electric motor or an internal combustion engine; the horsepower required depends on the volume of gas to be handled.

#### What is "oil-free" air?

Where lubricated compressors are used, the air is polluted with some oil. This may be acceptable in many plant air applications — for example, where the air is used to power small hand tools — but some users, particularly in the food and pharmaceutical industries, require "oil-free" air. For this purpose "dry" or non-lubricated compressors are used.

#### Types of compressor

There are two basic types of compressor — positive displacement and dynamic types. In the former the increase in pressure is obtained by enclosing a volume of gas in a confined space, then reducing it by mechanical action. Dynamic

compressors are rotary, continuous-flow machines in which the rapidly rotating element accelerates the gas as it passes through the element.

The oldest and most common positive displacement machine is the reciprocating piston compressor, in which the compressing and displacing element is a piston having a reciprocating motion within a cylinder. Reciprocating compressors normally have a self-acting valve; the design and quality of the valves have an important bearing on the performance of the compressor and on the cost of maintenance.

#### Periphery

The best known of the dynamic types is the centrifugal compressor. In this machine the gas is fed to the centre of a rotating wheel with radial blades, known as the impeller, which throws the gas to the periphery by centrifugal force.

Other types of positive displacement compressor are the rotary vane compressor, the Roots blower and the liquid-ring compressor, while the dynamic category includes the axial flow compressor, the mixed flow compressor and the ejector. In the axial compressor the gas passes axially along the compressor through alternate rows of rotating and stationary blades which impart velocity and then pressure to the gas. Mixed flow compressors contain some of the characteristics of both centrifugal and axial flow compressors.

One of the major developments of the past 20 years has been the growing popularity of the rotary screw compressor, which, though a positive displacement machine, incorporates the entirely rotary action of a centrifugal compressor. Because it can operate at high

shaft speeds, it combines high capacity with small size. It is easy to install and has a low noise level. It has no valves and only two moving parts, the two counter-rotating rotors; thus the maintenance costs are low compared to the reciprocating compressor. The screw can be either a dry (oil-free) compressor or an oil-injected compressor.

The rotary screw compressor was invented by a Swedish research company, Svenska Rotor Maskiner Aktiebolag (SRM), which is the principal holder of the worldwide patents on the rotary screw method of compression. The technique was licensed by SRM to compressor makers around the world. Most of the major companies, such as Atlas-Copco, Ingersoll-Rand, CompAir and Joy, now offer screw compressors as well as reciprocating compressors and, in some cases, centrifugal compressors. In the U.S. Sulair has based its rapid growth in the past 15 years entirely on the screw compressor.

The first screw licence was obtained by the Howden Group in the UK. Its subsidiary, Howden Compressors in Glasgow, has developed the screw in a number of ways, particularly for industrial refrigeration (of which Howden claims to be the largest world supplier), oil-free compressors for petrochemical and process applications, and a range of plant air compressors. Howden granted a sub-licence to Holman Brothers, which merged in 1982 with Broom and Wade to form CompAir; this company manufactures a range of rotary screw compressors for stationary and portable applications.

Several of the big compressed air groups now offer reciprocating, screw and centrifugal compressors. All three can be used in standard plant air applications but each has its particular

strengths and weaknesses. For small-volume applications, where the volume needed is below 100 cfm and the horsepower required is 25 hp or less, the reciprocating machine has tended to be the first choice — although the screw is increasingly competitive down to 70 cfm or lower. Between 100 and 1200 cfm, with horsepower ranging from 25 to 300 hp, the reciprocating and the screw machine compete against each other. Both types can be designed to handle much bigger volumes.

After 1200 cfm the centrifugal machine begins to compete in certain applications, but it is in bigger volumes, above 4000 cfm, where this machine comes into its own.

Manufacturers are continually seeking to extend the advantages of their particular machine into new sectors of the market. Stationary versus portable compressors.

Stationary compressors are normally installed within a factory to supply compressed air for operating pneumatic tools or controls, for conveying materials, for operating machinery such as paint spraying equipment, and many other purposes. They are described as plant air compressors or they are normally driven by an electric motor.

Portable compressors are used outside the factory, typically on construction sites and in connection with mining and tunnelling operations. They are normally driven by a diesel engine and they are used to power paving breakers and other contractors' tools, rock drills and other mining and tunnelling equipment. In some applications hydraulically powered machines compete with pneumatic tools.

Geoffrey Owen

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## Reliability the key to development

DEVELOPMENTS IN compressors and pneumatic equipment tend to be cautiously evolutionary rather than dramatic. The watchword is reliability, for in general the customer's plant and equipment being operated is likely to be substantially more expensive and so, therefore, is a breakdown.

No compressor pneumatic equipment maker is keen to be accused of being responsible, through failure of his products, for expensive downtime. He seeks to build them for trouble-free operation over the ten to 15 years of the life of the machinery being operated.

The development of the petrol engine provides an analogy of evolutionary progress at considerable intervals, while buyers of pneumatic equipment, which delivers compressed air or gas to their processes, like to know that spares will be readily available over the life of the equipment and that if they want to install another pneumatically-actuated machine they can count on the same spares and service routine.

This is not to say that research and development in the industry take a back seat. Rather that they are subordinated to the overriding need for complete reliability. It is an emphasis that does not apply so strongly in some other industries.

Whether, or when, to introduce a new product or range is largely a matter for individual judgment. Most equipment makers have, waiting in the wings, new or updated products that have already been extensively field tested following factory acceptance trials.

On the other hand there are periods and this is one of them, when shrinking markets or the need to respond to advancing process control technology brings new products forward on an unusually broad front.

Both factors are at work, and over the next two years one can expect to see major companies coming forward with new products, some of which will mark a radical change in design, and put an end to the comparative lack of innovation in recent years.

#### Steady

Since pneumatic tools were designed 30 or 40 years ago, the progress has been steady if unspectacular. In the past few years the energy crisis and inflation have meant that material and production costs have been rising — and so has the resistance of customers to increased prices.

In addition, the demand for better ergonomically-designed tools that are lighter, more comfortable to handle and are cushioned against vibration has been growing. Simultaneously, there has been a call for lower noise levels, echoed by increasingly stringent legislation. Higher up the technological scale have been the tentative moves towards a paperless con-

trol of factory processes, and in this area, too, industry equipment leaders are ready or are preparing to launch new products designed around new machinery technology in which electronic controls, micro-processors, visual display units, and computers are beginning to transform the market place.

So the pressure for lighter low-cost equipment that is easier to handle, simpler to maintain and is in sympathy with the coming revolution in factory automation is really beginning to build up. Examples of what is happening are so frequently pointed out, are easily found in other countries, less easily here. It is heartening to note that international companies based in the UK are not just responding to the new requirements but in some instances are leading the technical field.

#### Protection

Equipment makers are assessing newer materials, such as plastics, which can be more cheaply formed, and lightweight ones such as aluminium and zinc diecastings to see how they can be used with advantage. Powder paint technology is also in evidence to improve protection against chipping.

One or two companies have re-organised their departments to give much more prominence to putting equipment on-line. Linked in to computer-aided or controlled machines and processes. One of the first phases is likely to be in robotics. Although the UK lags behind other industrial countries in their use — about half the total are in the BL factory making the new Mini-Metro — no one doubts that the revolution is on its way.

One of the areas equipment makers are looking at is the "pick and place" operations in light component manufacture and assembly. Some of the new equipment coming along will be well in advance of robot installations here, but what leading manufacturers are looking at are world markets. About half, sometimes more, of production is sold competitively overseas.

The interface between electronics and air, to control equipment and improve the speed of its response, seems bound to grow. While in many instances a factory compressed air mains system supplied by big, outside compressors, the development of compact package units in which noise attenuation has been reduced to 50 dBA at one metre has opened up the alternative of individual units on the shop floor supplying adjacent machinery and processes.

This is a concept that appeals more particularly to smaller but expanding businesses. The big brothers the small compressors have automatic stop-start facilities to respond to changes in demand for air.

It is said that 10 per cent of the industrial electricity load is used to compress air for equipment. This gives some idea of the range of uses, some of which are outside, perhaps in a quarry for opening hopper doors, or in the harsh environment of a foundry.

Many pieces of equipment fail to get proper attention and servicing. Since the maker seldom knows where his equipment is going to operate he risks being blamed for breakdowns unless precautions are taken. One or two manufacturers, though by no means all, have tried to anticipate misuse not only by redesigning equipment in ways indicated above but also by the use of stainless steel piston rods as standard to prevent rusting.

At the other end of the scale there has been a move to introduce plastics and lightweight materials, though some argue that not only is there no performance advantage but no significant price advantage either. All the same, it is an area which manufacturers are keeping a keen eye on and, indeed, they use such plastics as nylon for tubing.

Plastic piping is largely taking over from metal piping for a growing list of applications and has led to the design of push-in fittings, adequate for working pressures up to 10 bars.

#### Advantage

This development has been paralleled by refinements that enable a valve to be disconnected and replaced without disturbing associated pipework. This is achieved by a sub-base valve comprising a valve module and a base module which the customer can assemble to form a complete valve unit.

The method has the added advantage of avoiding wrong reconnections, besides minimising downtime. The application of flexible nylon piping has immensely improved the prospects for pneumatic equipment being integrated into control circuitry, and the advent of micro-processors is considered to open up the market even more.

A number of leading manufacturers with worldwide markets to exploit — and defend — are heavily engaged on development work with micro-processors and sophisticated control machinery. From the very simple to random access memory facilities. Solenoid valve technology is advancing to the point where a new type of non-lubricated valve should be available, together with non-electric and non-magnetic automatic switching devices and ancillary equipment.

The race to seize the potential benefits offered by developments in control technology for pneumatic equipment is on. In the next two or three years customers will be able to buy a complete package down to the control panel.

Peter Cartwright

A totally integrated compressed air service to industry.

# IMI



# Strong competitive pressures in varied sectors

THERE ARE many hundreds of companies which participate in the compressed air industry. Some are large concerns which offer a broad spread of products and have an international network of manufacturing plants. Others specialise in a narrow segment of the business where they aim, by concentration of effort, to provide a better product and a better service than that of their larger rivals.

In virtually every segment there are enough companies to ensure that competitive pressures are strong. Profit margins in standard products tend to be low. Thus there is always an incentive to strive for improvements in manufacturing efficiency which will reduce the cost of the machine and for technical advances which will enhance its performance and reliability.

At one end of the industry in terms of size and diversity are the large international companies of which Ingersoll-Rand of the U.S. and Atlas Copco of Sweden are the two leading examples. These and a handful of other companies, including CompAir in the UK, make a range of stationary compressors for in-plant purposes.

## Fillip

They make the industrial tools which are powered by those compressors. They make portable compressors for use in construction and mining—and the cutting and drilling equipment that goes with them. Some of them make process compressors, both air and gas. Some of them also manufacture pneumatic control equipment.

Atlas Copco has been making compressors, rock drills and pneumatic tools since the early years of the century. But it was the development of the "Swedish method" of rock drilling after the second world war—involving lightweight, self-feed drills, together with drill steels tipped with cemented tungsten carbide—that gave a great fillip to the company's growth.

For some years mining was by far the most important outlet for Atlas Copco equipment, but with the development of other products this has now been reduced to 20 per cent. Manufacturing industry accounts for 40 per cent of the business and civil engineering contractors for 35 per cent.

In many countries outside North America, Atlas Copco is the market leader. It is particularly strong in Western Europe, which accounts for 50 per cent of its business—including 15 per cent in Scandinavia. The company has been seeking to build up its position in North America; in 1977 it made an unsuccessful attempt to acquire Sullair, the specialist in screw compressors.

Atlas Copco has invested heavily in manufacturing facilities outside Sweden and has sought to achieve economies of scale by specialising at each plant in a particular range of products. Thus most of the company's standard stationary and portable compressors are manufactured by Atlas Copco Airpower NV in Belgium. This is the principal source for Atlas Copco marketing companies in other parts of Europe, including the UK.

In the UK itself the Atlas Copco plant at Hemel Hempstead is the group's principal manufacturer of paving breakers and light rock drills for European and world markets. (Atlas Copco is "in surplus" on its UK exports and imports.) Heavier rock drills and in-

dustrial tools are made mainly in Scandinavia.

In the same way Ingersoll-Rand sales companies in Europe market products manufactured in several different locations. Standard compressors for the European market are made principally in the UK and in Italy, while certain special machines may be brought in from North America.

Three other major American companies—Joy Manufacturing, Gardner-Denver and Chicago Pneumatic Tool (which trades in the UK under the name Consolidated Pneumatic)—compete in most products and in most markets. Joy, based in Pittsburgh, is probably second to Ingersoll-Rand in the U.S. air compressor market and is a significant contender in Europe; it has a factory making a wide range of air compressors in East Kilbride, Scotland.

Like Ingersoll-Rand, it offers reciprocating, rotary screw and centrifugal compressors but air machinery represents only 28 per cent of its total sales. It makes mining equipment, air pollution control equipment, and other products.

Gardner-Denver also has a big commitment to mining and this company supplies this specialised equipment used in exploration for oil, water and minerals. It has plants in the UK and in West Germany.

Last year Gardner-Denver was merged with Cooper Industries, one of the leading manufacturers of compressors for natural gas production and distribution. The effect of the merger is to produce a large, broadly-based engineering group with a comprehensive range of air and gas compressors.

Chicago Pneumatic Tool was incorporated in 1901 to exploit the development of air hammers which had been introduced to foundries in the U.S. and the UK in the latter part of the last century. It has traditionally derived a large proportion of its business from industrial tools, particularly those used in the motor industry and in automotive repair shops.

Competition in the so-called "after-market" has been extremely fierce. Japanese manufacturers have made big inroads in the U.S. and to some extent in Western Europe in this sector. But CP also makes and sells a full range of stationary and portable compressors and has diversified into other machinery and components.

## Target

In 1967 it was the target of a takeover offer from Caterpillar Tractor, which wanted to add compressors to its line of construction equipment, but the deal foundered on anti-trust grounds. Chicago Pneumatic has two factories in Scotland making tools and another at Corby which manufactures the CP range of Single Screw portable and industrial compressors.

It was the international strength of these five companies—one Swedish and four American—that provided part of the rationale for the creation in 1968 of the British company, CompAir. Encouraged by the Industrial Reorganisation Corporation, this merger brought together two leading British compressor companies, Holman Brothers based in Cornwall, and Broom and Wade, based in High Wycombe.

Holman Brothers was particularly strong in the mining industry and had the additional advantage of holding a sub-licence to manufacture the rotary screw compressor, which

was clearly going to eat into the market served by the reciprocating piston machine.

Since the 1968 merger CompAir has steadily broadened its position both in products and in geographical spread. It has established itself as one of the six leading international companies in the field, as well as being the clear UK market leader in industrial plant air compressors and portables. Its acquisitions in the UK have included Reavell, making specialised marine and industrial compressors and centrifugal compressors for process work, and Hydrovane, making a distinctive range of light portable and stationary compressors based on the rotary vane principle.

CompAir moved into the U.S. in 1971 with the acquisition of Kellogg-American and has since made two further acquisitions in that country. In Europe it bought Compresseurs Luchard in France and has been building up its own marketing organisation in West Germany.

A challenge of a different sort to the international leaders

came in 1965 with the formation in the U.S. of Sullair Corporation. The entrepreneurs in charge of this company were convinced that the rotary screw compressor—which had been on the market for some years but not energetically exploited—could provide the basis for an assault on the established companies.

## Spectacular

Sullair's growth has been spectacular: between 1970 and 1978 sales rose from \$11m to \$103m and net income from \$470,000 to \$6.7m. Besides making portable compressors for construction and mining and stationary compressors for plant air, Sullair also makes industrial refrigeration screw compressors for the food industry and is developing gas compressors for petrochemical and other process applications.

In Europe, Sullair has a plant in Germany which is jointly owned with Gutehoffnungshütte (GHH), the big German engineering group, and with Mr. Peter Dau, president of Sullair

Europe. As in the U.S., it concentrates entirely on screw compressors and has no intention of diversifying into other types.

Sullair Europe has made a successful impact in West Germany, Austria and Switzerland and is planning to extend its business to other markets, including the UK.

There are other companies with strengths in particular sectors of the market. In the UK, for example, APE-Bellis, part of Amalgamated Power Engineering, concentrates on reciprocating compressors and is particularly strong in the medium and heavy-duty end of the market.

It has been notably successful in the offshore oil industry, where its compressors are used to supply service air on platforms and oil-free air for control and instrument air requirements.

In West Germany, Demag is a strong contender in most sectors of the compressor business. One of the French leaders is Maco Meudon, part of IBH, the construction equipment group.

## SOME MAJOR AIR COMPRESSOR MANUFACTURERS

(Figures based on 1978 financial year)

INGERSOLL-RAND	
Sales	\$2,231m
After-tax profit	\$133m
Number of employees	48,730

A diversified mechanical engineering company, Ingersoll-Rand is also a major producer of pumps, turbines, gas compressors, needle bearings, locks, vibratory compactors and other products.

ATLAS COPCO	
Sales	\$1,107m
After-tax profit	\$34m
Number of employees	17,660

With its headquarters in Sweden, Atlas Copco is an international company with its business based mainly on compressed air. It has diversified into hydraulic components and hydraulic drilling equipment. (Figures converted from Swedish Kronor at the rate of \$1=SKr 4.285).

JOY MANUFACTURING	
Sales	\$714m
After-tax profit	\$39m
Number of employees	12,550

Joy's two operating subsidiaries are Joy Machinery, making mainly mining equipment based on pneumatic and hydraulic power, and Joy Industrial Equipment, making fans, filters, electrical connectors and a variety of equipment for the oil industry.

GARDNER-DENVER	
Sales	\$652m
After-tax profit	\$51m
Number of employees	12,650

Gardner-Denver makes construction and mining machinery, industrial compressors and tools, and equipment for oil and general exploration. Last year it merged with Cooper Industries, a leading manufacturer of engines and gas compressors for the oil and gas industries.

CHICAGO PNEUMATIC TOOL	
Sales	\$377m
After-tax profit	\$21m
Number of employees	9,220

This company, which trades in the UK as Consolidated Pneumatic, makes a wide range of pneumatic tools and air compressors and has diversified by acquisition into instruments, including temperature recorders and controls.

COMPAIR	
Sales	\$147m
After-tax profit	\$6.2m
Number of employees	8,000

CompAir, the leading British compressed air group, makes a wide range of industrial plant air compressors, power tools, portable compressors and contractors' plant, rock-drilling equipment, pneumatic and hydraulic controls.

Finally, there are the companies which do not make air compressors, but specialise in the machinery and equipment that are powered by compressors. They compete against the big international companies on a narrow front, but often successfully.

In pneumatic tools there are specialists like Desoutter Brothers in the UK and Thor

Power Tools of the U.S. In pneumatic control equipment there are companies like Martonair and Enots (part of IMI) in the UK and Festo in Germany.

Yet another separate segment is air treatment and transmission equipment, where Norgren, a subsidiary of IMI, is one of the leading companies. Another specialised applica-

tion of compressed air is in surface treatment—for example, the spray painting of car bodies. Here again, although the major companies compete for the business, the lion's share tends to be won by specialists. The leading company is probably Devilbiss, a subsidiary of Champion Spark Plug in the U.S.

G.O.

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Hydrovane, famous for roadside compressors and industrial power packs, is the only compressor maker ever to receive the coveted Design Council Award for Engineering.

Maxam, "leaders in air control", provide the control systems and logic of compressed air technology. First

in pneumatic control systems. Renowned for range and reliability.

Reavell specialist high performance compressed air equipment is used exclusively on all Royal Naval warships and is an acknowledged leader in both marine and environmental applications.

The skill and experience of the specialists behind these products and those of our companies overseas cover every aspect of compressed air supply and control. That's why CompAir sells two-thirds of its products in highly competitive markets abroad. That's why CompAir has the best marketing and customer support network available to the U.K. buyer or user of compressed air equipment.

That's why CompAir is Number One to the Times 1000.



## CompAir

CompAir Ltd, Brunel Way, Slough, Berkshire SL1 1UL



Lowering a cylinder top cover during the construction of a large three-stage, three-cylinder compressor at the Birmingham works of APE-Bellis



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TM—Trade mark of Joy Manufacturing Company.

## Loyalties to compressor types

TALK TO APE-Belliss in Birmingham about plant air compressors and you will hear a powerful case for the reciprocating machine. "The reciprocating compressor" says the company, which has been building them for the past 75 years, "still has unparalleled efficiency as compared with rotary types, all of which show a 20 per cent or worse shortfall on running costs—a factor which can only strengthen the market position of the reciprocating machine as worldwide power costs continue to rise."

APE-Belliss, formerly Belliss and Morcom and since 1968 a subsidiary of Amalgamated Power Engineering, is best known as a producer of medium and heavy-duty compressors. It has a large share of the UK market in the 1000-2000 cfm range. Although it has been extending its range downwards—it now offers machines with 330 cfm and 500 cfm capacity—it does not make small plant air compressors nor does it compete in portables. Being wholly committed to reciprocating compressors, the company devotes a great deal of effort to improving their performance. It has made a particular specialisation of the manufacture of oil-free compressors for instrument air and process air applications.

Its reputation as a supplier of rugged and reliable machines has been enhanced by its success in supplying air power to offshore platforms. APE-Belliss has supplied more than 70 compressed air modules for the North Sea. These machines are capable of operating continuously in all weather conditions while providing oil-free air for instrumentation and control purposes.

For a different perspective on the industry talk to Mr. Peter Dau, president of Sullair Europe, the European affiliate of the fast-growing American company. Sullair is wholly committed to the rotary screw compressor, starting with portables and then moving in the late 1960s into the stationary plant air market.

Mr. Dau attributes much of Sullair's success to the entrepreneurial drive of its manage-

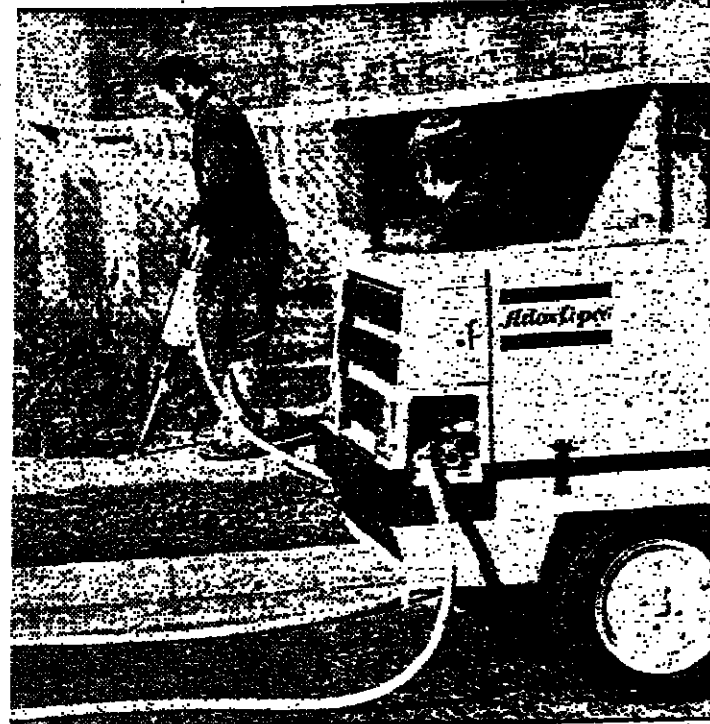
ment team, but he argues that the company's dedication to the screw machine has been a big asset. He suggests that companies which took on the screw as a supplement to their established reciprocating machines were reluctant to push it too hard because they were afraid of losing the spare business associated with reciprocating compressors. The screw compressor, having very few moving parts, has low maintenance costs and a low spare requirement.

Sullair has been seeking to extend the capabilities of the screw both upwards and downwards—below 50 cfm where it is competing in the mass market for piston compressors, and above 2000 cfm where it is up against the centrifugal machine. At present the screw is too expensive for the low-volume end of the market but Sullair is working on new rotor designs which could make it competitive in the 10-15 cfm area. Sullair is convinced that for at least the next ten years there will be plenty of scope for enlarging the role of the screw compressor in the plant air market.

To complete the picture of the three main competing types of machine, Ingersoll-Rand claims that its Centac line of centrifugal compressors has shown as impressive a growth in the plant air market as has Sullair's screw compressor. First introduced in 1966, the Centac compressor covers a range from 1250 to 15,000 cfm. Where large volumes of oil-free air are required for continuous-duty operation, the Centac is a strong contender.

### Choice

Unlike Sullair and APE-Belliss, Ingersoll-Rand is in a position to offer customers a choice of reciprocating, rotary screw and centrifugal machines. (APE-Belliss does market centrifugal air compressors for applications over 2000 cfm, but these machines are made by Dresser-Clark.) Thus it can claim to provide the customer with exactly the package which suits his requirements; it does not have to push one particular



Atlas Copco's new XAS 40 paving breaker has a noise output of 75 decibels, to conform to many local authorities' regulations.

design or type of machine.

Joy Manufacturing, one of Ingersoll-Rand's strongest rivals in the U.S. domestic market, is in a similar position. It makes reciprocating compressors, which are designed to handle volumes between 80 cfm and 1100 cfm, screw compressors (80 cfm to 590 cfm) and centrifugal or "turbo" compressors (1550 cfm to 35,000 cfm). The centrifugal machines, which produce oil-free air, are widely used in the petrochemical and process industries, but the company sees a trend towards the adoption of packaged turbo-compressors for the provision of plant air; the reliability and low maintenance requirements of the units offset their higher capital cost.

It will always be a matter for debate whether the advantages of offering a broad line of products outweigh the benefits which companies like APE-Belliss and Sullair derive from specialisation. "CompAir," the leading British-owned group, has sought by acquisition and by internal development to extend its range of products and thus serve most sectors of

the market—though it does not venture into the very high volume process applications. Its BroomWade line of compressors for general industrial use includes small machines with outputs between 2.5 and 85 cfm and heavy-duty machines delivering standard or oil-free air in outputs up to 3260 cfm. At the top end CompAir's Regval subsidiary makes high-pressure (4,500 psi) reciprocating piston machines as well as centrifugal compressors with capacities up to 100,000 cubic metres per hour.

Similarly Atlas Copco, though it does not manufacture a centrifugal compressor, covers a very wide spectrum with its reciprocating and rotary screw machines. These range from the small Airjet machines with a minimum capacity of 4 cfm to the ZR compressed air plants producing up to 12,000 cfm of oil-free air. The top-of-the-line ZIR machine, which is an oil-free rotary screw compressor, is in some applications a direct competitor to a centrifugal compressor such as Ingersoll-Rand's Centac machine.

Chicago Pneumatic has recently introduced its single screw compressors in the UK, backed by a three year warranty. CP is offering a 24-hour, seven days a week breakdown service on the compressor unit. The new machine is being

assembled at a new factory in Corby, with the air ends made at another UK factory at Fraserburgh, Aberdeenshire; the first two models in the range produce 140 cfm and 185 cfm. The single screw is a development of the rotary screw technology on which several companies are working.

With the market in the UK growing slowly if at all, manufacturers have to find new ways of attracting business, either by improving the product or by superior after-sales service. There is little they can do to enlarge the market itself, although new opportunities can sometimes be seized. For example, Atlas Copco has developed a useful business in supplying portable compressors as standby units for industrial applications. The PT series of oil-free rotary screw compressors, with capacities from 900 cfm to 1,500 cfm, is particularly suitable for this application. They are normally supplied through plant hire companies, for whom the industrial standby market is particularly valuable at a time of depressed activity in the construction industry.

Both in portable compressors for construction and mining and in plant air compressors the industry's capacity is likely to be in excess of demand for some time to come. Perhaps the most positive element in the market is that users, particularly large users in such fields as vehicle manufacture and the food industry, are becoming more demanding in the quality of compressed air and the efficiency with which it is supplied. This puts an even bigger premium on product development and improved technical performance. Those companies which can spread their development costs over a large volume of business may enjoy an advantage.

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### PROFILE: Ingersoll-Rand

### Broader product range

INGERSOLL-RAND is the leading supplier of air compressors in the U.S. and has a strong position in the international market. In Europe it has manufacturing facilities in the UK and in Italy and is a major contender in most segments of the business.

Unlike its principal European competitor Atlas Copco of Sweden, Ingersoll-Rand has broadened its product range to include gas compressors for natural gas production and transport, petrochemical plants and other process applications. It is a diversified mechanical engineering concern, with important interests in pumps, needle bearings, gas turbines, locks and other machinery lines.

Yet compressed air was a key technology for Ingersoll-Rand when the company was taking shape in the early years of the century and it remains a substantial part of its business. The earliest products were rock drills used for construction work on Manhattan Island and this led to the development of a range of air compressors and pneumatic tools.

It was rock drilling which first took Ingersoll-Rand into overseas markets: as new mining ventures became established, demand for pumps and compressors followed. At the same time the exploitation of natural gas in the U.S. brought the company into process compressors. Ingersoll-Rand now has a broader range of compressors, than any of its rivals. In stationary and portable air compressors, for example, it can offer reciprocating, screw and centrifugal machines, ranging from 10 to 15,000 horsepower. On the process side there are centrifugal and axial-flow units with capacities up to 700,000 cfm. But because of its interests in pumps, bearings and other products, the company is not over-dependent on any one product or market segment.

Although he recognises the advantages of specialisation, Mr. William Wearley, chairman and chief executive officer, is convinced that Ingersoll-Rand's diversity is a source of strength. "We must carry on a large and consistent programme of research and development," he says, "and that means we must have a stable, reliable base load of operations. Each one of the markets we serve is cyclical, but we have diversified enough to maintain a steady flow of business."

One example of new product development which was influenced by Ingersoll-Rand's broad range of activities was the Centac centrifugal compressor.

It is a high-speed machine using some of the same technology as jet engines, requiring advanced metallurgy and sophisticated machining techniques.

Used as a plant air compressor, it produces a lot of air with minimum vibration and in a compact configuration; it is especially suitable for high-volume applications as in the motor industry. The Centac line was a way of using the technology developed for high-volume process applications in the plant air field.

Despite the growth of rival technologies Mr. Wearley is confident that compressed air will offer plenty of opportunities in the years to come. He accepts that in rock drilling, for example, "you can put more energy into a drill with hydraulic power." Hydraulics will make inroads in the drilling business, but he points out that hydraulic machinery is sensitive — "requiring almost as much maintenance as an aircraft—and people are used to pretty rough and ready methods in mining and construction."

Any losses which compressed air may suffer in this market can be made up in other fields. For example, Ingersoll-Rand has developed a very substantial business in soot blowers for coal-fired power stations — a market in which the company has moved rapidly to a dominant market share.

### Attraction

Will Ingersoll-Rand diversify even further? "We will want to broaden our base somewhat by acquisition," says Mr. Wearley, "but we will stay mainly in the mechanical engineering business." The aim is not diversification for the sake of it, but to find products and markets where Ingersoll-Rand can be a major force.

"We want to be very important in the things we do, preferably market leader or no worse than No. 2." That was the attraction of Torrington, the world leader in needle bearings, a business which Ingersoll-Rand knew and understood.

At the same time Mr. Wearley intends to push internal development as strongly as possible. Although most of Ingersoll-Rand's businesses and technologies can be described as mature, the company stands to be one of the major beneficiaries from the enormous increase in energy investment likely to take place over the next few years. There will be demand for pumps, compressors and other Ingersoll-Rand equipment in oil and gas production, oil refining and gas processing, coal mining and electricity generation.

In 1978 Ingersoll-Rand spent \$24m on capital investment and \$22m on research, engineering and development. New products, some of them based on compressed air, will play an increasing part in the company's drive to enlarge its share of world markets.

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## COMPRESSED AIR INDUSTRY V

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ADVANCED tools for use within a factory cover a wide range of applications. They range from the sophisticated multi-joint installation on a car assembly line to the simple screw drivers and nut runners used in garages and vehicle repair shops. In the manufacture of vehicles, components and other high-volume assembly industries, the pneumatic tools are used in a wide range of applications, leading to orders for fully engineered, assembly systems rather than discrete assembly tools; these orders might be valued at several hundred thousand pounds. But the great majority of industrial customers continues to order pneumatic tools in much smaller quantities—say a few dozen a year—and this is the bread-and-butter of the tool suppliers' business.

It is the replacement of manual effort by power-assisted machines in assembly-type operations which has been the basis for the growth of pneumatic tools. Their safety, reliability and relatively low cost represent advantages which for most applications cannot be matched by any other sort of tool.

## Single-minded

The broad-line compressed air companies are major suppliers of industrial tools. Yet there appears to be no overwhelming advantage in being able to offer both the compressor and the tools; most users purchase the two types of equipment separately. In the UK the market leader is Desoutter Brothers, an independent company which does not manufacture its own compressors. It has devoted itself single-mindedly to pneumatic industrial tools; it is believed to have about 40 per cent of the UK market and perhaps 12 per cent of the EEC market excluding the UK.

Another important contender which does not make its own compressors is Thor, part of the American-owned Stewart-Warner Corporation. Thor, in close contact with the customer, All but about 5 per cent of its tools are sold direct to the user, not through distributors. Desoutter's sales engineers, based at the company's headquarters in London or at branches in Birmingham and Manchester, provide the vital link with the many thousands of industrial customers. (Desoutter is only concerned with tools for use within the factory; it does not manufacture contractors' tools, unlike most of its competitors.)

which has a UK factory at Tyne-mouth, makes a wide range of electric and pneumatic tools which includes impact wrenches, grinders, nut setters, screw drivers, hoists and suspension balancers.

Other major competitors in the UK market include Ingersoll-Rand, Atlas Copco, Chicago Pneumatic Tool, CompAir, Gardner-Denver and Aro. Most of these companies compete internationally, but the major European countries have their own national companies which have a substantial share of the business.

A new source of competition in the last few years has been Japan, whose manufacturers have hit hard at the high-volume, low-priced end of the trade, particularly the garage after-market. Chicago Pneumatic Tool, which has traditionally been the leader in this market, has felt the brunt of lowest competition. In his latest statement to shareholders last year the president of the company, Mr. Thomas Latimer, commented: "In auto service tools the established U.S. manufacturers have faced a large volume of imports at low prices, several of which were copies of CP tools. Some have cut back production or left the business in favour of imports and CP."

Mr. Latimer commented that the change in the yen/dollar relationship had helped to correct the situation and that profit margins had "modestly improved." Nevertheless, Japanese-made tools continue to be a significant factor at this end of the market, in Europe as well as in the U.S. Most of the major European and American companies market some tools which are wholly or partly Japanese in origin.

The erosion of profit margins at the bottom-end of the market has provided an extra incentive for companies to go for products of higher added value. There is an important difference between the heavy-duty or industrial market and the light-duty or garage market, involving different tolerances and different

manufacturing techniques. Within the industrial market the major companies are seeking to achieve a technological edge over their rivals. Atlas Copco, for instance, has moved strongly into multi-tool installations, especially for the motor industry; a recent large order was for the new Ford engine plant in South Wales.

Similarly Thor has developed its PAR system which combines an air-driven nut setter with an electronic module; this monitors the torque being applied to the fastener and automatically shuts off the tool when specified limits of torque and tension have been reached.

Tools have had to be redesigned and made quieter to meet new noise requirements. The interval between major new product introductions has been shortened. Electronic controls are playing a bigger part in the business. As in other parts of the industry, the application of electronics to compressed air power has become an essential element in the major companies' product strategy.

In contractors' tools and mining equipment the same trend towards higher performance and greater sophistication is apparent, but here the com-

pressed air industry has had to contend with the inroads of a rival technology—hydraulics. Hydraulic systems provide a more efficient method than compressed air for transmitting power; they have a higher output in relation to their size and they are easier to silence. On the negative side they are more sensitive than compressed air systems. Their maintenance costs are higher and they are less suitable for operation in dirty environments where contamination can damage the components and cause breakdowns. Nevertheless, it has been clear for some years that hydraulically powered equipment would play an increasing part in mining and construction; hence the compressed air specialists have had to adjust to the competition, usually by joining it.

## Reputation

CompAir's Holman range of hard-rock drilling equipment has enjoyed a high reputation in mines and quarries for nearly a century. But CompAir needed to supplement Holman's compressed air technology with an involvement in hydraulics. So a long-term agreement was negotiated with a Finnish com-

pany, Tamrock, whereby CompAir companies would market its mechanised underground rock-drilling rigs in key territories outside Scandinavia and the Comecon area. In this way the British group has not only protected its flank against the growth of hydraulics but, more positively, gained access to the know-how and development resources of a successful specialist in the application of hydraulics to mining.

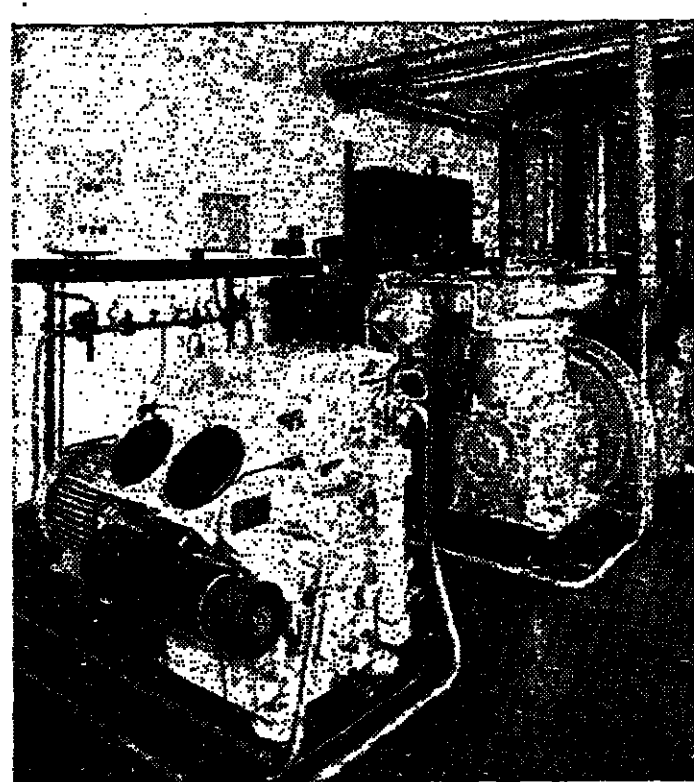
Atlas Copco has made a large investment in developing its own range of hydraulic components and machinery. One of its subsidiaries, Monsun-Tison, is responsible for the development and manufacture of both pneumatic and hydraulic components and systems; it supplies hydraulic components both to outside customers, such as mobile crane manufacturers, and for use in Atlas Copco equipment.

Atlas Copco MCT, the subsidiary responsible for mining and construction equipment, has been making strenuous efforts to establish a position of market leadership in hydraulic rock drilling, especially in the U.S. A new series of hydraulic drills, mounted on rigs, have been developed both for underground

and surface drilling. The importance Atlas Copco attaches both to this side of its activities and to the U.S. market is reflected in the recent acquisition of Jarva in the U.S., a specialist in full-face tunnelling techniques.

Despite the growth of hydraulics there will still be a substantial demand for pneumatically-operated equipment such as paving breakers and other contractors' tools. Apart from Desoutter, most of the leading industrial tool manufacturers are also prominent in contractors' tools, with Thor, in particular, holding a strong market position. In this business there probably are some marketing advantages for a company which can offer both portable compressors and the tools which are designed to match them; in the UK the plant hire companies are important distribution channels for both types of equipment. Companies like Thor and John Macdonald, which do not make their own compressors, have to convince the customer that their machines offer advantages in performance and reliability over what is available from their "integrated" rivals.

G.O.



This CompAir Reanell VHP36 compressor at McKechnie Metals works at Aldridge, Staffs, is used for charging accumulators

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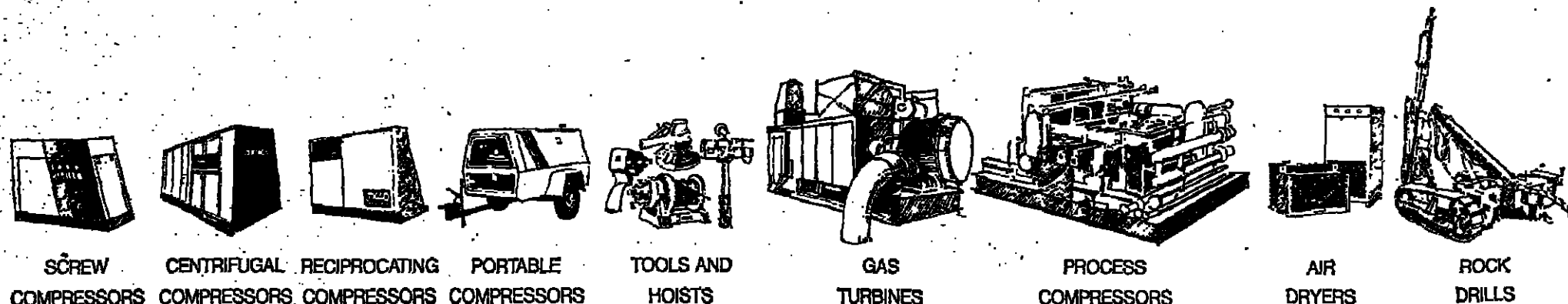
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## PROFILE: Desoutter Brothers

### Decision to resist takeover

MR. ROGER DESOUTTER, chairman of Desoutter Brothers, believes that his company can do a better job for its customers and shareholders by staying independent and by concentrating single-mindedly on manufacturing and sale of pneumatic power tools for industry.

That was the argument against the take-over bid from CompAir in 1976. The bid was entirely logical from CompAir's point of view: it saw the acquisition of Desoutter as a means of greatly enlarging the volume of its industrial tools sales and thus of strengthening an important segment of its business. At the same time, it argued that Desoutter would benefit from the bigger financial and technical resources available to a larger group.

Desoutter, aided by the substantial family shareholdings, successfully fought off the bid. Its performance in the next two years certainly seemed to justify the argument for independence. Pre-tax profits rose from £1.7m in 1975 to £2.6m in 1976 and £3.8m in 1977, before slipping slightly to £3.4m in 1978.

The outcome of the CompAir bid has reinforced the management's conviction that the strategy of independence and specialisation is the correct one. Other big companies in the compressed air business continue to look enviously at Desoutter's volume and market share and wonder whether one day the company will prefer the security of being in a larger group.

The company was founded in 1914 as a partnership manufacturing artificial limbs. Later the business was extended to make and sell a pneumatically-operated hand drill which originally had been developed for the company's own use. Desoutter Brothers became a pioneer in pneumatic industrial tools which proved to be ideally suited for eliminating or reducing manual effort in a wide variety of manufacturing and assembly industries.

After the second world war the manufacture of artificial limbs was discontinued. Since then the tendency has been for Desoutter to become more specialised rather than less. It has, for example, gradually phased out production of electric tools which in the 1930s represented as much as 50 per cent of sales.

In the late 1950s Desoutter ventured into pneumatic controls with the purchase of Lang, but the management found that it could not devote sufficient attention or investment to a product which was different in manufacturing and marketing techniques from industrial tools. In 1972 Lang was sold to Sperry Rand, which was looking for a pneumatic controls business to complement its strong position in hydraulics. Desoutter has always believed

## Willingness

In the UK industrial market Desoutter has an estimated 40 per cent of the business, while in the garage trade or "after-market" it reckons to be in second place behind Chicago Pneumatic Tool. By far the largest part of the company's business is in industrial tools, which are handled by the Desoutter Ltd subsidiary. A separate subsidiary, Desoutter Automotive, serves the garage trade.

Although most of Desoutter's tools are standard products—or at least built up from standard components—it seeks to reinforce its service to the customer by a willingness to make "specials" or "semi-specials."

One of the keys to Desoutter's ability to retain its large share of the market lies in the volume of its production. While at the top end of the market—the sophisticated multi-tool installations required by the motor manufacturers—price may not be the determining factor, it is important in the regular industrial business which provides the bulk of Desoutter's turnover.

Desoutter has a bigger scale of production than any of its competitors in the UK and probably in Europe. It has two factories in North London and another at Angmering in Sussex which is being developed to handle the larger batches on a flow-line basis. There is also a small factory in West Germany making special purpose tooling. Keeping the batch sizes up and the costs down is a constant priority. New automatic profiling machines are being installed in the main London factory to increase the speed and accuracy of machining operations.

Like its fellow specialist Martonair, Desoutter Brothers was early to see the need to develop sales in Continental Europe. The German subsidiary was formed in 1963 and the company also has subsidiaries in Italy and Austria. Desoutter reckons to have about 18 per cent of the German market and 12 per cent of the total EEC market excluding the UK.

The same approach to selling is followed as in the UK, through the company's own sales engineers. Exports amounted to just over £7.3m in 1978 and overseas business represented nearly two-thirds of the company's total turnover of £19.6m. Western Europe is easily the most important outlet, but the company has a subsidiary in the U.S. and is gradually building up its sales there.

G.O.







## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

## Enterprise agencies grow through UK

BY JOHN ELLIOTT

THE IDEA of small businesses being helped by their financial, financial and other problems by large companies appears to be developing into a service, according to a survey from the London Chamber of Commerce, which was last April.

Similar projects are also being developed in Manchester, Birmingham and Leeds, and are being considered in Bristol and Liverpool. In some cases these services involve large companies assisting with regional development, including re-planting inner city areas, as well as simply helping small firms.

The London Agency was created by nine large companies and the London Chamber of Commerce to channel help to small businesses. It has now processed several hundred enquiries as well as handling 40 or more substantial cases and organising conferences and courses.

One particular discovery has been an increasing interest among large firms in spinning off unwanted subsidiaries to employees, who then run them in their own right as independent businesses.

This is not a new idea, but the London Agency reports that a number of large companies have developed a fresh interest in the possibility.

Examples of activities hived off in this way include a market research consultancy, two printing businesses, and an office cleaning service.

In each case the business was peripheral to the large company's main operations and should have been more effectively developed by its new owners, who are often given the initial security of a long-term contract from their former employer.

The main work of the London Agency has been helping small businesses with a wide range of problems, using the managerial resources of its nine backers—Barclays Bank, Midland Bank, the Industrial and Commercial Finance Corporation, BP, GEC, Shell, Marks and Spencer, IBM, and British Oxygen (BOC).

The three financial concerns have been specially sensitive about not giving the Agency's clients special terms, and about not trying to cream off the best business prospects. They have therefore mainly contributed to

the agency's work by helping to build up the staff of nine who work in the headquarters of the London Chamber of Commerce.

The other companies have been more directly involved in providing help for the 40 or so main cases handled by the agency. No charge is made for the help unless, as sometimes happens, expert outside consultants are needed. One of them helped a small plastics company tackle a stock control problem by lending some of its organisation and methods experts, initially for a week and then for later visits.

Another company helped a theatre lighting manufacturer solve a technical problem which enabled it to obtain financial backing, while another accommodated a leather goods manufacturer on one of its internal training courses.

Businessmen have also been advised on how to start up companies manufacturing industrial safety equipment and electronic products, while one or two consumer goods manufacturers have been helped with their marketing problems.

The large companies providing this help initially had a variety of social, economic and political motives for becoming involved in the agency last April.

One practical benefit they have gained is that the people they have sent out to the small businesses have been exposed to a type of operation which they could never experience in their normal work.

There is therefore a useful training element in the exercise, even if some of the people involved have found it difficult to adjust to the considerably different and more independent life of the small business, which does not have the great mass of expert departments to help the manager do his job.

The next agency to get under way is likely to be the Birmingham venture which is backed by three banks—Barclays, Midland and National Westminster, along with Cadbury Schweppes, Birmingham Post and Mail, Delta Metal, R. M. Douglas Construction, GKN and Lucas Industries. Co-ordinated by the Birmingham Chamber of Commerce, it aims to help with inner city as well as small firms' problems and will be drawing up a work programme later this month.

PIETER JOHNSON, general manager of one of Gulf Oil's largest European operations, was in for a bad day.

Just before seven in the morning a Gulf tanker ran aground on a sandbank six miles offshore. One of the tanks containing 5,000 tonnes of crude ruptured, and a slick was spotted heading towards the beaches of a major tourist resort. It was a spot charter sailing under the Liberian flag.

Johnson reached his office just after 8.30, and within minutes had a radio station demanding an interview. Gulf is far from popular among many members of the public, who see it as a multinational which ruthlessly exploits local resources, and also as a major source of pollution.

Johnson agreed to let a reporter come and see him to ask questions on pollution, the effect of the slick on the tourist trade and the implications for the nearby wildlife sanctuary—as well as the possible threat of nationalisation—an issue of growing political interest.

He had scarcely put the phone down when the mayor of the threatened town phoned to demand an audience in the company of a deputation of officials from the tourist trade.

Before either the radio journalist or the mayoral deputation had arrived the local Member of Parliament was on the phone in a fury over an interview with Gulf's head of research which had appeared that morning in one of the leading national papers.

## Leaded petrol harmless

In high dudgeon, the MP complained about Gulf's claim that the present levels of lead in petrol were harmless and presented no risk to health.

The radio reporter arrived and gave Johnson a hard time. How much oil? Why had Gulf not taken immediate action? What compensation would Gulf offer to hoteliers who lost tourist trade because of the pollution? What safety measures are taken to stop spillages occurring? Was the tanker inspected by Gulf before it was chartered? Is it true that the detergent being used to clear the oil slick was more harmful to wildlife than the oil alone? Did he agree the slick would devastate the catches of the in-shore fishermen? Did he not agree there should be greater government scrutiny of oil company operations?

By the end Pieter Johnson was sweating. But the mayoral deputation was to be worse.

By now, because of the oil slick, the argument about lead and the MP's accusations about

the pollution of land as well as the sea, Gulf oil, as one of the "Seven Sisters," was the major news item of the day. At very short notice Johnson had to turn out to face a television interview—which was tough, and drew together the various issues.

As if this was not enough, at about ten o'clock a news flash on the local radio reported that a Gulf road tanker had crashed into a house in a picturesque village. That very morning there had been a letter in the newspapers complaining of the heavy traffic through the village, particularly from a Gulf refinery.

When you learn that the accident destroyed the cottage of a blind old age pensioner and killed her guide dog you may—if you had not already—begin to doubt whether one company could have so much misfortune in one day. But you have heard nothing yet.

The incidents were in the fictitious European country of Orbis. The role of Pieter Johnson was played successively by senior managers from various Gulf subsidiaries in Europe, undergoing training at the end of last year in what the company calls "crisis management." They can hardly have enjoyed it.

Each evening for a week groups of about 30 senior managers were flown in from all over Europe to a hotel near London's Heathrow Airport. They were quickly handed a 21 page briefing on the mythical Orbis: its geography, its economy, its politics, its forthcoming election and Gulf's position there (not very favourable). They saw extensive colour slides as well. They had only the rest of the evening to familiarise themselves with all the details.

Next morning, at an early breakfast, they receive a newspaper, the influential "Orbis Telegraph," dated April 7, 1980. The lead story is of a freight train which has been blown up; it is suspected that terrorists are involved. Other stories include that feature on the harmfulness of lead in petrol by Gulf's head of research, and the letter on the heavy traffic through the village.

By 8.30 the hapless managers are wheeled into a large, subterranean room with a mock-up office and a television studio, and are surrounded by TV monitors. As each crisis develops, one manager is pulled



out from the group to become Pieter Johnson, the general manager, to answer questions and defend Gulf's position. They have no warning that they will be called up; they have only a few seconds to marshal their thoughts; and they will have only just received the facts about the latest crisis on an information sheet.

I cannot compare the mock mayoral deputations with the real thing, but certainly the mock press conferences were markedly more abrasive than is normal. The journalists and dignitaries were played by a small group of actors working loosely to a script, although one of them had a line in vitriolic asides to throw the most confident of men.

The result was often highly entertaining, except to the poor managers who had to find a defence to some very difficult circumstances. One of the organisers commented that in the mornings you could almost smell the participants' fear. Only then came a cri de coeur from one participant—though

seminar were to get worse. A small boy had convulsions after eating the head of a promotional puppet given away at Gulf petrol stations. Was it toxic? Who made it? Who tested it? Was it not irresponsible? The matron of the hospital wanted to know about it. The local press got the story. The boy's solicitor uncle threatened to sue.

An angry account-holder phoned to know why Gulf petrol was being sold at filling stations for 10 per cent more than competitors' prices. Was this typical "Seven Sisters" profiteering from OPEC price increases which had not come through?

By the afternoon session the situation for Gulf in Orbis was mayhem. There had been a major explosion in the refinery, with a number of Gulf employees killed, the fire was spreading towards the chemical complex, a local village was to be evacuated, and about 80 journalists wanted to talk to the general manager.

Only then came a cri de coeur from one participant—though

it was certainly shared by the others: "Isn't it our job to put the fire out and not waste time talking to bloody journalists?"

The immediate reply was: "By not involving the media you can create a greater disaster. You must try to get the media on the side of the manager. And when trouble strikes they don't want to deal with the PR man; there comes a time when 'Mr. Gulf' has got to get up there and be answerable."

Whether the managers liked it or not, they were told, each of the crises was a major "story." The journalists would get information anyway from another—and less well informed—source.

The purpose of the day's programme says the organisers, is not to teach the managers the techniques of dealing with irate phone calls, indignant delegations of dignitaries, impertinent journalists, or the television interviewers, but to change their attitude towards them, and to be prepared for them. Specific training, in such things as television techniques, are taught at special courses.

The lesson is that executives must be aware of the issues, the problems and the public attitudes in the environment in which you operate," says Tim

Traverse-Healy, the public affairs consultant who, as the day's master of ceremonies, bullies, criticises and then cheers up the managers. "You are in business by consent of the public. Make no mistake—you need them. To stay in business you need profits and to make profits you need revenue. To get a revenue you need to make sales and to sell something you need a public."

The Gulf managers had to be more politically aware, they were told, because companies in arms, aircraft and oil are now very publicly exposed. Their performance varied greatly. Many would have been pretty disastrous if they had been for real. This was partly because of lack of technique and also because of the environment: they were isolated from their normal staff support and could not demand information from obliging subordinates. Nor does it help to have a large roomful of people ready to laugh at mistakes.

Some techniques were picked up as the day went on—they learnt the importance of immediately expressing concern for the wellbeing of those injured in the crisis, and of the

need to find positive points to put over.

Reminded how politicians will always rush to the scene of a disaster, some Gulf managers too began to say they were going into the area, to deal with the problem directly.

The difference between public attitudes and those of Gulf managers—the Gulf oil?—was neatly demonstrated over the pricing of petrol at the pump. The managers tended to tell the irate account-holder that two thirds of their stations were dealer-operated and therefore the company could not control the price. But as was rightly pointed out, the public sees a great big Gulf sign outside the station and naturally concludes that it is the multinational which is profiteering at their expense. Of course, the public might be right.

What did Gulf actually hope to achieve with these exercises? They were not exactly inexpensive—considerable production and television equipment, actors, professional television interviewers, extensive script-writing, consultancy fees, management time and the cost of flying the people in from all over Europe.

## Insurance policy

According to Peter Hamilton, head of Gulf Public Affairs in Europe, there were two main objectives. One was to familiarise the managers with the sorts of problems that might crop up for the company.

"But above all we are trying to stress the importance of pre-planning to handle a crisis. We impress time after time the need for good corporate affairs, and that it is important for Gulf to have an integrated relationship with a community."

It's a bit like an insurance policy. If you have spent time and effort developing your relationship with a community, if something does go wrong, then people will be much more likely to help you solve it than just shoot you down for it."

After nine hours without a break—over a quick lunch they all had to be ready to give a five minute speech on the benefits of multinationals to Orbis—the managers looked weary. As a number of them piled into the lift, one of them broke the silence, and said in a rather flat voice: "I suppose that was quite interesting."

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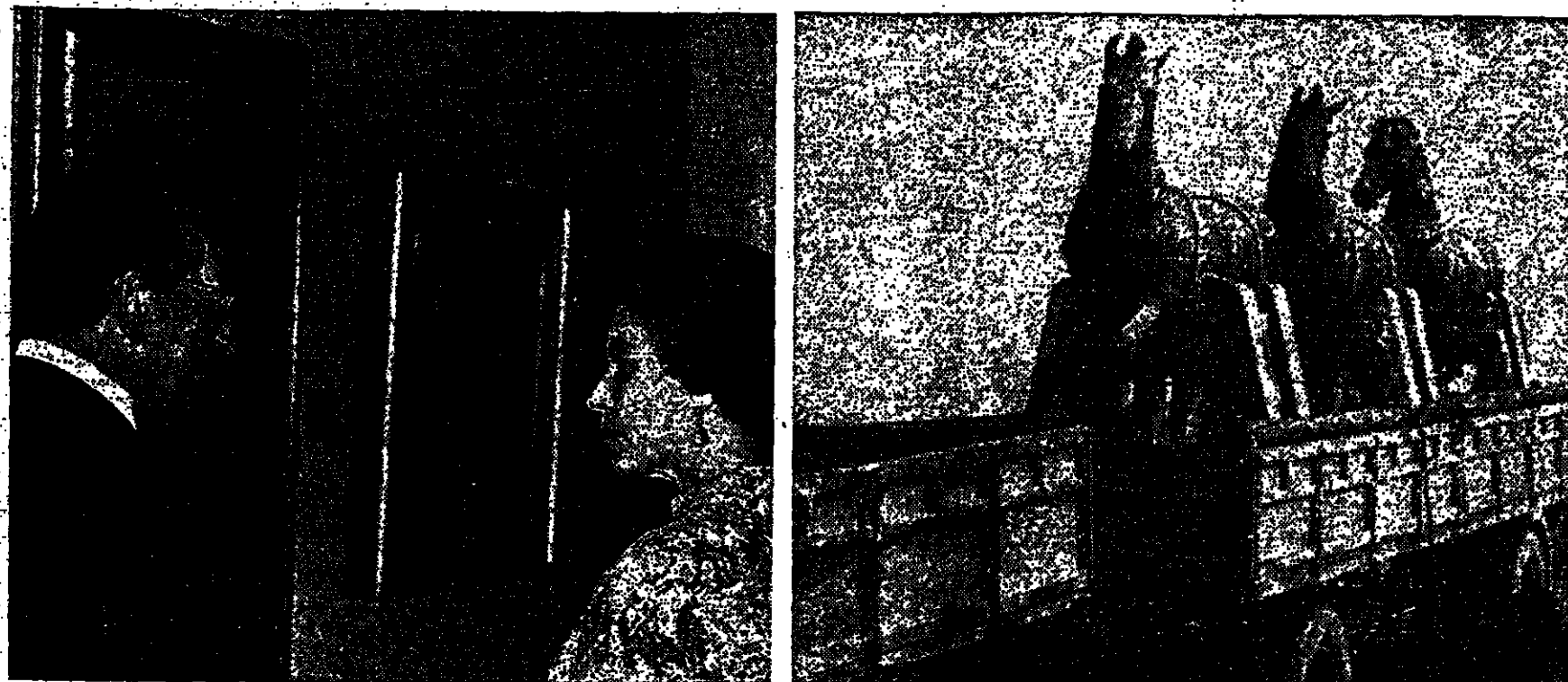






## THE ARTS

## Ten satisfying years by WILLIAM PACKER



Events of year: Left, the official opening of the Tate Gallery extension. Her Majesty the Queen with Sir Norman Reid, Director of the Tate Gallery. Right, the Horses of San Marco, one of which appeared at the Royal Academy, being taken to safety during World War II

Elizabeth Hall

## Clarinet trios

by ANDREW CLEMENTS

A trio of clarinet with piano and a stringed instrument is an awkward combination to handle. A clarinet quintet allows the composer to contrast solo woodwind and strings, but the clarinetist in concert fashion or absorbed into the texture as an enriching voice—but the trio demands two matched voices to blend and support each other against the piano.

The Mozart clarinet trio, with viola, works best of all, but the trio with cello by Beethoven and Brahms are more problematic. On Friday evening Janet Hilton, Ralph Kirshbaum and Peter Frankl tackled both of them as a further instalment in the "Mainly Beethoven" series in the Queen Elizabeth Hall.

Mr. Frankl was breaking off from his Schumann pilgrimage at the Wigmore Hall for a less strenuous evening of chamber music, and his air of genial relaxation spread to his partners. Together they provided a highly enjoyable, civilised programme.

Miss Hilton is not heard often enough in London. She is a clarinetist whose gentle tone and elegant phrasing are ideally suited to small-scale performance.

Between clarinetist and pianist Mr. Kirshbaum was sometimes shaded, but partnered by Mr. Frankl in Beethoven's cello sonata Op. 69 he found more muscularity and bite, perhaps, however, understating its controllable moments.

## Festival Hall

## The Nutcracker

by CLEMENT CRISP

As the Christmas decorations come down we must note the presence of that dear bauble *The Nutcracker* on the South Bank. Ronald Hynd's staging for Festival Ballet is sensible without losing sight of the fact that hordes of very young ballet-goers will receive their baptism by dance in these hallowed festivities.

On Thursday afternoon most of the audience was knee-high but plainly enraptured, and Festival Ballet's artists deserve every commendation for seeming so happy with their twice-a-day task. I had hoped to see the company's Italian recruit, Lucia Truglia. She was, alas, indisposed, and Vivien Loeber and Tom van Cauwenbergh were the heroine and her cavalier.

Miss Loeber offered a creamy, smooth-flowing account of the dances; Mr. van Cauwenbergh an original and convincing view of the Hoffmannesque hero. He makes Karl—who is Drosselmeyer's nephew in this version—a slightly gauche and matter-of-fact young man at the party, looking rather out of his social

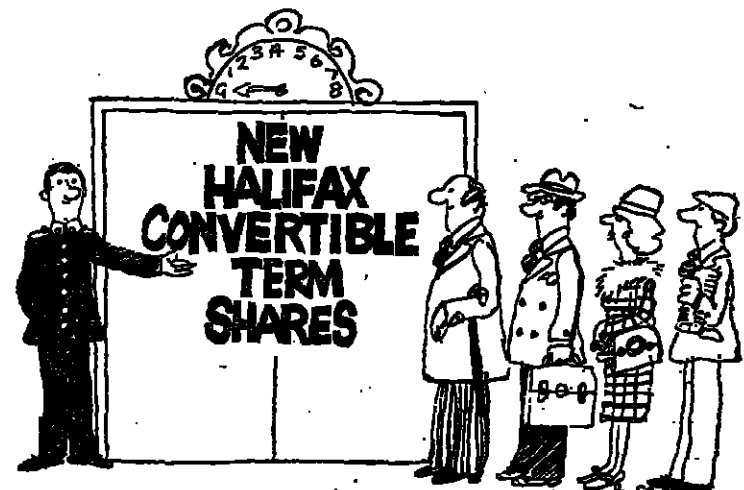
## Arts Council theatre writing bursaries

The Arts Council has approved a theatre writing bursary of £1,500 to Cherry Potter and one of £750 each to Andy Armitage and Jane McCulloch.

## Northern Arts support for individual artists

Forty three artists and craftsmen living and working in the North have received awards ranging from £50 to £1,000 from Northern Arts as part of the Association's increased commitment to helping the individual artist. The total value of the awards is over £14,200.

The largest single award winner is Richard Kidd of Gateshead who received £1,000 to prepare work for forthcoming exhibitions at Newcastle and Nottingham. £750 sculpture commissions go to Brian Thompson of Tynemouth and



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## Bishop-Kovacevich

by DAVID MURRAY

The principal work in Bishop-Kovacevich's recital on Sunday was Beethoven's Thirty-three Variations on a Waltz by Diabelli. The first part of his programme had the air, indeed, of a mere prelude—which was hardly fair to Schumann's F-sharp minor Sonata Op. 11. The pianist gave an attractive sketch of it, but not a finished account: problems of balance in the Allegro vivace left several passages struggling to be heard, and the fluent glitter of the Scherzo and the Finale (which was left candidly shapeless) sounded compromised by tentative fingers.

Bishop-Kovacevich's opening Mozart sonata, the early K. 282

in E-flat, was better realised, in a remote and reflective way. He played it gently, dreamily, nervously, like a romantic reminiscence of something long past. The same trick of all-but-toneless articulation, more effective in a recorded performance than in a large hall—was to recur in the "Diabelli" Variations, but set off there by contrasting power and dash.

We were forewarned that the pianist had had new thoughts about Beethoven's great variation-set since his admired recording of it several years ago. The high mettle of the theme as he delivered it confirmed that, and in what followed there was a newly extrovert tone in many places.

The first Presto variation was actually violent, and torrential energy informed the 22nd and 23rd variations. On the other hand there was long-drawn serenity behind the Grave a maestoso, and the first Andante variation was moonstruck: the little Fuguetta might have belonged to Schumann's Kinderszenen. Bishop-Kovacevich built the whole "Diabelli" structure this time from deliberately distinct bricks, with no attempt at an illusion of steady continuity; high contrasts defined the whole reading.

The performance was often exciting; less consistent so far than the pianist's previous version, but potentially richer.

Certain extremes perhaps need to be brought into more convincing relation yet. His towering, relentless drive through the 28th variation, for example, was succeeded by his most private playing in the C minor Adagio and Andante, barely breathed and almost toneless again, and the effect was puzzling.

From the earlier Presto scherzando onward, in fact, there had been a good deal of edgy brittleness. There was perceptibly better control in the last three variations, with more warmth than expected in the final Tempo di minuetto—not an otherworldly whisper, but an amiable afterthought. Plainly this is still work-in-progress, and it promises much.

## Soho Poly

## The King and Me

by MICHAEL COVENEY

For a young married couple going slowly mad to the music of Elvis Presley in a high-rise flat in Catford, a Presley-like competition, with its first prize of two weeks in Memphis, Tennessee (second prize, three weeks?), offers a glimpse of the escape route.

Hani Kureishi's oppressive lunchtime play seriously asserts, however, that Marie and Bill did in fact once see Presley in Las Vegas. How on earth did they afford that?

Elsie Donnelly is the glum, sullen wife, a "perpetually stupid and repulsive woman who ignores her children, bullies her husband, refuses to go out the front door and moon around kissing photographs of Presley. Elvis himself is dead, so the play sounds another false note when Miss Donnelly tells her outraged sister that she "can imagine herself on 'Sunday Night at the London Palladium'."

No one of her age would remember the show. Anyway, I find the piece's pretensions as an investigation of working-class misery glib and sentimental; what promise Mr. Kureishi does display is in the highly fraught marital

## Simon Rattle for South Bank summer music

Simon Rattle has been named new artistic director of South Bank summer music for 1981-83. He succeeds Pinchas Zukerman, who will appear as artistic director of the annual chamber music festival for the last time in August.

## Swiss Theatre

## Dürrenmatt's echo

by OSSIA TRILLING

At 59 Friedrich Dürrenmatt should be at the top of his powers. And so he is. Why, then, rehash an old tale—his short story of 25 years ago, published in England as *A Dangerous Game*—as a melodrama called *Die Paine* (The Breakdown)? It seems that his last two plays fared ill at the Zurich Schauspielhaus, site of his earlier world premieres, at the hands of outside directors, and his agent Egon Karter, who runs a Swiss touring company, talked him into it and had him direct it himself. The long tour opened in Germany and arrived, via Vienna, in his homeland, not in Zurich—but in the brand new Theater am Stadtpark in the industrial city of Winterthur. Apart from the same basic plot, it bears little resemblance to the original, or the subsequent radio and TV adaptations by others. With his impish sense of humour, the author turned the story inside out and writing in rehearsal ended up with what is virtually a new play.

Enrico Traps, the tragicomic hero, is a "moyen homme sensuel," a typical Swiss travel-

ling salesman, with a broken-down Jaguar, who finds himself dining with a quartet of elderly ex-lawyers in a remote country-house. He gleefully joins in their prandial mock-trial, though as innocent, or as guilty, as you or I—which seems to be the moral of Dürrenmatt's fable. Traps is convicted of nothing more heinous than a venial case of adultery, the discovery of which led indirectly to the cuckold's death from a heart-attack. Traps claims full responsibility for the alleged murder and takes his own life.

As director, Dürrenmatt is plainly guilty of over-indulging the gags, including that of ostentatiously replacing an absent stage-band in Winterthur, and the final masked Greek Chorus of the lawyers trails somewhat. But the gags, including that of flashback form, over the suicide's coffin, as it were, from which Peer Schmidt's woe-begone Traps emerges Phoenix-like after the prologue to re-enact his sorry tale, works splendidly, and so does Karl Heinz Stroux as the overbearing presiding judge.



## FINANCIAL TIMES

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## The return of Mrs. Gandhi

THE RESULT of the Indian election represents a personal triumph for Mrs. Indira Gandhi. In just two years and nine months, she has clawed her way back from the ignominy of a crushing defeat to lead once again the world's largest democracy. She has done it on her own. She has done it against the combined forces of all her political opponents. It is a truly extraordinary achievement.

## Democracy

But the result is also a triumph for Indian democracy. Between March, 1977, and January, 1980, 360m Indian voters have been given two chances to tell their political leaders how they want their country governed. In 1977, they gave vent to a set of powerful emotions against the excesses of Mrs. Gandhi's emergency. The voters offered India's opposition politicians a chance to show what they could do with the alternatives for Indian democracy. Mrs. Gandhi's opponents frittered away those voters and failed to give the voters the leadership they had been promised. They too have now been told that enough is enough. In a relatively short space of time, the Indian people have been offered and have rejected a highly personalised dictatorship; now they have come back with a plea for firm and effective government. For a country as big, as diverse, as India, the survival of the democratic process cannot be taken for granted. The last few elections should have served to re-ignite its strength.

## Family bond

The danger is that Mrs. Gandhi will dwell on the verdict of the voters in January 1980, and will choose to ignore what she said in March 1977. She herself has never apologised for the excesses of her emergency, nor has she made any promises that she will not repeat them. *Qu'il s'excuse s'excuse* has been her watchword. Instead she has sought to re-establish the personal and family bond that she believed existed between herself and the Indian masses. That bond is now re-established in the most unequivocal terms. The Indian people have voted for their "mataji" (mother).

## U.S. recession still awaited

SOME EIGHTEN months after its appearance was first billed, there are still doubts about the timing and extent of the U.S. recession. Two major sectors of the economy remain weak: sales of domestically produced cars and the housing sector. On the other hand the most recent evidence on some of the important components of demand shows renewed strength. Consumer spending, which faltered after the Fed's October measures and the ensuing financial shock, has recently been showing quite sharp gains—about three per cent on an annual basis; and industrial investment is still rising.

## Worth examining

The simplest explanation of these divergent trends is simply that consumer demand and investment spending would normally be expected to turn down relatively late during the onset of a recession, and that the weakness in housing, motors and that arising from an excessive level of stocks will undoubtedly assert itself in due course, and this probably remains the safest interpretation for the trading partners of the U.S. However, if the odds are to be assessed with any confidence, the question is worth examining a little further.

On the consumer side, the continuing strength of demand is not altogether surprising. There is a growing body of evidence that the U.S. retail price index, both because its base is nearly two decades old, and because it gives altogether excessive weight to interest rates, has overstated the squeeze on real incomes.

## Other development

Since U.S. housing credit is normally on fixed interest terms, rising rates do not greatly affect most of the population; and charges for consumer credit are tax-deductible. Part of the strain is therefore borne by public finances—and the public sector deficit is already running far above budgeted levels. In addition, recent surveys have shown a revival in consumer confidence, based apparently on the expectation that the firm U.S. response to recent international tensions will generate higher defence spending. In short, fears of unemployment have been allayed.

The recorded savings rate (probably under-recorded) has therefore continued to fall.

Apart from quite robust consumer demand, industrial investment has been supported by other developments. The car industry, paradoxically, is a major spender, since there is a seller's market for small, frugal cars. Aircraft and electronics are booming even ahead of any defence buying.

Finally, it must be remembered that U.S. competitiveness has improved sharply with the decline of the dollar. The U.S. economy is essentially a post-devaluation economy. Because the appropriate fiscal and monetary policies have not been followed, the change has tended to make the current account worse rather than better until recently. Now, however, the conversion of the U.S. trade deficit is a considerable support to activity, even when domestic demand weakens. What is more, the U.S. authorities have remained willing, in an election year, to temper the wind to the victims of such tightening as has been achieved—as witness support for Chrysler and a number of measures to maintain the flow of housing finance albeit at a price which new buyers now seem to find a little forbidding.

## Little freedom

It still does not seem likely that the combined forces will be enough to prevent a downturn in activity within the next few months. There is no reason to suppose that the leading indicators have become entirely misleading, and the downturn in loan demand since October is especially telling. In addition, it must be remembered that the Administration has little freedom to act to head off a recession; the vulnerability of the dollar in the exchanges is a severe constraint, in spite of the continued though muted support of foreign central banks.

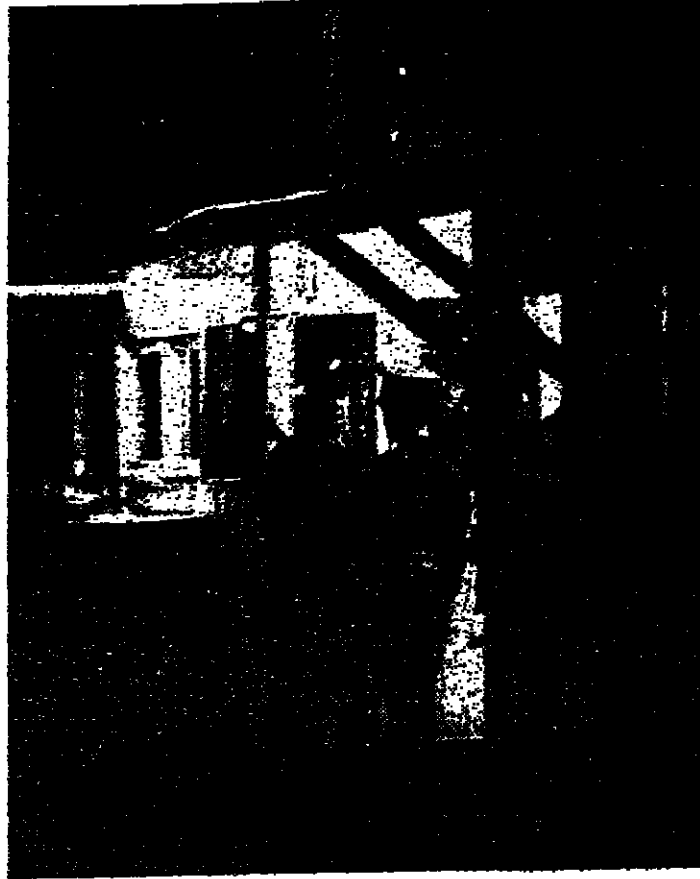
All the same, the robust behaviour of the U.S. consumer, the enthusiastic industrial response to new technology, and the attractiveness of the U.S. market to foreign productive investment do explain why most forecasters are now coming down on the side of a short, shallow recession rather than a long, deep one, provided that the dollar problem can be kept under reasonable control.

## East Europe's fears about the Afghan adventure

BY ANTHONY ROBINSON, East Europe Correspondent



The unlikely connection: the commodities futures trading floor of the Chicago Board of Trade (left) where world prices of grains are settled and Checkpoint Charlie on the border between West and East Berlin, where the state of East-West relations has been measured.



ONE of the greatest differences between the invasion of Czechoslovakia and the invasion of Afghanistan is that while the former was formerly a joint Warsaw Pact affair preceded by consultations among the Soviet's East European allies, the latter was a purely Soviet move about which its East European allies were probably not even told.

The difference is significant because in the long run it can be argued that the most important decisions and the most telling effects of the Soviet invasion of Afghanistan will be those affecting Eastern Europe. Until now the Western response to the invasion of Afghanistan has concentrated on how to raise the cost for the Soviet Union itself and on the direct means of bringing pressure to bear on the Soviet Union to make it withdraw from what Gladstone might have described as "the provinces they have desecrated and profaned."

But East-West relations extend far beyond the question of great power relations between the Soviet Union and the U.S.—they also include the question of relations between the West and the Soviet Union's Comecon and Warsaw Pact allies in Eastern Europe.

Eastern Europe's response to the invasion in many ways reflects the apprehension felt throughout those countries about the possible repercussions on their own relations with the West. One indication that Eastern Europe was taken by surprise by the invasion is the delay of nearly a week before the East European countries started to comment on the events. Once they did a clear distinction emerged between the pro-Soviet hardliners—East Germany, Czechoslovakia and, for different reasons, Bulgaria, and the more nationalist and independent-minded East European countries—Romania, Poland and Hungary.

The first group of countries eventually came out with statements of support for the Soviet action as another brilliant example of proletarian internationalism against an imperialist plot. East Germany and Czechoslovakia, because of their strategic positions and post-war histories, are to all intents and purposes Soviet occupied countries. Their hard line regimes have the least freedom of manoeuvre and have also played the most important role in supporting Soviet global foreign policy initiatives.

Under these circumstances one of the most important decisions likely to face the West in coming months is whether or not to count East European countries as an integral part of the Soviet bloc and extent to it the sort of restrictions on grain supplies, fishing rights, trade and finance now being set in motion against the Soviet Union itself. Another point to be considered is whether to treat the bloc as a whole—or to discriminate between the hard line pro-Soviet countries and the reluctant "me-tooers."

The price for any such course would be high on both sides. A

return to a new form of cold war in Europe would call into question all the mutual gains made through the Ostpolitik, the four power agreement on Berlin, and more questionably, through the Helsinki agreements. It would also cause considerable problems for western banks, and government export credit institutions which have lent over \$65bn to finance the purchase of western plant and equipment, much of which is to be repaid through long term compensation deals. A suspension of grain sales to Eastern Europe, which apparently has not yet been considered, would in particular probably cause many more problems to Poland than to the Soviet Union. But Hungary, Czechoslovakia and East Germany all had bad grain harvests last year and the last two countries are also relying on western grain imports this year.

A suspension of grain imports would not cause anyone in Eastern Europe to starve—but it would set in train large-scale animal slaughtering which would cause grave consumer discontent. This might be contained in the long-suffering Soviet Union but would cause grave political problems in Poland.

Restrictions on trade, such as suspension of most favoured nation treatment currently enjoyed by Romania, Poland, Hungary, would also further complicate the life of East European planners already facing considerable debt repayment problems, declining growth rates, inflation and the need for expanded markets in the West to pay for rising OPEC oil import needs.

East Europeans are great listeners to foreign radio pro-

grammes and the idea that scarce meat, fewer consumer goods, economic hardship and deteriorating relations with the West were the direct result of Soviet imperialism in Afghanistan could well prove a highly destabilising factor throughout Eastern Europe.

The inevitable result would be renewed repression and a further erosion of the already tenuous popular support enjoyed by most of the regimes in Eastern Europe. Far from Russia being able to withdraw troops from Eastern Europe, the Soviet army role as occupation force might have to be strengthened and any hopes of progress on multilateral balanced force reductions (MBFR) and reduction of nuclear weapons held in abeyance.

The willingness of Western governments to apply political restrictions on future economic and financial co-operation with Eastern Europe as in other spheres is most likely, however, to be severely tested by the fears of bankers and businessmen that political controls on East bloc lending would raise the risk of default on existing loans and cut export markets at a time of approaching recession.

This would strike a further blow at the already shaky international financial situation and would hurt Europe more than the U.S. The bulk of East-bloc lending is by European and Japanese banks. At the same time East Europe is more vulnerable than the Soviet Union which is a major beneficiary from higher gold, oil and raw material prices and has in any case pursued an extremely conservative foreign borrowing programme. Over the past 18 months it has repaid ahead of

schedule well over \$1bn and now accounts for only around 20 per cent of total East bloc borrowing.

While all West European governments would be reluctant to reverse the progress made in better relations with countries like Hungary and Poland in particular the most difficult choices will have to be faced by the West German Government. Not only are West German bankers the largest single lenders and West German companies the leading exporters to East Europe but West Germany has the complication of its special relations with East Germany. This is partly economic in that the EEC considers East-West German trade as intra-German trade. This makes East Germany to some extent a honorary member of the Common Market. At the same time West Germany extends a DM 850m interest free annual "swing" credit.

Much of the relative success of the East German economy is due to both its privileged market position and the access to West German technology which this arrangement gives. But the most delicate political aspects of East-West German relations concerns the slow but steady progress made in improving access to East Germany and East Berlin for West Germans and the four-power agreement which took much of the tension out of the Berlin problem. A return to cold war relations could jeopardise both.

One clear sign of the West German desire to keep the lines of communication open was the early announcement that the planned meetings between Chancellor Schmidt and Soviet President Leonid Brezhnev and with the East German state and party

chief Herr Erich Honecker would go ahead in spite of events in Afghanistan. This remains the official position but the Moscow visit in particular could well look less and less likely as the overall Western reaction develops.

The initial "business as usual" reaction reflects the strength of the West German commitment to good relations with Eastern Europe and the Soviet Union. It also reflects more subtle fears about the effects which the Soviet Union action in Afghanistan could have in setting off a generalised rightward shift in Europe and West Germany. Significantly the Soviet propaganda machine has been remarkably restrained in recent months about, for example, the emergence of Franz Josef Strauss as leader of the Christian Democrats. But a return to cold war attitudes could well lead to a resumption of Soviet propaganda warnings about the dangers of "resurgent nazism." This could partially undo the results of more than a decade of patient West German efforts to improve relations with Eastern Europe and the Soviet Union.

Such a climate would also frustrate West European hopes for a more co-operative kind of relationship with the East in the 1980s—especially in the energy field. Most of Western Europe already imports considerable quantities of Soviet oil and gas and several West European countries have expressed interest in linking the East-West electricity grids. France and Italy share these interests and have also had their own special reasons for cultivating closer trade and economic links.

Both countries, for example,

have large Communist Parties. But whereas the French party has moved steadily back to a crypto-Stalinist position and expressed only muted criticism of the latest Soviet move, the Italian party has come out with an uncompromisingly critical position, and possibly has hastened the day of that final, public break of the Soviet bloc, which many political observers in Italy believe to be necessary if the Italian Communist Party is ever to achieve a share of power in an Italian government.

But the greatest dilemma is now faced by Yugoslavia whose own unique non-alignment socialism at home has made it the maverick of the world communist movement since 1948.

The invasion of Afghanistan coincided with an outbreak of fresh fears about the health of President Tito, the man who made history by breaking with Stalin and the Soviet system in 1948. Tito's immense prestige and political skill have fended off many an attempt to bring about a return to the Soviet fold for more than three decades.

But, as Sir Duncan Wilson a former British Ambassador to Belgrade points out in his recent book, *Tito's Yugoslavia*, Tito is also a man with a deep emotional attachment to the Soviet revolution in which he took part as a young man. This has meant that although Tito has nurtured Yugoslav independence he has also striven to keep Yugoslavia a basically socialist country ruled by one party, the League of Communists.

He also took care never to push the Soviet Union too far and established close links with Comecon as well as the Common Market while remaining non-aligned and refusing to join either the Warsaw Pact or NATO.

The younger generation of Yugoslav leaders which will eventually follow him does not share Tito's emotional attachment. On the contrary younger Yugoslavs have tasted the fruits of an increasingly consumer oriented society and have grown up to regard the Soviet Union as a potential threat.

Safeguarding Yugoslav independence without provoking the Soviet Union to precipitate action must now be one of the key issues to be examined by the West. Perhaps the most concrete move in this respect would be for the Common Market to act imaginatively and boldly by concluding the new five-year agreement which has been hanging fire now for nearly two years.

Until now, Yugoslav demands that the Common Market take into account the country's strategic and political importance to the West have fallen on less than sympathetic ears. As a result Yugoslav dependence on Comecon trade has increased. Allowing Yugoslavia greater access to Western markets and other assistance would well be one of the least painful and most constructive of the options now under review.

## MEN AND MATTERS

## Asking for more —just once more

The University College of Buckingham, one of Britain's newest "independent" universities, has spent the last of the £2m on donations with which it was opened in 1978. It is now appealing to industry and foundation trustees for a "once and for all" injection of £3m which appeal director Caryl Ramsden claims confidently will set the college firmly on the road to "permanency."

Although the college is burdened with a heavy overdraft—£1.5m—far too large for its wishes, Ramsden says—and is still about 200 short of its target of 550 students, this confidence is reflected throughout the administration.

Prof. Alan Peacock, the newly-installed principal, tells me: "If we get the £3m it would give us the kind of security on the capital account which would enable us to go for more direct official recognition. This he insists, is a 'once-and-for-all' effort."

The target is, of course, the Royal Charter which would set the seal on the university's financial and academic future.

Since the appeal was formally launched in November, the college has been promised a £20,000 gift from Taylor Woodrow, and £10,000 a year for 10 years from the Bernard Sunley Foundation. The appeal committee is somewhat diffident about approaching the founding benefactor, Lord Tanlaw, who gave £1m in the early 1970s, and nothing has yet been heard from other large-scale backers of those days, which included Shell, Béchams and Unilever.

Apart from the general economic difficulties, the college has also suffered painfully in other ways. With the death last week of financial journalist Patrick Ruther the college lost one of its most successful fund-raisers.

Prospects have also been marred by state-financed universities making excursions into

fund-raising. "The London School of Economics is trying to raise £20m," says Sir Max Beloff, former principal. "That's like the Ministry of Defence saying 'we haven't enough tanks, can we try to buy some by public subscription,'" he chided.

To date the college has operated very much on a shoestring. Housing students and lecture rooms in converted buildings which range from a redundant Unigate dairy to an 18th century barracks; it has also stuck to a low capital cost syllabus, based on law, economics and accounting.

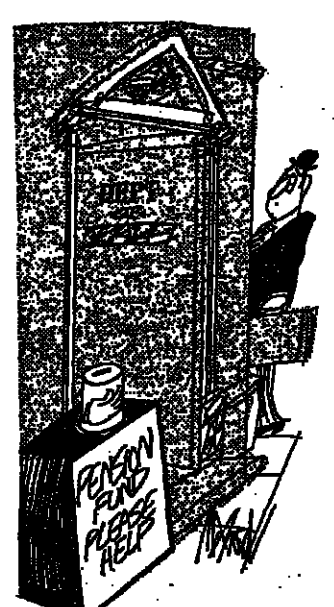
"We have a strong vocational bias," says Peacock. But he does not rule out expansion into other fields. Talking with fellow academics he says he was surprised that some science teachers felt it might be good if they could get back to the times when students built their own equipment. "They seemed to learn a lot more in those days."

## Bone of contention

Civil servants keen to follow instructions and make cuts might sharpen their teeth on that anomalous arm of their own bureaucracy which, according to the Ministry of Agriculture, spent £1.6m of public money on collecting film in dog licence fees in 1978-79. The cost of a dog licence, as I keep reminding anyone who will listen, was last raised in 1978 to 37p. The Ministry reckons the present-day equivalent is £7 to £8.

## Uprooting phones

Talks began yesterday between the Post Office and the Channel Islands. Telecommunications Board about ensuring that the Islands are never again cut off from the outside world. Just before Christmas the Islands' telephone, telex and computer links with the UK mainland was completely severed when two submarine cables were fractured in the



Telecommunications Board after the cables were first mauled by an anchor in 1977.

The obstacle to that was, and presumably still is, cost: the bill for the telecommunications link between the Islands and the mainland is shared equally with the Post Office. A microwave link is another possibility. "We have one between the Islands, but once you get over 70 miles you get a lot of fading and cracking," says Ellis.

## VAT bandits

Mexican traders with an eye for a fast yen were quick to cash in last week when their Government introduced 10 per cent value added tax on many goods and services.

In the few days since it was first applied thousands of indignant complaints about VAT-bandits have poured into the country's consumer protection agency.

Shopkeepers have been accused of charging the tax on exempt articles like unprocessed foods, and some Mexico City taxi drivers have taken to asking passengers for an extra 10 per cent on top of regular fares.

The Government, which has suffered long in its efforts to extract other taxes from the populace, has reacted promptly to the threat to the national exchequer by promising severe action against VAT fiddlers.

Even relatively modest offences such as carrying a double set of books or refusing to give a shopper a VAT receipt will attract fines of between £500 and £12,000—for the worst offenders judges have been empowered to order up to nine years in prison.

Now you see 'em... "Britain's trade plagued by vanishing invisibles," headline from the New York Times.

## Questions answered about your Will

Q: In these days it is hard to estimate what I may have to leave when the time comes. I want to be fair to close relatives, but I also want to benefit a cause close to my heart. How can I best ensure both?

A: Most of us have a similar problem, with inflation. The sensible course is probably to leave fixed proportions of your estate to the individuals you wish to remember—say 20% to one, 15% to another and so on—and then the residue to the cause you wish to help.

Q: I wish to remember old people, since they seem certain to be in continued need, but their needs may change. How can I anticipate what they may be?

A: Help the Aged has a justified reputation for keeping well abreast of the needs of old people, and has pioneered a great deal of much-needed work for lonely, sick, hungry and despairing old people. Their trustees are especially careful to make maximum use of volunteers in daily touch with the elderly, thereby ensuring the most practical response to need and obtaining the utmost value for each bequest.

They publish two useful guides for those considering their wills; and I often commend these to clients to study in advance of consulting me. Copies may be obtained free on request by writing to: Hon. Treasurer, The Rt. Hon. Lord Maybray-King, Help the Aged, Room FT11, FREEPOST 30, London, W1E 7JZ. (No stamp needed.)

Observer



# Technology: Britain's need for winners

By CHRISTOPHER LORENZ, Management Editor

BRITISH INDUSTRY must introduce new technology into its products and factories faster than other industrialised countries. Yet it is doing precisely the opposite by neglecting research and development and other parts of the innovation process.

As a result, it is putting at risk the nation's survival as a trading nation, not to speak of hundreds of thousands of jobs—far more than will be lost if trade union resistance and managerial inaction succeed in delaying the adoption of new technology, electronic or otherwise.

This is the gloomy picture to emerge from two new reports, from highly-respected advisory and research bodies on the threats and opportunities posed by technological change.

The first, published yesterday by the Cabinet Office, is from the Government's Advisory Council for Applied Research and Development (ACARD). The second, which will appear in the February issue of the *Journal of the Science Policy Research Unit* at the University of Sussex.

The ACARD report is the third in a series which was originally sparked by the last Government's concern about the social and industrial effects of microprocessors. It was prepared by a committee of academics, industrialists and trade unionists.

Their brief was to examine the likely impact of new technology on employment. But, by presenting a much more broadly based examination of the social and economic threats and opportunities presented by new technologies—particularly in the fields of energy, materials and biology—they have provided a more valuable document than might have been expected.

Set against Pavitt's description of the rapidly emerging strength of Britain's competitors in these and other fields of technology, the ACARD report presents the case for urgent remedial action on the part of the Government, as well as by industry and the educational world.

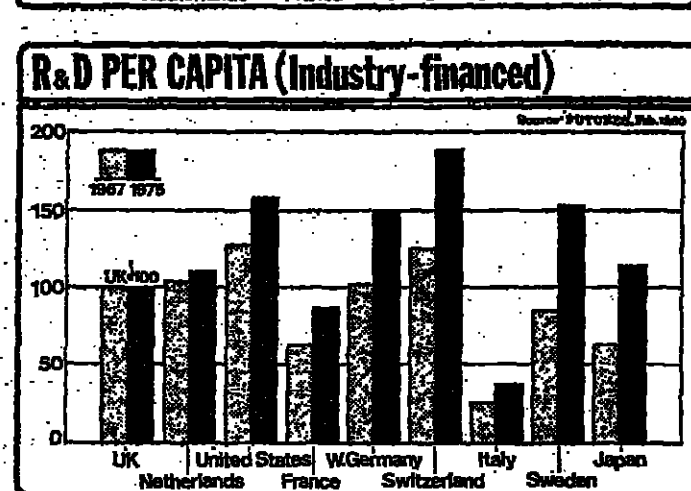
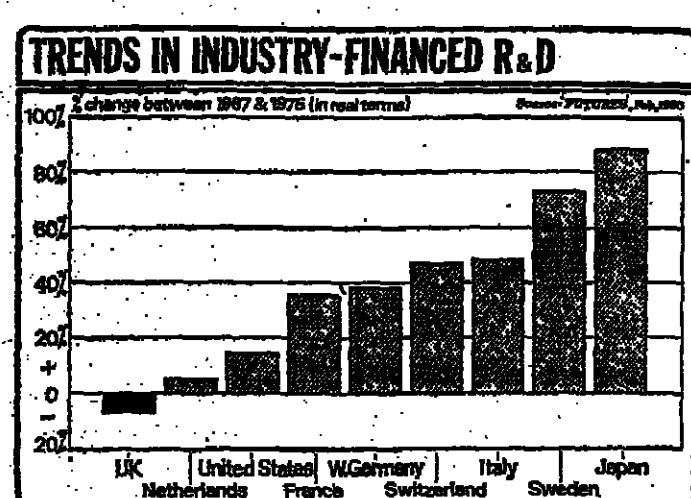
One of its most controversial suggestions, though in cloaked form, is for a return to the policy of "picking likely winners" from among the most promising industrial sectors, and backing them accordingly. This approach was abandoned as politically unacceptable by the last Government.

The scope of the ACARD report and Pavitt's study is different: ACARD concentrates on UK problems and policy while Pavitt deals with the entire OECD area, producing a series of graphic national comparisons in which Britain repeatedly comes off worst, except perhaps for Canada.

Underlying why it is becoming important for manufacturing industry throughout the West to step up the rate of technological innovation, and why government support programmes are necessary even in a so-called "market economy".

The reason why more innovation is needed is to give a new lift to industrial productivity, not only in Britain, but even in those paragons of industrial efficiency, Switzerland and West Germany.

The main motives for greater productivity are threefold: the continued increase in labour costs at a very rapid rate; the slowdown in world growth, which is intensifying competition between the developed nations; and the increase in competition from low wage-cost Third World countries, especially in the mature industries like steel, cars and ship-



building, but now even in some areas of chemicals and electronics.

Among the additional pressures for greater innovation ACARD cites are the need to save energy, the growing shortage of certain materials, and the emergence from the laboratories of inventions which show great promise for commercial exploitation and the foundation of new industries, such as biotechnology.

Much of this has been said before by one advisory group or another. But the ACARD study is unusual in its provision of a plain man's guide to the complex process by which new wealth and jobs are created, and the role which technology must play in this process if unemployment is to be kept to a minimum in the 1980s and 1990s.

obviously lacking. With ACARD's help, the managerial and political debate about new technology may now get on to a sounder footing, and produce more action to match all the words.

Taking the bull by the horns, ACARD points out that desirable social improvements can only be achieved if the country generates more wealth. This in turn relies on the creation of marketable new products, together with increased productivity in the making of existing products. Indeed, ACARD warns that "only by increasing output per head through the application of labour-saving technology can any employment at all be guaranteed in mature industries in 10 years' time."

Such a policy, it concedes, will reduce employment in existing manufacturing enterprises. Since some of the mature sectors may also disappear in the face of Third World competition, ACARD emphasises the crucial importance of "identifying and fostering" those industries capable of generating substantial new wealth and employment, and to "concentrate our efforts" on them ("picking likely winners" in other words).

"Major unemployment results from (the) loss of market share following a failure to innovate than from the introduction of new technology," the report points out. Conversely, if the introduction of new technology leads to an increase in the company's market share, then it can almost invariably offer an increase in employment.

ACARD is extremely tactful in the way it disposes of the much-publicised "pessimistic" view about the employment impact of new technology, and in its espousal of the "optimistic" school of thought. But it is clearly impatient with speculation about how many millions of people will be "thrown out of work" by micro-

processors and other technological demons. Refusing to make any statistical forecast, it stresses that the net effect on employment of changes in technology depends on a mass of uncertain variables, including industry's ability to develop new businesses on the basis of those very changes.

For an assessment of British industry's current (in)ability to do any such thing—with a few obvious exceptions, notably the chemical sector—the ACARD study is less comprehensive than the Sussex research which Mr. Pavitt reports in *Futures*.

First, he lays out the statistical evidence behind the argument that innovation—and particularly the development of new products—is becoming an increasingly important generator of economic growth, and of exports in particular.

## Indicators

He then plots, and relates together, the long-term trends in a series of economic indicators, to suggest which of 10 leading OECD countries are in the best position to exploit the technological opportunities of the 1980s. Among the indicators he uses are productivity, the overall performance of manufacturing exports and their unit value; industry's spending on research and development; the issue of U.S. patents to foreign nationals or companies.

In almost every respect, Britain is in a worse position than the others: Belgium, France, Germany, Japan, Netherlands, Sweden, Switzerland, the U.S. and even Italy. Only Canada challenges the UK for bottom place in what Pavitt calls the industrial "second division."

The most dramatic difference is in spending trends on research and development—one of the most important "innovative activities" of all. Out of

the ten countries, it was only in Britain that the absolute level of industry-financed R and D fell in real terms between 1967 and 1975; see the top chart.

One of the underlying causes may have been that Britain was the only country to show a positive association between trends in industrial profitability on the one hand, and R and D spending on the other. In other words, to quote Pavitt, it was only British industry which treated R and D "as an expendable activity when times were hard, rather than as a necessary investment for long-term survival."

The second chart illustrates the consequences: in terms of R and D spending per head of population between 1967 and 1975, Britain fell further behind, or was overtaken by, six of the ten countries: Germany, Japan, Netherlands, Sweden, Switzerland and the U.S. France rapidly closed the gap (and may now have done so). A depressingly similar pattern emerges from Pavitt's analysis of another indicator of innovative activity, the issue of U.S. patents to foreigners between 1963 and 1975.

If all these trends continue, Pavitt suggests, Japan will join Germany, Sweden and Switzerland in the first division of countries with strong capacities for innovation. Netherlands and perhaps the U.S. may begin to lose some of their strength. In the second division, meanwhile, France and Belgium will be working their way steadily towards promotion, while Italy, Canada and the UK "will be stuck or declining."

Is there a way out? Provided action is taken soon, both Pavitt and ACARD think there is. But they both reject as inadequate the traditional free-market dogma that the best policy for innovation is simply to create the right economic climate: "buoyant

demand, high profits, survival of the fittest firms, and the rest.

On its own, such a policy could only work in countries already in the first division: Britain, threatened even with relegation from the second division, ACARD does argue strongly for greater stability in fiscal, economic and industrial policies. But it is even more forceful in support of specific government measures to foster those sectors most likely to prove "winners" in the technological race.

All of which is not to say that either Pavitt or ACARD absolve industry of any responsibility to pull up its socks on its own. In a few searing paragraphs which every British businessman should read, ACARD demolishes the entire defensive strategy employed by so many UK companies in the face of technological competition from abroad, and urges them to go on to the attack.

ACARD suggests that UK manufacturers emulate the aggressive Japanese view, and approach investment decisions on the assumption that they will capture a large percentage of the relevant world market. Such a change in strategy would be welcome, but it would require a revolution in British management's ability to respond quickly to the market, and in its willingness to take risks. It is an alarmingly tall order.

**Technological Change: Threats and Opportunities for the United Kingdom.** HMSO £1.75.

**Futures.** Published bi-monthly by IPC Science and Technology Press, P.O. Box 6, Westbury House, Bury St Edmunds, Suffolk IP8 5BP. Annual corporate subscription £40 (£104 in U.S.A.); individual £26 (£65 in U.S.A.).

## Letters to the Editor

### Strategy for Europe

From Mr. G. Bunce

Sir,—I have read with interest the correspondence following my letter of December 12, and I am glad to find some agreement with Mr. Butler (December 14) with my three points at issue, and Mr. Dean (January 2) who deplores the Green Pound, which is another form of subsidy, positive for some and negative for others.

As Mr. Wistrich comments (December 22), Mr. Meakin's (December 17) political clout is more noisy than numerically important, and the elected European Parliament will give it only a cursory consideration. The legislative and fiscal measures Mr. Meakin proposes have been tried already without success, probably because the financial inducements were not great enough; and there is now no money to spare, as the European Parliament is well aware. Indeed, financial pressure is likely to be the lever to force rational discussion and reshaping of the Common Agricultural Policy and all EEC policy.

A realistic new direction will only be found when EEC members accept with common understanding that their fundamental problems derive from the fact that their policies were laid down at a time of apparently indefinite growth, but are substantially unrealistic and unsuitable to the realities of the present economic climate.

Radical changes in the EEC were demanded when the post-1974 oil price rises resulted in significant transfer of wealth to the Organisation of Petroleum Exporting Countries, EEC members and the West, as a whole failed to respond adequately to this situation, and the resulting loss of the increasing influence of the newly industrialised developing countries.

This inflexibility has led to a massive waste of resources: over-production in agriculture, excess capacity in industries such as steel, textiles and shipbuilding, and high unemployment; and depriving the EEC of the opportunity to develop international trade with newly industrialised countries; where ample low-cost labour would enable goods to be produced cheaply, if necessary skills and more advanced products were traded by the EEC. These are the countries with growth; with OPEC countries they demonstrate the new emerging world economic order.

By retention of outmoded policies, failure to respond to newly industrialised countries, and wasted resources, the EEC demonstrates an introspective capacity which is self-defeating and self-destructive. This attitude applies to much of Community policies, influences many industries, and their constituent businesses—agriculture has many of the attributes. Who is to give the lead? My view is that it must come from the business world.

D. Bunce

100 House, Barbican, EC2.

axman's

lights

From the Joint Managing

Director Smith and Young

St. Following Mr. A. E.

Good's letter (Dec. 31), I

fully support his point that

Inland Revenue's policy should

be brought into line with normal

commercial practice.

Not so long ago, my company, a private one, was a couple of weeks overdue in paying our monthly PAYE and NIH cheques. Inland Revenue's collector came, and after we explained we were temporarily short of cash, it was agreed we would have a cheque ready in seven days' time.

Imagine our surprise when, on the fifth day, bailiffs arrived with a warrant from Inland Revenue with the intention of distraining an equivalent value on our goods. It so happened that the cheque was ready and signed, but the bailiffs rudely refused it and insisted on a bank order and sat on our premises until it had been arranged that afternoon at considerable inconvenience. To add insult to injury, a collection charge of some £80 was made and had also to be paid. Our subsequent protests at this treatment were brushed aside.

This is another example of the petty harassment to which businesses, particularly small ones, are subjected. If the Government meant to help small firms, this totalitarian practice should be stopped. Inland Revenue should have to go to the Courts as everyone else does.

W. C. Young

Smith and Young

40, Crimscoot Street, SE1.

Advertising

agencies

From the Director General,

The Marketing Society

Sir,—As a former practitioner myself, now in a position impartially to judge the wider scene, I must react to the extremism of Mr. Sutherland's letter (January 4).

He says that people in advertising agencies are "Odd." Compared with whom? People who write to newspapers? "Narcissistic." Surely such introversions would be incompatible with the opportunity to "broaden on the ignorance and apathy of their customers." Obsessed by what other agencies think of their work? Are not other musicians the best judges of musical performance? Journalists of their journalism? Efficacy is the proper measure of advertising success and I have yet to meet the advertising executive who does not care for more about increased advertising budgets and increased remuneration than he does about creative awards.

I would agree that British industry (or at least a significant proportion of its smaller components) should wake up—wake up to reservoir of marketing advice which the marketing community, including advertising agencies, has to offer. At least once every fortnight I get a telephone call from yet another struggling company usually because, as is readily volunteered, they "know nothing about marketing" and having spent a lot of money failing to launch a new product without professional support now want help. Sometimes they cannot be helped, sometimes one or more specialist consultancies can be named as likely to be of help.

More often than not discussions can be arranged with two or three advertising agencies. In the process the invalid usually discovers the cure and although no business may result for the agencies no complaint has ever been made.

### Paying for inquiries

From Mrs. S. Forsyth

Sir,—In his article of December 28 Michael Donne expresses concern for the British Airport Authority which will have had three "flights" on its hands in the space of a few months. It will be, he says, "taxi" financially, which means it will pass the burden on to airlines and passengers.

Unfortunately those of us around Stansted, which has been found by two previous public inquiries to be an unsuitable place for the development of a major airport, have no such options. Thousands of us in this area have now paid three times our taxes for civil servants to put forward ideas which have already been rejected twice—have paid on our rates to the Essex and Hertfordshire County Councils who have been, and continue to be, adamant against this development.

Now we are to give of our time, our homes, our money for a third time and we earnestly feel that anxiety is more appropriate for the complete lack of justice this situation represents. Not least we ask at this stage, if the inquiry is to mean anything, what alternatives does the Government see if the inquiry does not sanction the development at Stansted?

(Mrs.) Susan Forsyth, North West Essex and East Herts Preservation Association, Fortescue Farm, Good Easter, Nr. Chelmsford, Essex.

Employment in

small firms

From Mr. E. Woolf

Sir,—In his Lombard column of December 20 Anatole Kalesky draws our attention to the difference between the growth of employment in small firms in the U.S. and UK respectively.

While his analysis is interesting so far as the poor showing of small firms in the UK is concerned, he overlooks a major critical factor.

For many years computation of PAYE by reference to personal circumstances of employees has masked its true incidence. In fact, by any rational appraisal, PAYE is a corporate burden, and there are many statistics to substantiate this at both macro and micro level. For example, wages and salaries have tended to account for virtually the same proportion of gross national product over the past 30 years or more, irrespective of any changes in rates of "personal" taxation.

Employment-based taxation (including national insurance) falls particularly harshly on

small firms. Merely to employ two members of staff, providing them with a take-home pay of, say, £3,000 each, necessitates a total payment to the Inland Revenue in excess of £3,000 in the first year. On this analysis corporation tax becomes irrelevant: it is take-home pay, after all, that people are interested in, and it makes no difference to the firm what the tax is called, or by reference to what external factors its computation is based. What matters is where it comes from, and it is the company that writes out the cheques to the Revenue.

Surely the fact that the vast majority of first-year bankruptcies are instigated by "PAYE and PAYE authorities should give a clue to Mr. Kalesky, and other commentators on our current economic situation. E. H. Woolf, 20, Chesterford Gardens, Hampstead, NW3.

### The value of benefits

From Mr. F. Field, MP

Sir,—Samuel Brittan's pertinent comments (Jan. 3) on the Government's failure to, at the very least, index child benefit have answered Mr. D. G. Lindsay's letter (Jan. 2). Mr. Lindsay maintains that the child benefit scheme has failed both low income families "for whom the level of benefit is inadequate" and middle class families, who have lost their child tax allowances which, had they continued today, "would have been of significantly greater value." But would they?

Mr. Lindsay manages to miss the big potential of the child benefit scheme which for the first time gives all families, both rich and poor, a fundamental interest in common. I had hoped that the introduction of the scheme would have signalled the start of a really effective family lobby—and I am still hopeful about this.

What I can't explain is why middle class families have taken so passively (for the moment anyway) the Government's failure to increase child benefit. Before the election the present Chancellor promised to view a rise in child benefit in the same public expenditure terms as the revenue loss resulting from tax cuts. The Budget cut taxation by £4.5bn, but only £3m went to some children of single parent families. If a Tory Government is prepared to ignore the legitimate needs of its middle class voters, then on what grounds does Mr. Lindsay think child benefit (or family allowances as the scheme was called) would have increased for poor families under a Thatcher Government?

In his article Samuel Brittan also reviewed the debate on breaking the indexation of short term benefits. I disagree with him when he argues that it's "crazy" to drop the index linking of benefits as a back door method of reducing the real value of short term benefits. It is surely more than crazy for MPs to propose such a move when they have voted to index link their own pay.

Samuel Brittan makes a useful distinction in the effect of de-indexing short- and long-term benefits but this distinction only holds if the categories are a true description of two groups of beneficiaries. Sickness benefit is a short-term benefit and claimants can qualify after six months for the long term (and

more generous) invalidity benefit. Unemployment is viewed as a short term phenomena and there is no long term benefit for claimants except that they exhausted their right to this short term benefit. To break the link for unemployment benefit (and presumably the ordinary supplementary benefit scale rate on which so many unemployed depend) would be a particularly vicious move. Every research report shows that it is the unemployed with children who have the lowest standard of living. Moreover, unemployment benefit has not been cut in real terms at any time over the last five years.

Are tax cuts for the rich and a more rigorous control of what is traditionally viewed as public expenditure, more important goals than the level of benefit paid to the unemployed who, on the Government's own estimate, will increase in numbers in the foreseeable future? Frank Field, House of Commons, SW1.

### Installation grants

From Mr. J. Heddle TP

Sir,—Peter O'Connell's "Installation grants for poe. f. i. December 21" follows a survey carried out by the National Consumers Council. I think, less than wholly fair. In answer to a Parliamentary Question I asked on November 19 enquiring why only £3m of a total of £23m allocated to been taken up for home installation, Mr. Geoffrey Painsberg M. of the Ministry of State at the Department of the Environment said: "Difficulties with the supply of materials during last winter's industrial disputes have undoubtedly contributed to the slow take up. But more than 400,000 applications for grants were accepted by local authorities between the start of the scheme in September 1978 and the end of the financial year."

national Press campaign: to publicise changes in the scheme "to encourage take up in the present financial year was launched on November 1. Free leaflets and posters have been sent to all local authorities for use in their areas."

Certainly my experience in my constituency tells me that the home installation scheme is well-known, but it is surely too early to judge the effectiveness of the home installation scheme 1978 until the full results of the research into its operation are published later this year.

John Heddle, House of Commons, SW1.

### Making a new job

From A. G. Wills

Sir,—Mr. R. C. Owen (December 29) asks for ways to reduce unemployment caused by works closures, etc. For those prepared to move to a holiday resort or other suitable place, there is still a great shortage of good accommodation to let, in many places.

Small letting businesses, fortunately can be started from one's own home, thus relatively little capital is necessary to get going; also they can normally be run easily by "over-50s" who might have difficulty in finding other work.

A. G. Wills, Boulders Mead, Quarry Road, Binstead, Isle of Wight.

## Today's Events

In the 1980s, at International Advertising Association lunch, London.

Overseas: Mr. Harold Brown, U.S. Defence Secretary, and Mr. Mohamed Hosni Mubarak, Egyptian vice-president, visit China.

European central bankers meet in Basel.

OFFICIAL STATISTICS

Retail sales (November final).

Hire purchase and other instalment credit business (November).

COMPANY MEETINGS

Wade Pottery, Manchester.

Pottery, Burslem, Stoke-on-Trent 12.

COMPANY RESULTS

Final dividends: Investor Capital Trust, Winterbottom.

Trust. Interim dividends: Peter Black Holdings, Stead and Simpson, Technology Investment.

Trust.

NOTICE OF Redemption

## Avon Overseas Capital Corporation

6% Guaranteed Bonds Due 1981

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 1, 1966 under which the above described Bonds were issued, First National City Bank (Citibank, N.A.), as Trustee, has given notice of redemption on February 1, 1980 (Mandatory fund redemption date), through the operation of the sinking fund provided for in the said Indenture, \$1,500,000 principal amount of Bonds of the said issue of the following distinctive numbers:

COUPON BONDS OF \$1,000 PRINCIPAL AMOUNT OUTSTANDING															
M 1	1768	3072	3940	4211	4877	6736	7338	8183	8662	9708	10231	11481	12867	12948	13989
N 1	1968	3073	3941	4212	4878	6737	7339	8184	8663	9709	10232	11482	12868	12949	13990
O 1	2168	3074	3942	4213	4879	6738	7340	8185	8664	9710	10233	11483	12869	12950	13991
P 1	2368	3075	3943	4214	4880	6739	7341	8186	8665	9711	10234	11484	12870	12951	13992
Q 1	2568	3076	3944	4215	4881	6740	7342	8187	8666	9712	10235	11485	12871	12952	13993
R 1	2768	3077	3945	4216	4882	6741	7343	8188	8667	9713	10236	11486	12872	12953	13994
S 1	2968	3078	3946	4217	4883	6742	7344	8189	8668	9714	10237	11487	12873	12954	13995
T 1	3168	3079	3947	4218	4884	6743	7345	8190	8669	9715	10238	11488	12874	12955	13996
U 1	3368	3080	3948	4219	4885	6744	7346	8191	8670	9716	10239	11489	12875	12956	13997
V 1	3568	3081	3949	4220	4886	6745	7347	8192	8671	9717	10240	11490	12876	12957	13998
W 1	3768	3082	3950	4221	4887	6746	7348	8193	8672	9718	10241	11491	12877	12958	13999
X 1	3968	3083	3951	4222	4888	6747	7349	8194	8673	9719	10242	11492	1		
Y 1	4168	3084	3952	4223	4889	6748	7350	8195	8674	9720	10243	11493	1		
Z 1	4368	3085	3953	4224	4890	6749	7351	8196	8675	9721	10244	11494	1		
AA 1	4568	3086	3954	4225	4891	6750	7352	8197	8676	9722	10245	11495	1		
AB 1	4768	3087	3955	4226	4892	6751	7353	8198	8677	9723	10246	11496	1		
AC 1	4968	3088	3956	4227	4893	6752	7354	8199	8678	9724	10247	11497	1		
AD 1	5168	3089	3957	4228	4894	6753	7355	8200	8679	9725	10248	11498	1		
AE 1	5368	3090	3958	4229	4895	6754	7356	8201	8680	9726	10249	11499	1		
AF 1	5568	3091	3959	4230	4896	6755	7357	8202	8681	9727	10250	11500	1		
AG 1	5768	3092	3960	4231	4897	6756	7358	8203	8682	9728	10251	11501	1		
AH 1	5968	3093	3961	4232	4898	6757	7359	8204	8683	9729	10252	11502	1		
AI 1	6168	3094	3962	4233	4899	6758	7360	8205	8684	9730	10253	11503	1		
AJ 1	6368	3095	3963	4234	4900	6759	7361	8206	8685	9731	10254	11504	1		
AK 1	6568	3096	3964	4235	4901	6760	7362	8207	8686	9732	10255	11505	1		
AL 1	6768	3097	3965	4236	4902	6761	7363	8208	8687	9733	10256	11506	1		
AM 1	6968	3098	3966	4237	4903	6762	7364	8209	8688	9734	10257	11507	1		
AN 1	7168	3099	3967	4238	4904	6763	7365	8210	8689	9735	10258	11508	1		
AO 1	7368	3100	3968	4239	4905	6764	7366	8211	8690	9736	10259	11509	1		
AP 1	7568	3101	3969	4240	4906	6765	7367	8212	8691	9737	10260	11510	1		
AQ 1	7768	3102	3970	4241	4907	6766	7368	8213	8692	9738	10261	11511	1		
AR 1	7968	3103	3971	4242	4908	6767	7369	8214	8693	9739	10262	11512	1		
AS 1	8168	3104	3972	4243	4909	6768	7370	8215	8694	9740	10263	11513	1		
AT 1	8368	3105	3973	4244	4910	6769	7371	8216	8695	9741	10264	11514	1		
AV 1	8568	3106	3974	4245	4911	6770	7372	8217	8696	9742	10265	11515	1		
AW 1	8768	3107	3975	4246	4912	6771	7373	8218	8697	9743	10266	11516	1		
AX 1	8968	3108	3976	4247	4913	6772	7374	8219	8698	9744	10267	11517	1		
AY 1	9168	3109	3977	4248	4914	6773	7375	8220	8699	9745	10268	11518	1		
AZ 1	9368	3110	3978	4249	4915	6774	7376	8221	8700	9746	10269	11519	1		
BA 1	9568	3111	3979	4250	4916	6775	7377	8222	8701	9747	10270	11520	1		
BB 1	9768	3112	3980	4251	4917	6776	7378	8223	8702	9748	10271	11521	1		
BC 1	9968	3113	3981	4252	4918	6777	7379	8224	8703	9749	10272	11522	1		
BD 1	10168	3114	3982	4253	4919	6778	7380	8225	8704	9750	10273	11523	1		
BE 1	10368	3115	3983	4254	4920	6779	7381	8226	8705	9751	10274	11524	1		
BF 1	10568	3116	3984	4255	4921	6780	7382	8227	8706	9752	10275	11525	1		
BG 1	10768	3117	3985	4256	4922	6781	7383	8228	8707	9753	10276	11526	1		
BH 1	10968	3118	3986	4257	4923	6782	7384	8229	8708	9754	10277	11527	1		
BI 1	11168	3119	3987	4258	4924	6783	7385	8230	8709	9755	10278	11528	1		
BJ 1	11368	3120	3988	4259	4925	6784	7386	8231	8710	9756	10279	11529	1		
BK 1	11568	3121	3989	4260	4926	6785	7387	8232	8711	9757	10280	11530	1		
BL 1	11768	3122	3990	4261	4927	6786	7388	8233	8712	9758	10281	11531	1		
BM 1	11968	3123	3991	4262	4928	6787	7389	8234	8713	9759	10282	11532	1		
BN 1	12168	3124	3992	4263	4929	6788	7390	8235	8714	9760	10283	11533	1		
BO 1	12368	3125	3993	4264	4930	6789	7391	8236	8715	9761	10284	11534	1		
BP 1	12568	3126	3994	4265	4931	6790	7392	8237	8716	9762	10285	11535	1		
BQ 1	12768	3127	3995	4266	4932	6791	7393	8238	8717	9763	10286	11536	1		
BR 1	12968	3128	3996	4267	4933	6792	7394	8239	8718	9764	10287	11537	1		
BS 1	13168	3129	3997	4268	4934	6793	7395	8240	8719	9765	10288	11538	1		
BT 1	13368	3130	3998	4269	4935	6794	7396	8241	8720	9766	10289	11539	1		
BV 1	13568	3131	3999	4270	4936	6795	7397	8242	8721	9767	10290	11540	1		
BW 1	13768	3132	4000	4271	4937	6796	7398	8243	8722	9768	10291	11541	1		
BX 1	13968	3133	4001	4272	4938	6797	7399	8244	8723	9769	10292	11542	1		
BY 1	14168	3134	4002	4273	4939	6798	7400	8245	8724	9770	10293	11543	1		
BZ 1	14368	3135	4003	4274	4940	6799	7401	8246	8725	9771	10294	11544	1		
CA 1	14568	3136	4004	4275	4941	6800	7402	8247	8726	9772	10295	11545	1		
CB 1	14768	3137	4005	4276	4942	6801	7403	8248	8727	9773	10296	11546	1		
CC 1	14968	3138	4006	4277	4943	6802	7404	8249	8728	9774	10297	11547	1		
CD 1	15168	3139	4007	4278	4944	6803	7405	8250	8729	9775	10298	11548	1		
CE 1	15368	3140	4008	4279	4945	6804	7406	8251	8730	9776	10299	11549	1		
CF 1	15568	3141	4009	4280	4946	6805	7407	8252	8731	9777	10300	11550	1		
CG 1	15768	3142	4010	4281	4947	6806	7408	8253	8732	9778	10301	11551	1		
CH 1	15968	3143	4011	4282	4948	6807	7409	8254	8733	9779	10302	11552	1		
CI 1	16168	3144	4012	4283	4949	6808	7410	8255	8734	9780	10303	11553	1		
CJ 1	16368	3145	4013	4284	4950	6809	7411	8256	8735	9781	10304	11554	1		
CK 1	16568	3146	4014	4285	4951	6810	7412	8257	8736	9782	10305	11555	1		
CL 1	16768	3147	4015	4286	4952	6811	7413	8258	8737	9783	10306	11556	1		
CM 1	16968	3148	4016	4287	4953	6812	7414	8259	8738	9784	10307	11557	1		
CN 1	17168	3149	4017	4288	4954	6813	7415	8260	8739	9785	10308	11558	1		
CO 1	17368	3150	4018	4289	4955	6814	7416	8261	8740	9786	10309	11559	1		
CP 1	17568	3151	4019	4290	4956	6815	7417	8262	8741	9787	10310	11560	1		
CQ 1	17768	3152	4020	4291	4957	6816	7418	8263	8742	9788	10311	11561	1		
CR 1	17968	3153	4021	4292	4958	6817	7419	8264	8743	9789	10312	11562	1		
CS 1	18168	3154	4022	4293	4959	6818	7420	8265	8744	9790	10313	11563	1		
CT 1	18368	3155	4023	4294	4960	6819	7421	8266	8745	9791	10314	11564	1		
CU 1	18568	3156	4024	4295	4961	6820	7422	8267	8746	9792	10315	11565	1		
CV 1	18768	3157	4025	4296	4962	6821	7423	8268	8747	9793	10316	11566	1		
CW 1	18968	3158	4026	4297	4963	6822	7424	8269	8748	9794	10317	11567	1		
CX 1	19168	3159	4027	4298	4964	6823	7425	8270	8749	9795	10318	11568	1		
CY 1	19368	3160	4028	4299	4965	6824	7426	8271	8750	9796	10319	11569	1		
CZ 1	19568	3161													



# Brown and Tawse little changed at half year

**TAXABLE PROFITS** of Brown and Tawse, steel and tube stockholder and engineer, were little changed at £2.07m for the half year to September 30, 1979, against £2.03m last time, on sales up from £24.59m to £25.51m.

However, with the company's resources strong and broadly based, Mr. S. D. Rae, the chairman, expresses confidence in the full-year outcome.

In the last full year, pre-tax profits were up 15 per cent to £3.81m, on sales 17 per cent higher at £49.72m.

Mr. Rae says demand for steel and tube products has remained steady and sales of hydraulic plant and equipment have continued at a good level.

Six months

	1978	1979
Sales	24,590	25,510
Trading profit	2,070	2,070
Interest	1,070	1,070
Depreciation	287	287
Profit before tax	2,070	2,070
Taxation	1,070	1,070
Net profit	998	998
Attrib. to ord.	998	998
Ordinary dividends	142	139
Retained	856	859

During the second half, interest and many other costs have been rising, but sales are being well maintained.

THE CURRENT year has started encouragingly at the Central Manufacturing and Trading Group with sales showing a marked improvement over the corresponding period of the previous year, says Mr. N. A. Hickman, in his first annual statement as chairman.

With the group's extensive range of products constantly being improved, it is well placed to take full advantage of opportunities as they occur. Despite this, high interest rates still give cause for concern, he adds.

As the level of demand for industrial products in the UK appears static, the group is continually reviewing the contribution each of its companies makes to overall profits. Mr. Hickman says that if it is not making a worthwhile return on capital employed and the foreseeable future looks bleak, the outcome may be reorganisation of the business.

While this is unpalatable it is still necessary for a healthier future, he states.

In this respect, the size of the business of Baxters (bolts, screws and rivets) has been reduced since the year-end, where low volume of work and uneconomical prices obtained for some products, coupled with cheap imports, were major factors in its recent poor results. Plastech International Design, has been closed and its profitable

## DIVIDENDS ANNOUNCED

	Current payment	Date	Corr. Total	Total
			div. year	last year
A. G. Barr	3	April 7	1.65	4.35
Brown & Tawse Int.	1.4	April 7	1.3	5.8
H. Samuel	0.73	Feb. 1	0.66	5.2

Dividends shown pence per share net except where otherwise stated.

\*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues.

The first-half result was struck after interest increased from £226,000 to £375,000 and depreciation of £237,000 (£278,000).

After-tax earnings per 25p share are shown as 9.8p (9.6p), while the net interim dividend is raised from 1.3p to 1.4p—last year's total was 5.3p.

Despite the slack market and the BSC strike, the outlook for Brown and Tawse is not as gloomy as it is for many other steel stockholders. In the first place the company does not handle steel sheet—the side of the industry where supply heavily outstrips current demand. Secondly, the BSC is not a major supplier of material

for B and T's steel pipe business (around 55 per cent group profits) while the growing plant hire subsidiary provides a useful element of diversification. Much, of course, will depend on the length of the steel strike. A short dispute will have virtually no effect, but if it becomes protracted, B and T's record of 10 years of uninterrupted growth could come to an end. However, with stocks roughly a tenth higher than summer levels, the company should be able to ride out a dispute lasting up to eight weeks. In this event, full-year profits should be in the region of £4m, indicating a fully-taxed p/p of 6.5 at 124p while the yield is 7.4 per cent assuming a 10 per cent dividend rise.

As already known, pre-tax profits for the year ended July 31, 1979, slipped from £3.73m to £3.68m, on turnover of £74.57m (£80.09m). The net dividend is being raised to 3.5p (3p) per 10p share.

The group is engaged in industrial services, light engineering, metal processing, steel stockholding and tubes, fittings and forgings.

At balance date, group fixed assets reached £21.22m (£14.01m), while net current assets were down slightly at £11.62m (£11.75m). Borrowings increased from £2.13m to £3.62m. A professional revaluation of group properties as at July 31, 1979, showed a surplus over book values of £3.42m, which has been incorporated in the balance sheet as at that date.

Meeting, Birmingham, February 1, noon.

**THIRD MARINA FOR YULE CATTO**

Yule Catto and Co. has agreed to acquire Upton Marina for 400,000 shares and £245,882 cash (subject to adjustment for the 1979 audited results). The vendor has agreed to retain the shares for at least 12 months.

The Marina, at Upton-upon-Severn, will be an important addition to the two already owned by Yule Catto, Cobb's Quay at Poole, and Hartford Marina near Huntingdon; the three marinas together offer 1,000 floating berths.

WITH reasonable trading during the next few weeks, the directors of H. Samuel, Jeweller, say that results for the year ended January 31, 1980, should again be satisfactory.

They add that trading in the 11 months to end 1979 was very much in line with their expectations.

Last year the group pushed pre-tax profits from £10.4m to a record £13.43m on a turnover of £65.12m, against £53.92m.

The interim dividend for 1979-1980 is effectively raised to 0.726p net per 25p share, compared with an adjusted 0.66p—last year's final payment was equivalent to 0.54p.

At the halfway stage profits had risen to £3.23m (£2.93m), and the directors said that with the second half making the greater contribution to earnings, the full year should be satisfactory.

Bibby chairman Mr. Leslie Young says two factors lie behind the decision to make an earlier move. Firstly, Bibby's share price has risen sufficiently since the ending of dividend restraint to make equity financing attractive to both parties. Secondly, the Sterlin board, which controls all the outstanding shares, now prefers the security of joining Bibby to the vicissitudes of the next four years.

There will be two tranches of payment. The first, on completion of formalities, comprises 1m Bibby shares and £1.835m unsecured 10 per cent loan notes 1985. The second payment, according to a formula based on Sterlin's 1980 profits, will be made within two weeks of certification of the accounts.

Bibby is seeking to acquire more small companies in the medical supplies field, for which it has set up a new division.

**NEGRETTE AND ZAMBRA**

At an EGM of Negretti and Zambra held on January 2 the resolution to approve the sale of certain assets relating to its industrial division to the British Rototherm Company was passed by shareholders.

Completion of the sale took place yesterday and Negretti and Zambra received the first £50,000 of consideration due from British Rototherm. The remaining £115,000 will be paid in three instalments of £38,333 each, the first of which is due on April 30, 1980, with the balance being goodwill.

In addition, Heritable Property has been purchased from Food Hold for some £25,000 cash, against subject to contract.

**NO PROBE**

The proposed mergers of Seagram Company with Geo. J. Sandeman, and Allied Suppliers with Caters Supermarkets are not to be referred to the Monopolies Commission.

**BOOKER MCCONNELL**

Booker McConnell's acquisition of Kearley and Tongue, the

## UK COMPANY NEWS

### BIDS AND DEALS

# Globe offers £18m for W of E Trust

BY ARNOLD KRANSORFF

Globe Investment Trust, the largest investment trust in the UK, has made an agreed bid worth £18m for West of England Trust, an investment services company which owns the Tyndall Group of fund managers.

Globe, which merged with Cable Trust in 1977, has total assets of around £270m, while West's net assets amount to £28m. Tyndall manages funds of about £200m for some 80,000 unit holders.

The terms are £9 of 11p per cent convertible unsecured loan stock 1990-95 of Globe for every 10 ordinary shares of 25p each of West. West's shares were suspended yesterday at 76p pending the announcement.

The bid includes the share capital arising during the offer period on conversion of the £18m 10 per cent convertible unsecured loan stock 1990 of West.

There has been a historic association between the two houses for some time. Electra has a 27 per cent stake in West, while Globe holds 87 per cent of Electra.

Mr. A. E. M. Harbottle, chairman of West, is also a director of Globe.

Mr. Michael Stoddard, a director of Globe, described the takeover as "a meeting of minds with the common objective of developing other areas of money management, particularly overseas."

Mr. Harbottle said the two houses were "complementary investment organisations which would provide a bigger base for development."

Irrevocable undertakings to accept the offer have been given for £2.62m ordinary shares of West owned by the directors of West and their families, by

SEEDS AND feeds combine J. Bibby and Sons will acquire for around £4.4m the outstanding 60 per cent of shares in an associate company, Sterlin.

Which makes laboratory products, Sterlin has net assets of £1.87m, and made a pre-tax profit last year of £941,000.

Since Bibby bought a 20 per cent stake in Sterlin in 1977, it has retained an option to buy outstanding share capital on January 1, 1980, unless Sterlin went public.

Bibby chairman Mr. Leslie Young says two factors lie behind the decision to make an earlier move. Firstly, Bibby's share price has risen sufficiently since the ending of dividend restraint to make equity financing attractive to both parties. Secondly, the Sterlin board, which controls all the outstanding shares, now prefers the security of joining Bibby to the vicissitudes of the next four years.

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Booker McConnell's acquisition of Kearley and Tongue, the

funds managed by Tyndall and certain other shareholders.

The total number of shares for which the irrevocable undertakings have been given amount to 58 per cent of the capital of West as increased by the conversion of loan stock.

Britannia Arrow has been building up a stake in West and now holds just under 9 per cent of the equity.

The offer is worth the equivalent of 90p per share. In arriving at the terms, Globe has taken into account that West has more than £2.5m in marketable securities and deposits for long-term investment.

Upon the offer becoming unconditional, a wholly-owned subsidiary of Globe will be formed. The directors will be Mr. G. J. Elerton (chairman), who is chairman of Electra Group Services, Mr. G. H. Black and Mr. Stoddard, directors of Globe; and Mr. E. G. Leighton and Mr. B. R. Pennerall, directors of West.

The offer is subject to the approval of Globe shareholders at an extraordinary general meeting.

See Lex

## SEAGRAM'S HAS 90% OF SANDEMAN

Acceptances of the offer by House of Seagram, wholly-owned subsidiary of Seagram Company, to acquire the whole of the share capital of Geo. J. Sandeman Sons and Co., have been received in respect of 10.28m new ordinary shares, and the same number of deferred shares, representing 90.7 per cent of the issued share capital. The offers have been made unconditional.

Another wholly-owned subsidiary, Seagram, has accepted the holding of 700,000 shares to the offers and these shares are included in the overall level of acceptances.

ing £750,000 of consideration is payable by instalments over the period to March 31, 1981.

Shareholders also passed the resolution approving the sale of certain assets of the company's wholly-owned subsidiary, Williamson Manufacturing Company, to a director and former director of Williamson and a company controlled by them.

The resolutions to sanction an increase in Negretti and Zambra's borrowing powers were also approved.

As reported on November 23, net asset value totalled 128.2p (128.1p) for the year to October 31, 1979. Pre-tax revenue advanced from £4.62m to £5.84m.

The chairman says that, in the UK, the company reduced its investment in manufacturing industry during the year, while increasing investments in the home improvement, entertainment and catering sectors.

The directors have been attracted by smaller and medium-sized companies which seem to have the ability to increase their earnings and dividends in difficult economic conditions, he adds.

In the U.S., the company has concentrated on the type of stocks less readily available in the UK market, particularly energy and technology. At the year-end, about 37 per cent and 14 per cent respectively of the U.S. portfolio were in these two sectors, compared with 25 per cent and 9 per cent at the beginning of the year.

The percentage of funds invested in Japan was reduced from 6.5 per cent to 3.3 per cent, mostly as a result of currency and premium movements, the chairman says.

At balance date, investments at valuation were up from £112.9m to £117.3m, of which £76.1m (£65.1m) were quoted in Great Britain and £39m (£43.6m) elsewhere.

During the year, overseas borrowings were increased from £17.7m to £23.2m, the chairman

CANADA'S Brascan group, known and feared for its take-over expertise and financial strength, appears to be determined to seek greater control over the Noranda Mines base metal major.

This view stems from the action by Noranda's directors in rejecting the demand by Brascan for two seats on the former's board and one place on the management committee.

Brascan, which acquired a 15 per cent-plus equity in Noranda late in 1979, saw its position decline to 14 per cent as the Noranda management took defensive measures. They resulted in five subsidiary and associated companies pooling their existing Noranda holdings and buying additional shares through Zimor Holdings which ended up with 23.6 per cent of the outstanding Noranda shares.

Noranda is headed by Mr. Alfred Powis, while Brascan is headed by Mr. J. Trevor Eytton who spearheaded the takeover of Brascan early in 1979 by a group formed and financed two-thirds by the Edger/Brownman interests.

Edger Equities has just under 50 per cent of Brascan.

In turning down "a number of demands" by Brascan, Mr. Powis said: "As with most corporations, it's the practice of our board to fill a vacancy by inviting nominations and to select the best person for the job."

Brascan's Mr. Eytton said he was "disappointed" at the decision. He added that Brascan will "first sit and think and then we will be talking with other shareholders of Noranda and try to enlist their support in an effort to dislodge the Edger/Brownman transactions which resulted in Zimor."

Legal action is not discounted. The stakes are high. Brascan spent almost £350m (£115m) to acquire its Noranda shares, while the Zimor participants spent £256m just to buy 14m shares of Noranda and then packed another 10m shares into Zimor.

Mr. Powis said that the Noranda board, which is comprised of nine outside directors and three senior officers of the company, gave exhaustive consideration to Brascan's package of demands. Brascan, he added, had a stated objective of being the largest shareholder exercising an effective voice in Noranda's affairs. His Board concluded that it would be against the best interests of the company that there be any predominant influence in the direction of the affairs of the

company.

Mr. Powis added: "There is a very real concern about the pride and morale of middle and junior management if Noranda is perceived to be dominated by Brascan. There could very well be a serious loss of confidence in the company's ability to perform effectively."

He continued: "Brascan, which was taken over by Edger Equities last spring, holds 14 per cent of Noranda's outstanding shares. It also demanded that Noranda dismantle Zimor Holdings, a company which owns 23.6 per cent of Noranda's shares."

Mr. Powis observed that Zimor was owned by five other public companies, not Noranda, and accordingly its affairs were not governed by Noranda or its directors.

**Tin outputs**

TIN CONCENTRATE production at the Malaysian-operating Gopeng eased further in December after the high levels obtained in August, September and October. However, the total for the first three months of the current financial year to September 30 shows up well at 517 tonnes against 482 tonnes a year ago.

Pengkalen's three-month output amounts to 48 tonnes against only 23 tonnes in the same period of 1978. Tanjong has completed a good financial year with a total of 228 tonnes against 190 tonnes while Idris

has produced a 1979 total of 367 tonnes against 214 tonnes for 1978.

The latest monthly production figures are compared below.

Dec. Nov. Oct. tonnes tonnes tonnes

Gopeng 151 189 189

Tanjong 192 14 21

Idris 19 24 20

Pengkalen 19 10 13

### MINING NEWS

# Brascan seeks greater control of Noranda

BY KENNETH MARSTON, MINING EDITOR

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or final and the above information is based mainly on last year's statements.

**TODAY**

Interim—Pearl Bank, Centraway, Equity Investment Trust, Tech, Equity Investment Trust.

Finals—Investors Capital Trust, Whitebottom Trust.

**FUTURE DATES**

AGS Research Jan. 17

Boardman (K.O.) Jan. 10

Commercial Bank of Australia Feb. 28

Handerson-Kenton Jan. 29

Magnet and Southern Jan. 16

S.F.D. Jan. 8

Seaborne Jan. 24

Thorn Electrical Jan. 11

Finals—

Allied Trade Jan. 30

Secon Cooper Jan. 15

Imperial Chemical Industries Feb. 28

Lay's Foundries & Engineering Jan. 17

SGS Jan. 18

Treasury Forth Jan. 16

Warner Estate Jan. 24

Waters and Philip Jan. 24

## Benguet's new mine opens

THE MAJOR gold producer in the Philippines, Benguet Consolidated, has announced the start-up of a new copper-gold mine which will produce 50m lb of copper and 100,000 ounces of gold and 250,000 ounces of silver a year.

Benguet's president, Mr. Jaime V. Ongpin, said the project, which cost \$100m (\$47.4m) and includes a copper concentrator with a daily capacity of 17,000 tonnes, was the corporation's biggest venture in 76 years and will be its single biggest source of income.

Based on current metal prices, a Benguet official said that the new mine, located in Zamboales province, north-west of Manila, will give Benguet additional gross earnings of \$125m a year.

Until the start of the Zamboales project, Benguet's single biggest source of earnings during the past five years was a subsidiary construction company with extensive contracts in the Middle East.

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## Companies and Markets

## NEW LIFE BUSINESS

## Commercial Union life premiums advance by £41m

WORLDWIDE NET new annual premiums of £41.3m in 1979 against £41.9m in 1978 are reported by the Commercial Union Assurance Company, with single premiums of £23.7m against £26.2m.

But allowing for the effect of exchange rate movements and the sale of the majority shareholding in Commercial Union Assurance Company of South Africa, the underlying increase was 7.7 per cent in new annual premiums, and 16 per cent in single premiums. New sums assured amounted to £24.5m against £22.5m and new annuities per annum to £74.1m against £72.4m.

In the UK, new annual premiums improved by 6 per cent from £17.1m to £18.1m, and single premiums by 15 per cent from £11.7m to £13.4m. New sums assured amounted to £13.6m compared with £11.7m, while new annuities were £20.8m compared with £20.1m.

The GU achieved a steady rise in the UK, with new annual premiums rising by 12 per cent from £18.1m to £20.3m. Mortgage related business was higher on the year, while straight with-profits savings contracts showed an improvement.

The self-employed pensions factor was disappointing in common with most other life companies, but last year was a

good year for individual pension arrangements.

The CU reports a large increase in term assurance business providing death cover only, a market in which it offers competitive rates.

New group pension annual premiums improved in the UK by 4 per cent from £8.9m to £9.3m, this being natural increases under existing schemes. The augmentation of group pensions accounted for part of the rise in UK single premium business, the rest coming from an increase in single premium self-employed contracts.

In Holland, the main overseas territory for life business, better results were achieved for individual business than for group schemes.

## LIFE ASSOCIATION OF SCOTLAND

The Life Association of Scotland, a member of the National Association of Life Insurers, reports a successful year in 1979 for both life and pensions business. New annual premiums in the UK and the Republic of Ireland increased by 13 per cent, from £5.1m to £5.75m, while single premiums were marginally higher at £4m compared with £3.8m.

In the UK, new annual premiums were 14 per cent higher at £4.5m against £3.9m, and

single premiums were up 30 per cent, Mr. J. M. Souness, the general manager, points out that the main target for 1979 had been to increase life business, since the pensions side was expected to fall following the success in the previous year.

In the event, new life assurance premiums rose by 30 per cent to £1.35m (£1.04m), a large part of the increase coming from mortgage-related business, backed by the company's entry last year into the top-up mortgage market.

Self-employed pensions business was virtually unchanged for annual premium business, but there was a 56 per cent growth in single premiums. New pensions premiums were slightly higher, largely due to increments from existing schemes and to a buoyant market from individual pension arrangements. New annual business increased fivefold.

## GLASGOW FRIENDLY

New policies issued by the City of Glasgow Friendly Society amounted to about 14,000 in 1979 compared with 17,000 the previous year. These assured sums totalling £12.1m against £11.8m, at annual premiums of £5.65m compared with £5.53m. Annual premium income rose from £2m to some £2.5m.

## UK COMPANY NEWS

## Record figures from A. G. Barr

SOFT DRINKS manufacturer A. G. Barr and Company report a record £34.77m turnover for the year ended October 27, 1979. This represents an increase of 15.9 per cent over the previous year.

Pre-tax profit increased from £2.01m to £2.53m which is £374,000 above the previous best achieved in 1975/76. Tax charged was £1.12m against £932,000.

Following the change in legislation relating to allowable dividend increases, a total dividend of 4.25p per 25p share is proposed which represents an increase of almost 77 per cent over the previous year's total of 2.4052p. Stated earnings per share are given as 22.32p.

In expressing overall satisfaction with the results, Mr. Robin Barr, chairman and managing director, says the group continued to find margins in the non-returnable trade lower than required for the successful development of that sector on a long-term basis.

Referring to container price increases, the chairman comments that escalating costs of both bottles and cans are

hampering efforts to achieve better margins, especially on non-returnable business. The returnable bottle position has been helped by a substantial bottle deposit increase in Scotland.

On future prospects Mr. Barr says that turnover currently is ahead of the corresponding period last year, but costs continue to rise and in some cases at a faster rate than the company's money turnover.

The supply of cans is satisfactory at the moment but obviously dependent eventually upon settlement of the steel strike.

A new location is to be established in Edinburgh following the fire which destroyed the old premises and in the current financial year £22m is to be spent on land and buildings in addition to a total of £1.76m on plant and vehicles.

The Barr group, brand leaders of which are Irn-Bru and Tizer, has headquarters in Glasgow, major regional locations in Manchester and London, and a national network of manufacturing, sales and distribution depots.

## Recovery in textile shares likely says stockbroker

BY RHYS DAVID

TEXTILE SHARES have fallen too far and could be in for a period of upward correction, claims Laing and Cruickshank, broker, in a report on the sector.

The report by Mr. David Buck, the firm's textile analyst, concludes that as a result of adverse trading conditions in 1979 textile shares are currently at a 40 per cent discount to the average level for industrial shares generally. This compares with an historic discount of around 20 per cent because of the variability of the sector.

Mr. Buck suggests that the 27 per cent fall in the textile sector's price relative, which took place in 1979, will begin to be corrected in the light of company results in the first half of this year which may show profit falls less than the market is anticipating.

Though the outlook for trading will still not be encouraging, earnings and dividends in textiles in 1980, are expected to move much more in line with the average for industry as a whole, following the wide disparity which opened up in 1979. Prospects beyond that for the

sector look more encouraging, with some of the factors depressing the textile industry's performance in 1979 no longer so important.

"The removal of exchange controls has limited the possibility of significant upward pressure on sterling," the report states, and while high interest rates and political upheaval in Iran contribute to temporary upward pressures, "we believe there will be a gradual but undramatic decline in sterling, particularly against other EEC countries."

The level forecast is U.S.\$2.00-2.10 by March and \$1.90-2.00 by September. The report also sees a decline in interest rates and argues that because of poor trading conditions textile producers have had to rationalise and become more efficient in advance of many other sectors of industry. And, after 1981, oil prices in the U.S. will have moved up to world levels, reducing competitive pressure from that source.

Of the six major UK textile groups Laing and Cruickshank recommend Dawson, International and Nottingham Manufacturing as buys, the former

because of its strong position in luxury products, the latter because of its strong links with Marks and Spencer. Courtlaids is seen as a recovery share because of the profitability of its rayon business and potential benefits from a strengthening of the dollar against sterling.

Total with its international textile involvement is also commended as a longer-term recovery prospect, but doubt is expressed over the growth prospects of both Coats, Paton, and Carrington Virella.

Brutau's wool textile export earnings recovered in October to more than £26m, and the industry is now likely to have ended the year with overseas sales again of more than £400m.

Exports in the first 10 months of last year were worth £341.8m, an increase of £4.8m on the same period previously, though value sales of both cloth and tops (combed wool) were down.

A major portion of Britain's wool textile exports are now also accounted for by raw wool. In the first 10 months of last year these amounted to £98.1m—a rise of 5 per cent in value and 18 per cent in volume.

## GRE shows growth in 1979

A 17 per cent rise in worldwide new annual premiums, from £30.1m to £35.2m in 1979, is reported by the Guardian Royal Exchange Assurance. New single premiums last year advanced by 25 per cent from £14.7m to £18.5m. New sums assured amounted to £28.7m against £25.6m, and new annuities per annum totalled £78m compared with £61.1m.

In the UK, new annual premiums improved by 21 per cent from £12.5m to £15.1m, and single premiums were 36 per cent higher at £15.4m (£11.3m). Geoff Nunn, assistant general manager and technical director, reports that the successful launch of the GRELLA range of unit-linked life products made a useful contribution to these figures, particularly in the single premium results.

Pension business remained buoyant in 1979, with annual premiums up by one-third from £10.4m to £13.5m, and single premiums amounting to £2.6m against £2.0m.

## LONDON LIFE

A 29 per cent rise in new annual premiums in 1979, from £5.13m to £6.59m, is reported by The London Life Association, one of the few life companies that does not pay commission to intermediaries of staff for new business.

Single premiums advanced by almost 40 per cent, from £2.89m

to £4.04m, while considerations for immediate annuities improved from £1.95m to £2.10m. Pension business last year remained buoyant, with group business annual premiums advancing by over 20 per cent and single premiums by over 15 per cent. But, in common with most life companies, there was a slight decline in self-employed pensions business.

Ordinary life business improved by 28 per cent, the increase coming across the board, including straight with-profits savings schemes and protection policies.

The company made a satisfactory start to its unit-linked life operations, launched last April. Its managed fund operations were also successful. It took £752,000 of single premiums, and had annual income of £136,000 on its linked business, while annual premiums on the managed fund totalled £87,000.

## SCOTTISH AMicable

The Scottish Amicable Life Assurance Society reports a successful year in 1979 for its managed fund subsidiary SCAMP, which offers investment management services to pension schemes on an exempt unit-linked fund basis.

New annual premiums to this fund more than doubled last year, from £5.9m to £13.9m.

while single premiums advanced fivefold, from £3m to £15.5m. Although most of the single premium growth arose from transfers of pensions schemes from the main fund, much of the annual premium improvement came from funds not previously connected with Scottish Amicable.

On the life and pensions business of the company, sales of self-employed pensions contracts were down last year, annual premiums declining by a quarter, and executive pension arrangements remained at the high level of the previous year.

However, business connected with mortgage repayment rose by 21 per cent, boosted by the company's involvement in the top-up mortgage market. Sales of the flexible endowment Flexidowment were 9 per cent higher, with the new 25-year version being welcomed by the market.

Overall, new annual premiums from all sources improved in 1979 by 2 per cent from £14.7m to £15.2m, and single premiums doubled from £9.6m to £20.6m. In Australia, new annual premiums rose by a third to £1.2m (£900,000).

## SACRET

Mr. M. L. Page, a partner in Post, Marwick, Mitchell, has been appointed Receiver and Manager of Sacret and Co. of Great Yarmouth, wholesale tobacco and confectionery.

Mr. Page said Sacret was continuing to trade and he was currently looking for a purchaser.

## DE LA RUE

De La Rue Crossfield—a division of the De La Rue Co.—has changed its name to De La Rue Systems. The structure, management and locations of the company remain the same.

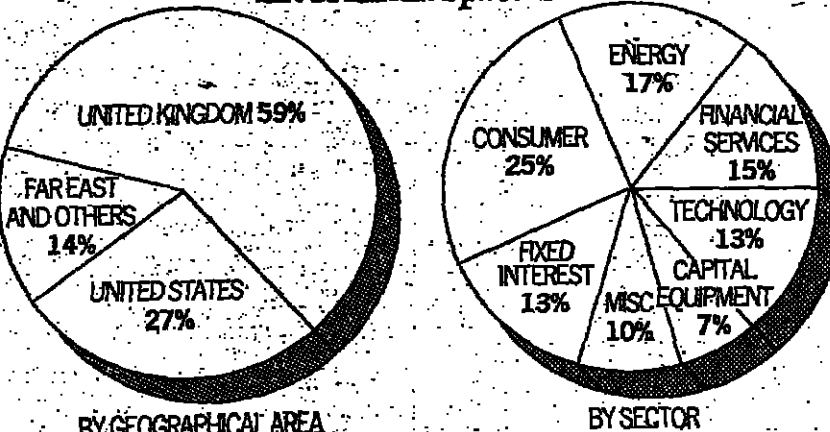
**SERGE FRADKOFF**  
Managing Director of

**HARRY WINSTON S.A.**  
OF NEW YORK

Wishes to inform his friends and clients that, at his own initiative he has made on October 3, 1979, the irrevocable decision to cease his activities in the company and this as of December 19, 1979.

## THE SCOTTISH INVESTMENT TRUST COMPANY LIMITED

## Investment Spread



31 October 1979 31 October 1978

ASSETS EMPLOYED	£121.5m	£116.4m	+4%
NET ASSETS per unit	128.2p	128.1p	—
GROSS INCOME	£6.7m	£5.3m	+26%
DIVIDEND per unit	3.90p	3.00p	+30%

## Dividend growth since merger (1976-1979)

Scottish Investment Trust Dividend Growth	98%
Growth of UK corporate dividends	62%
Growth of investment trust dividends	152%
Increase in retail price index	108%

More information about the company and its policy can be found in the Annual Report which is available from the company by mailing the coupon below.

To: The Secretary, The Scottish Investment Trust Co. Ltd.,  
6 Albany Place, Edinburgh, EH2 4NL.  
Please send me a copy of the Annual Report

Name \_\_\_\_\_  
Address \_\_\_\_\_

# 'Results demonstrate our ability to increase sales, despite adverse conditions'

reports Tony Hickman, the Chairman

- Sales of £74.57 million in the year to 31 July 1979 were an all-time record and trading profits, at £4.68 million before interest charges, were our highest ever.
- An interim dividend of 1.65p per share was paid to shareholders on 4 July 1979 and the directors recommend a final dividend of 1.65p per share payable on 4 February 1980, making a total for the year of 3.3p.
- The Industrial Services division achieved a record turnover this year. The Light Engineering, Metal Processing and Steel Stockholding divisions all increased their sales, but the Tubes, Fittings and Forgings division was unable to match last year's figures due to slackening of demand.
- In order to maintain and expand our competitive position, it is vital for us to carry adequate stocks to respond quickly to customer's needs. Inflation increases the cost of these stocks and looks up larger amounts of working capital, resulting in a considerably increased financing charge for the year and causing a reduced profit after taxation and interest charges.
- G. R. Francis Group Limited, which distributes and retails kitchen, bathroom and heating equipment, was acquired in March and contributed a profit of £51,000 on a turnover of £1.77 million in the period from April to the year end.
- In June, Hanson Trust Limited acquired 13.3% of the shares in the CMT Group as a long term investment. At the time of the acquisition, the founder, Mr. Norman Hickman retired and the board was restructured.
- The current year has started on a gloomy note, with trading conditions remaining depressed, inflation creeping upwards once again, interest rates at a very high level, whilst having been further aggravated by the national engineers' dispute. However, sales have shown a marked improvement over the corresponding period of last year and we are well placed to maximise on opportunities as they occur, following certain rationalisations within the Group and with the advantage of an extensive and constantly improved range of products.



## Industrial Services

The division once again had a record year, with an improved share of the market and a much higher turnover. All product divisions showed considerable growth, apart from Industrial Rubber and Plastics which suffered a reduction in demand. The G. R. Francis Group, which we acquired last March, made a significant contribution and the Protective Clothing division recorded a tremendous growth in sales, assisted by the severe winter.

## Light Engineering

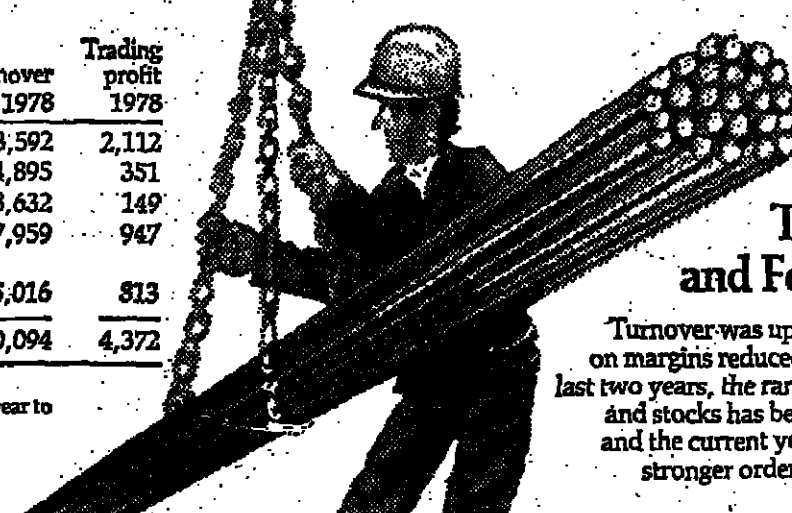
Despite increased sales from the division, profits from each constituent company were lower than last year's due to the extremely poor winter, the national haulage strike, many industrial disputes in our customers' factories, reduction in demand and increased competition from foreign imports. Rationalisation plans have been embarked upon which should show improved results in the current year.

## Metal Processing

Demand for our products continued to be strong throughout the year, with profitability continuing to improve, especially in the second half. An addition to the fragmentation plant has been ordered, which will improve our ability to segregate non-ferrous scrap and the large shear has resulted in a greater flow of improved products.

## Steel Stockholding

The division showed an increase in turnover and profitability over last year's results. We feel that our substantial investment in the stockholding sector, with its emphasis on the processing of steel to customers' requirements, has helped to shield us from a poor market. Demand has now strengthened following the engineers' dispute and we are well placed to increase our market share.



## Tubes, Fittings and Forgings

Turnover was up on last year, but pressure on margins reduced profitability. During the last two years, the range of ancillary equipment and stocks has been increased considerably and the current year has commenced with a stronger order book than for some time.

The Central Manufacturing & Trading Group Limited



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**Swissair expects further dip in profits**

BY JOHN WICKS IN ZURICH

SWISSAIR expects to report slightly lower profits for 1979 following the decline of just under 5 per cent at the net level in 1978.

In a New Year address to staff, Mr. Armin Baltensweiler, the airline's president, said that a number of features had combined to compress the operating surplus for 1978. A small increase in output, brought about by the addition of two DC-9-31 aircraft to the fleet and the simultaneous phasing-out of one DC-9-32, had been "unreasonable" in the "unreasonable" squeezing of the DC-10s causing Swissair a net loss of SwFr 15m (\$9.55m). Damage would have been "far worse" had the airline not been flexible.

On top of the DC-10 grounding, there was a Swissair DC-8

accident in Athens on October 7. As for expenditure, this had been increasingly affected by the rising price of aviation spirit—today it costs twice as much as a year ago, with "no end of the spiral in sight." An improvement in yields from fuel-related tariff adjustments had made themselves felt only in the past few months, Mr. Baltensweiler stressed.

Swissair booked only a slight increase in load factor for the year. The small rise in production involved increasing staff by 300, meaning the airline's first decline in productivity per worker since 1960. However, Mr. Baltensweiler pointed to the "less negative" impact from foreign exchange influences. The situation had stabilised particularly in the second half of 1979, he said.

One favourable influence dur-

ing the year was a low requirement for depreciation. Depreciation volume would, however, rise sharply again in future with the introduction of the DC-9-80s, the Airbus and the new B-747 aircraft. It would be necessary to improve the gross profits in order to achieve an adequate return on capital and allow funds for exceptional write-offs.

Looking at 1980, Mr. Baltensweiler said Swissair's bill would rise by some SwFr 100m (\$63.7m) over the year. He expressed serious concern at the fuel outlook: Swissair might have to reckon with "real supply bottlenecks" and the price would continue to rise. For 1980 alone the airline has budgeted SwFr 500m (\$318.5m) for fuel. A price change in an aviation spirit of a single centime meant extra costs, or

savings, of SwFr 11m (\$7m). In 1978 the airline's operational profits eased to SwFr 244.4m while net earnings dipped 4.8 per cent to SwFr 49.4m.

SWISS textile machinery manufacturer Maschinenfabrik Rieter expects a fall in net profits for the year ended October 31, 1979, of some 15 per cent. Operating profits are stated in the company's house magazine to have fallen fast and are termed "unsatisfactory," although the setback was partially offset by income from participations and securities.

Rieter, whose non-consolidated turnover for 1977-78 was SwFr 301m, is again expecting sales of about SwFr 300m (\$190m). Production value decreased by some 10 per cent to SwFr 261m.

**Increased sales from Karstadt**

By Our Financial Staff

INCREASED sales are reported for 1979 by Karstadt, the major West German department store which is the largest retail chain in Europe.

Excluding VAT, group sales rose by 9.4 per cent last year to DM 9,261 (\$5,350), or by 3 per cent in real terms adjusting for new selling space. After nine months of 1979 sales from existing floor space were running some 2.7 per cent ahead.

The upturn in the final three months has plainly been aided by peak season volume during the run-up to Christmas. Last year Karstadt increased floor space by 4.1 per cent to 1.2m square metres.

The company has yet to disclose profit figures. At the nine-month stage it indicated that capital spending on new selling area had substantially eaten into profit margins.

In 1978 Karstadt's net earnings fell to DM 66.2m from DM 70m following start-up costs and the integration of losses from the mail order group, Neckermann, in which Karstadt took a controlling stake in 1977. Group profits were running at a peak DM 192m net in 1976.

**Major survey of Italian companies**

By Paul Setts in Rome

MEDIOBANCA, one of Italy's leading medium-term special credit institutes, has produced a major survey of some 160 Italian companies operating in Italy. The two volumes, published today by Mediobanca's "R and S" subsidiary, contain details on company performances including, among other information, shareholdings, financial results, company indebtedness, and manufacturing activities.

**DEMINEX****Facing up to tough targets**

BY JON FEDLER

FORMED 10 years ago, West Germany's national oil exploration group, Deminex, still has far to go before achieving its goal of providing the country with significant and secure crude oil supplies.

In 1979, supplies of oil from its own production, plus buy-back oil amounted to 1.7m tonnes, comprising over 1.6m tonnes from the group's 41 per cent holding in the UK North Sea Thistle Field and 65,000 tonnes from fields acquired in the U.S. earlier this year with the takeover of the American company, Crestline Oil.

Despite some recent successes, Dr. Ernst E. Hotz, the company chairman, notes the continuing "inadequate self-supply base of our shareholders, and the resultant higher average crude oil procurement costs compared with those of our international competitors."

The group's target, outlined at a recent Press conference, is to secure 10m tonnes a year from its own crude oil sources during the second half of the 1980s. This would be equal to a third of the current refining capacity of Deminex shareholders, Veba (54 per cent), Union Rheinische, Braunkohlen Kraftstoff and Wintershall (18.5 per cent each) and Saarbergwerke (9 per cent).

To achieve this, Deminex is looking to two regions in particular—the North Sea and the Middle East-North Africa.

By the mid-1980s, the group expects to obtain some 4.4 to

5m tonnes of production or buy-back oil from Thistle, and from two fields due to come on stream in 1981. These are the UK's North Sea Beatrice Field (Deminex shares 22 per cent) and Block EE 85 in the eastern part of the Gulf of Suez, in which Deminex is the operator.

The group is cautiously optimistic about developing several other North Sea blocks in which from) he says the trend to scarcity on the world oil market and fears about security of supplies following events in Iran have "increasingly sharpened the competition for available reserves."

Nearly 30 per cent of Deminex investment has been in the Sea, and this is expected to reach one-third by the end of 1984. The other focal point of activity will be North Africa and the Middle East. Production from the EE85 Gulf of Suez field is expected to start in 1981, reaching a peak of 2m tonnes (about 14.5m barrels) annually in 1982-83. The field's reserves are estimated at 160m barrels.

On the western side of the Gulf of Suez, in Block LL 87, production tests are under way to determine whether oil finds made in the past two years can be economically developed. As in the case of EE85, Deminex is operator in the early stages, with BP and Shell as equal (33 per cent) partners. If production goes ahead, the consortium will hold a 50 per cent share in the production company, along with the state-owned Egyptian General Petroleum Corporation.

In Libya, Deminex last month acquired a 70,000 square kilometer onshore concession, in return for a pledge to spend at least \$100m on exploration. The deal was accompanied by Libyan pledges of increased oil supplies for Veba Oil, and negotiation are currently in progress.

**SCREG sees sharp upturn**

THE FRENCH public works group, Societe Chimique, Baudouin et d'Entreprises Generales (SCREG), expects to post a net consolidated profit for 1979 of more than FF 80m (\$15m) compared with FF 34m in 1978, APDJ reports from Paris.

Gross cash flow is expected to be about FF 250m, up from FF 240m. Consolidated turnover last year is estimated at FF 6.7bn, an increase of just under 10

per cent on the 1978 total of FF 6.1bn. Foreign contracts accounted for 38 per cent of the 1979 total.

The company said the board intended to substantially increase its dividend so that its shares would yield more than 10 per cent on the basis of the current share price.

SCREG shares closed at FF 132 on the Paris Stock Exchange on Friday. The company paid a gross dividend of FF 12.75 in the 1978 financial year.

**Plessey again delays decision on subsidiary**

By Jimmy Burns in Lisbon

PLESSEY, the UK electronics and telecommunications company, has again postponed a decision on the future of its troubled Portuguese subsidiary, Plessey Portuguesa.

The company said yesterday that an initial round of talks between Plessey and the Portuguese authorities had gone better than expected and that the company had agreed to a further extension of the original December 20 deadline for an agreement on the company's future in Portugal. Plessey was reported to have threatened to wind up its subsidiary's operations unless the Portuguese agreed to a cut in the company's 3,500 work force.

The recently formed centre-right Government is believed to have agreed in principle to a rationalisation of Plessey's labour force, although the details will not be ironed out until a further meeting in Lisbon next Monday. Plessey's negotiating team will be led, as before, by Mr. Warren Simshelner, the group's deputy chief executive.

Plessey Portuguesa has 60 per cent of Portugal's switching equipment and is the main supplier of telephones to CIT/TLF, the state telephone company.

**New chief for Air Portugal**

By Our Lisbon Correspondent

A FORMER Minister for Industry, Sr. Fernando Dos Santos Martins, is to be chairman of Air Portugal, the State-owned airline. He replaces Sr. Alvaro Barreto, the Minister for Industry in the recently formed centre-right coalition Government.

Sr. Martin's appointment is the company's seventh Board reshuffle since the 1974 revolution and coincides with a particularly critical period in the company's history.

The airline is still awaiting a firm Government decision on a financial restructuring scheme aimed at putting Air Portugal on a profitable basis by the mid-1980s. Air Portugal's financial difficulties were aggravated last month by a week-long strike during the peak Christmas period. The strike cost the airline an estimated Es 280m (\$5.6m) in lost revenues and jeopardised its strenuous efforts to become truly competitive on the international market.

December 1979



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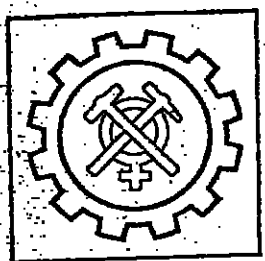
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January 1980

Companies  
and Markets**INTERNATIONAL COMPANIES and FINANCE****Advance by Woolworths South Africa**

By Jim Jones in Johannesburg

FROM TRADING ahead of what

was expected to be the best Christmas ever, the South African retail chain Woolworths reported a 13.3 per cent increase in first-half turnover to R83.7m (\$100.8m) for the 26 weeks to November 29, 1979. This compares with R73.9m for the corresponding period of 1978.

However, competition in the sector remained intense. This is reflected by the fact that net income before tax recorded an advance of only 13.4 per cent to R11.33m, against 1978's R9.98m.

The interim results benefited from operations at two newly opened stores, with the group now operating 65 outlets nationwide. A further store is planned to open before the end of the current financial year. Even so, the management's philosophy is to upgrade and enlarge existing outlets, rather than to aim for higher market penetration by the opening of new stores.

This policy, it is felt, will result in better control of group overheads.

From interim earnings of 23 cents a share, up from 20.3 cents, a 10 cent interim dividend has been declared, against 8 cents. During the year to May 1, 1979, earnings per share were 51.7 cents, and dividends totalling 22 cents were paid.

**UMAL in Mineral Deposits dispute**

BY JAMES FORTH IN SYDNEY

UTAH MINING Australia Ltd. (UMAL) is at loggerheads with the Sydney Stock Exchange as to whether the company should make an offer to acquire the minority shareholdings in the beach sand minerals group Mineral Deposits.

The argument has been going on since last September, when UMAL bought Titanium Alloy Manufacturing Company (Tamco) for A\$16m (U.S.\$17.8m) from NL Industries of New York (formerly National Lead). Tamco's assets included an 84.9 per cent shareholding in Mineral Deposits and 70 per cent of the aluminium die casting group Doehler Australia.

Tamco also owned 90 per cent of the petroleum services group Baroid Australia, but this was sold back to NL. The Sydney exchange contacted UMAL within days of the Tamco

purchase, and asked whether the company proposed to fulfill its moral obligation to make an offer to the remaining minority holders. The exchange also asked what price had been attributed to the Tamco shareholding in Mineral Deposits.

UMAL replied that it had not bought shares in Mineral Deposits, but in Tamco, which included the Mineral Deposits stake among its assets.

UMAL said that the query about the price attributed to Mineral Deposits' shares did not call for an answer, and that the question of extending an offer to minority holders had not been considered. An exchange of letters between the parties followed, and these were released yesterday by the Sydney Exchange.

The Sydney Exchange referred to a listing requirement "which sets out the principle that minority shareholders should

receive a comparable offer in writing when effective control of a company is transferred." This requirement, the Exchange claimed, put a moral obligation on UMAL, although it had not directly bought shares in Mineral Deposits.

On November 26, the UMAL directors wrote to the Exchange and said that it had made a number of incorrect assertions. UMAL said that the listing requirement imposed a responsibility on the directors controlling the company which sold the shares, and that NL did not impose any conditions on UMAL.

In the case of the UMAL acquisition, there was neither another listed company involved nor any other shares to buy.

UMAL also said that the Exchange had no right to further information on price, and that it was "going well beyond your brief to suggest lack of moral responsibility on

the part of UMAL and/or its directors." But the UMAL board said that it would consider making an offer to minority holders. The Sydney exchange then said that it was concerned that the market in Mineral Deposits' shares was uninformed, and asked for a decision by 3 p.m. on December 12.

On December 7, UMAL replied that it would not comply with the exchange's "ultimatum and deadline." The directors said they did not concede the demand for an offer, which was "unsubstantiated and unreasonable." This latter letter was released yesterday, apparently inadvertently, whereupon the exchange released all of the correspondence.

Mineral Deposits' shares were priced at A\$1.15 when the Tamco sale was announced last September. Yesterday they closed in Sydney at A\$1.45.

**Intl. Harvester Australia profit**

BY OUR SYDNEY CORRESPONDENT

INTERNATIONAL Harvester Australia staged a recovery in the year to October 31, converting a loss of A\$8.5m to a profit of A\$6.44m (US\$7.2m). The turnaround followed increased sales of farm machinery and heavy trucks, and is in line with the experience of another agricultural equipment group, Massey Ferguson (Australia) which reported a turnaround from a loss of A\$6.3m to a profit of A\$974,000.

All of International Harvester's divisions showed healthy sales increases, with the truck section again contributing most to group turnover. Total

sales rose by 25 per cent to A\$276.5m (\$US307.2m), with truck division sales up by 12 per cent to A\$162m. The group has been able to boost truck sales, despite static conditions within the motor industry, by increasing its market penetration.

Group profit included a contribution of A\$4.25m from the finance offshoot, International Harvester Credit Corporation of Australia, up slightly from the previous year's A\$4.1m.

The directors said that the group's improvement could continue throughout the current year. Given some stability in the economy, the increasing

acceptance of the company's product range and the benefits from organisational changes and efforts to improve efficiency, they see 1980 as a year of continued growth and prosperity for the company.

The profit performance of 1978-79 was achieved in highly competitive and price-conscious markets, the directors said. A significant contribution came from the favourable influence of new heavy-duty truck sales, while the recovery in the rural sector generated an improvement in agricultural equipment sales. Cost control and cost reduction programmes contributed to the improved result.

**Dead Sea Works trebles earnings**

By L. Daniel in Tel Aviv

DEAD SEA Works, an Israeli government-controlled company, experienced a 210 per cent jump in net profit during the first half of the current fiscal year. This rate of increase was double the rise in the cost of living index (about 100 per cent), and more than double the 90 per cent rate of devaluation of the Israeli pound during the period under review.

Net profit reached IE579m (\$16.5m) against IE187m a year earlier. The company produced 639,000 tonnes of potash in April/September 1979, and sold 702,000 tonnes, most of this on foreign markets. Its foreign currency income rose to \$38m. This was due not only to the larger quantity shipped, but also to the higher prices of potash on world markets.

The company is, therefore, paying an interim dividend of 20 per cent and distributing bonus shares at the rate of 30 per cent. The bonus shares will be allotted first, so that recipients will be entitled to the cash dividend on the new shares as well as on those held previously.

**Limited growth for Yeo Hiap**

By Wong Sulong in Kuala Lumpur

A PRE-TAX profit of 10.5m ringgits (US\$4.8m) has been reported by Yeo Hiap Seng Malaysia, the food and drinks group, for the year ended September 1979.

This represents an 18 per cent rise over the previous year, and is somewhat disappointing compared with growth rates of 60 per cent and 220 per cent during the previous two years.

**Further rise in sales of Israeli dollar bonds**

BY OUR TEL AVIV CORRESPONDENT

SALES OF Israeli-Government dollar bonds in 1979 increased by \$24.1m over the preceding year to reach \$394.5m. This is the fifth consecutive year that dollar bond sales have increased.

Since the launching of the Israel bond drive almost 30 years ago, over \$4.7bn of such bonds have been placed, with roughly half of this amount already redeemed.

The proceeds of the bond sales are used to assist Israel's economic development in general, and the development of its infrastructure in particular.

This year, the emphasis will be on the construction of roads, communications and water and sewage facilities in the Negev.

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# Beauty can be a mixed blessing • Bermuda

BY MICHAEL DIXON

CONFRONTED BY last week's pictures of the beautiful Sherry Lansing, new president of Twentieth Century Fox Productions, many people must have shared a certain thought. It is that, to an important degree, Ms Lansing's face has proved her fortune in her managerial, as well as in her previous modelling career.

It would not surprise me if the pictures have inspired some ambitious Jobs Column readers to think of undergoing a bit of cosmetic surgery before applying for their next promotion. But before they do so, they had better take note of the evidence that beauty is not always a bridge to the boardroom. Indeed, the results of a recent study by two women researchers at Yale University, might imply that Sherry Lansing's appearance more hampered than aided her promotion to top management.

No doubt most personnel professionals believe that their judgments are not materially affected by the beauty or otherwise of job-candidates. This belief may perhaps seem supported by a swift, subjective review of the features of most people holding high positions in business and elsewhere. But the fact remains that several research studies have indicated that physical attractiveness does have a positive association with

career success among men as well as women.

The recent experiment by Yale's Professor Madeline Hellman and Lois Saruwatari is, however, more apposite to the case of Ms Lansing than were the studies of the past. These tended, when considering women, to confine themselves to careers of non-managerial kinds. An example is the large-scale study of female secretarial and clerical staff in the United States some time ago, which found that size of bust was the most prominent, if not the only, factor associated with career progress.

The Yale experiment required the 23 men and 22 women whom it used as "recruitment managers" to assess females and males alike in terms of their suitability for managerial work, as well as for non-managerial posts.

The 45 assessors, who were studying administrative science and in many cases intending to enter personnel management, were given descriptions of two jobs. Both were in insurance, and of the "back room" type involving little or no contact with customers whom the assessors might think susceptible to physical appeal.

One of the jobs, with a salary range of roughly £3,000 to £4,000, was of the clerical kind entailing the maintenance of records and suchlike. The other was a managerial post requiring

the holder to recognise problems and to act to overcome them, and had a salary range of about £7,000 to £8,000.

The assessors were also given descriptions of recent graduates who were said to be candidates for one or other of the jobs on offer. The candidates' application forms and so on showed them to have equally suitable qualifications. But half of them were men, and half were women. And photographs attached to the applications showed half of the men and half of the women to be physically attractive, whereas the others were nothing to write home about, at all.

The 45 assessors — who had been told merely that they were taking part in a study of decision-making in personnel management — considered each candidate in detail and recommended which person should be appointed to the job in question, and at what starting salary.

When the recommendations were reviewed, it was found that the assessors had been entirely free from sex discrimination as such. For each job, men and women had been recommended with equal frequency. But the results showed a distinct bias according to the candidates' physical appearance.

In the non-managerial post, both the men and the women who were attractive were recommended far more often than were their at best plain

competitors. So were the handsome male candidates for the managerial job.

But in appointing women to the managerial post, the assessors showed a definite preference in the opposite direction. Indeed, the unattractive women were not only recommended more frequently than were their more appealing sisters, but also awarded higher starting salaries.

Commenting on this result in the American journal *Organizational Behavior and Human Performance*, Professors Hellman and Saruwatari refer to previous research findings that attractive women are generally regarded as being more feminine than their less comely counterparts. Similarly, handsome men are perceived as being more masculine.

Where women are concerned, the Yale researchers argue, the tendency will be for those who appear attractively feminine to have an advantage when the job for which they are applying is mainly associated with feminine characteristics.

In the case of jobs which are generally considered suitable for both women and men, the pretty or the handsome will have an advantage.

But in the managerial jobs which have traditionally had a masculine public image, although handsome men will still have an edge, feminine

good looks will tend to be a handicap.

"It thus appears that, in contrast to women for whom attractiveness can act to limit rather than enhance opportunities for obtaining positions of responsibility and authority, men have little to lose and much to gain in organisational life by being attractive," the Yale researchers say.

"This finding sadly implies that women should strive to appear as unattractive and as masculine as possible if they are to succeed in advancing their careers by moving into powerful organisational positions."

## Insurance

NOW to Bermuda where an extravert accountant with copious first-hand knowledge of the insurance business is wanted by a subsidiary of the big United States insurance-broking group, Johnson and Higgins.

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sible to the vice-president for finance and administration for managing the work of the various members of the team. Another important duty will be direct dealings with senior managers in the client concerns on questions of policy for insurance, including the investment of premiums. Some overseas travel, particularly to the U.S., will be required.

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Inquiries to Barry Latchford at 123 New Bond Street, London W1Y 0HR. He has two telephone numbers—01-499 7761 and 408 1670. His telex number is 2989842.

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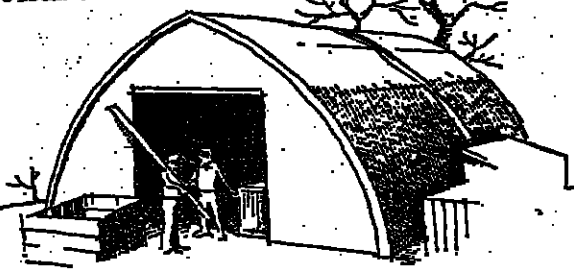
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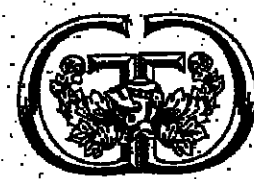
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# Hopes of steel strike settlement lift equity leaders Gilts also encouraged—Golds active but below best

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Stock markets began the final leg of the trading Account with both main investment sections still reflecting optimism about a solution being found to end the steel dispute. Sentiment on this point more than outweighed the effects of the tense international situation and further gloomy surveys about UK economic trends.

South African Gold shares opened with a flourish following the week-end upsurge in the bullion price, but interest failed to reach the high levels of last week. A good two-way business developed as prices drifted back from the best and, after some U.S. inquiry, the late tone was described as mixed. Gains among heavyweights included Anglo American, which climbed to a point and the FT Gold Mines index rebounded 6.2 to 258.4.

Gilt-edged securities were not disturbed by the prospect of interest rates remaining at record high levels for some time. Investment enthusiasm was on a limited scale, but sufficient to enable quotations to regain early losses, extending to 3 in some cases, and settle a fraction higher on balance.

## Bowring jump late

Against the trend, Exchequer 15 per cent 1985 lost 1.1 to 101.1 on the view that the stock could face competition from the new tax announced last Friday; subscriptions lists for the latter, Exchequer 14 per cent 1984, close on Thursday and dealings begin on Friday.

Rumours connected with yesterday's negotiations in the steel dispute encouraged a fresh advance in Gilts and leading equities after the official close of trade. Sellers of quality shares were conspicuous by their absence throughout the session and only a light demand was sufficient to put values up. The FT 30-share index, down 1.1 at 10 am, closed at the day's highest with a gain of 8.0 at 419.9.

Demand for Traded options fell away and only 283 contracts were completed, against Friday's 856 and last week's daily average of 618. Only Cons. Gold Fields, 102 trades, and Grand Met., 50, attracted a reasonable business. Bowring jumped 19 to 142p in

busy after-hours trading on March and McEllan's announcement that if the company agrees not to thwart the offer, the latter intends to bid for all Bowring's ordinary and convertible loan stock in a cash and share deal worth around £175m. Other Lloyds brokers cleared firm after the report; Hogg Robinson, which indicated last Friday that it may take over the insurance interests of H. Clarkon (Holdings) in a £25m deal, closed 3 pence better at 86p, while C. Heath advanced 5 to 193p and improvements of around 3 were recorded in Alexander Howden, 95p, Sedwick Forbes, 92p, and Willis Faber, 210p.

Quietly firm conditions also prevailed in the major clearing banks. Helped by an investment recommendation, NatWest put on 4 to 342p, while Lloyds closed a like amount higher at 300p. Elsewhere, Cornhill, Holdings continued firmly at 31p, up a penny.

A firm undertone was apparent in Breweries and kindred issues. Bass, 192p, and Whitbread, 131p, both added a couple of pence, while Scottish and Newcastle hardened a shade to 60p. Regional issues were subdued, but gains of 2 were seen in Wolverhampton and Dudley, 289p, and Davenport's, 145p. Distillers gained 3 to 198p, but other Wines and Spirits tended to hold around pre-weekend levels.

The Building sector was featured by Blue Circle in which a squeeze on bear positions lifted the price 12 to 252p. Other leading issues made modest progress on small buying with Ready Mixed Concrete and Redland adding a couple of pence apiece to 125p and 170p respectively. Among householders, Gosses Cooper, a dull market of late on the outlook for mortgage rates, also added a penny, to 69p. A penny easier initially on nervous offerings, ICI subsequently saw buyers as hopes grew about a settlement to the steel dispute and the close was 5 up on balance at 383p; the annual results are due on February 28. Elsewhere in the Chemical sector, oil exploration concern Norsk Hydro attracted renewed support and put on 2 1/2 to 264 1/2.

## Burton fall

Against a comment brought selling pressure to bear on Burton "A" which touched 208p before closing a net 4 down on balance at 216p. Marks and Spencer, on the other hand, rose 3 to 82p in response to an investment recom-

mendation and Gussies "A" gained 4 to 346p for a similar reason. H. Samuel "A" put on 10 to 135p following the favourable interim statement, while fellow jewellers concern Ernest Jones put on 4 to 166p. Home Charn added 8 to 152p following Press comment and A. G. Stanley improved 3 to 64p in sympathy. Up 8 last Friday on buying ahead of Thursday's interim results and on vague suggestions that H. Samuel may launch a bid, Hatters improved initially to 60p

and then fell to 58p, before recovering to 60p.

Prices edged forward with Glaxo closing a net 5 dearer at 440p, after 435p, and Mital Box 6 up at 258p. Becham put on 3 to 115p as did Boots, to 162p, and Turner and Newall, to 125p. Elsewhere, consideration of the company's £10m acquisition of Keadley and Tonge and a favourable broker's circular helped Booker McConnell put on 10 to 265p. Negretti and Zamora improved 2 to 40p on news that the mooted asset sales have been completed and Breen Green put on 2 to 201p in response to Press comment. Hanson Trust came in for support at 130p, up 8, while Hays Wharf closed a like amount higher at 127p. Thomas Tilling hardened 4 to 108p and Grimsshaw, following acquisition details, added 5 to 65p. Kennedy Smale closed 6 firmer at 59p, while improvements of around 5 were seen in Clement Clarke, 103p, Carlton Industries, 280p, and Dalgety, 260p. De La Rue rose 15 to 555p. Howard Tenens dipped 2 1/2 more to 60p after adverse comment, while Jardine Matheson lost 9 to 135p and Arvon Rubber declined 5 to 124p.

Press comment predicting a gloomy year for BL led to an easier tone among selected Motor Distributors. Appleyard were hardest hit, falling 4 1/2 to 55p, while Henrys shed a couple of pence to 10p. National 20p, and Lookers, 41p, both gave up a penny. Investment recommendations prompted rises of 3 and 2 respectively in Supra, 68p, and Associated Engineering, 74p, while hopes of a quick settlement in the oil industry led Dowry 3 to 154p, and Lucas 2 to 232p.

Associated Newspapers attracted support in front of Friday's interim statement and closed 9 to the good at 260p. Daily Mail A, also reporting that, rose 8 to 443p, while a favourable Press mention helped Home Counties to a rise of 5 to 102p. Elsewhere, occasional support was noted for Transpacific Paper, 4 up at 45p, and for DRG, 3 better at 92p. Paper makers James Cropper continued to benefit from recent Press comment and further speculative buying lifted the shares 7 for a two-day gain of 19 at 107p.

Gains in the Property sector were sometimes exaggerated by stock shortages. Land Securities firmed 5 to 252p and MEPC 4 to 183p, while Hammerson A added 10 more to 725p. Peachey came in for support following favourable Press mention and put on 5 to 119p. Buyers showed interest in British Land which

ended 11p higher at 107p.

Still reflecting hopes of an early end to the steel dispute, leading Engineers maintained a firmer trend. GKN improved 4 more to 245p with Hawker a similar amount dearer at 188p. John Brown hardened 1 1/2 to 55p, while Vickers continued to respond to a recent investment

recommendation and gained 5 further to 111p. Secondary issues finished the day with scattered improvements, week-end Press mention stimulating buying interest. Eowden Group, 3 higher at 83p, and Alcan Aluminium, 3 1/2 to the good at 88p. Derwent, 135p, and Adwest, 129p, firmed 4 apiece, while revived speculative demand lifted Compair 3 to 73p. Mining Supplies continued firmly at 84p, up 2, and similar gains were marked against IMI,

46p, RHP, 72p, and Delta Metal, 55p.

Foods made progress under the lead of Kwik Save which put on 6 to 108p. Associated Dairies firmed 4 to 168p; the interim results are due at the end of the month. Interest was shown in Northern which put on 3 to 113p, while Tate and Lyle hardened 2 to 144p and Associated Elcrist added a penny to 80p. A. B. Foods held at 55p; the share price in last Saturday's issue was shown in error. Elsewhere, A. G. Barr firmed 2 to 114p in response to the higher annual profit and dividend, but recently firm Albert Fisher met profit-taking and shed a penny to 13p.

In Arm Hotels and Caterers, Grand Metropolitan put on 4 to 132p and Trusthouse Forte added 3 to 137p; the latter's annual results are due next week.

Misc. leaders better

Hopes that the steelworkers' dispute would soon be resolved pushed the miscellaneous industrial higher in thin trading yesterday. After a hesitant start,

prices edged forward with Glaxo closing a net 5 dearer at 440p, after 435p, and Mital Box 6 up at 258p. Becham put on 3 to 115p as did Boots, to 162p, and Turner and Newall, to 125p. Elsewhere, consideration of the company's £10m acquisition of Keadley and Tonge and a favourable broker's circular helped Booker McConnell put on 10 to 265p. Negretti and Zamora improved 2 to 40p on news that the mooted asset sales have been completed and Breen Green put on 2 to 201p in response to Press comment. Hanson Trust came in for support at 130p, up 8, while Hays Wharf closed a like amount higher at 127p. Thomas Tilling hardened 4 to 108p and Grimsshaw, following acquisition details, added 5 to 65p. Kennedy Smale closed 6 firmer at 59p, while improvements of around 5 were seen in Clement Clarke, 103p, Carlton Industries, 280p, and Dalgety, 260p. De La Rue rose 15 to 555p. Howard Tenens dipped 2 1/2 more to 60p after adverse comment, while Jardine Matheson lost 9 to 135p and Arvon Rubber declined 5 to 124p.

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TRUSTS**

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**FINANCE, LAND—Continued**

Law	Stock	Misc	F. & M.	C. & P.
28	22	Kwango 100	21	21
28	22	London Ind. 100	21	21
28	22	London Ind. 50	21	21
28	22	London Ind. 25	21	21
28	22	London Ind. 12.5	21	21
28	22	London Ind. 6.25	21	21
28	22	London Ind. 3.125	21	21
28	22	London Ind. 1.5625	21	21
28	22	London Ind. 0.78125	21	21
28	22	London Ind. 0.390625	21	21
28	22	London Ind. 0.1953125	21	21
28	22	London Ind. 0.09765625	21	21
28	22	London Ind. 0.048828125	21	21
28	22	London Ind. 0.0244140625	21	21
28	22	London Ind. 0.01220703125	21	21
28	22	London Ind. 0.006103515625	21	21
28	22	London Ind. 0.0030517578125	21	21
28	22	London Ind. 0.00152587890625	21	21
28	22	London Ind. 0.000762939453125	21	21
28	22	London Ind. 0.0003814697265625	21	21
28	22	London Ind. 0.00019073486328125	21	21
28	22	London Ind. 0.000095367431640625	21	21
28	22	London Ind. 0.0000476837158203125	21	21
28	22	London Ind. 0.00002384185791015625	21	21
28	22	London Ind. 0.000011920928955078125	21	21
28	22	London Ind. 0.0000059604644775390625	21	21
28	22	London Ind. 0.00000298023223876953125	21	21
28	22	London Ind. 0.000001490116119384765625	21	21
28	22	London Ind. 0.0000007450580596923828125	21	21
28	22	London Ind. 0.00000037252902984619140625	21	21
28	22	London Ind. 0.000000186264514923095703125	21	21
28	22	London Ind. 0.0000000931322574615478515625	21	21
28	22	London Ind. 0.00000004656612873077392578125	21	21
28	22	London Ind. 0.000000023283064365386962890625	21	21
28	22	London Ind. 0.0000000116415321826934814453125	21	21
28	22	London Ind. 0.0000000058207660913467407071875	21	21
28	22	London Ind. 0.00000000291038304567337035359375	21	21
28	22	London Ind. 0.000000001455191522836685176796875	21	21
28	22	London Ind. 0.0000000007275957614183425883984375	21	21

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